



City Council Agenda

Monday, July 17, 2023

6:30 PM

City Council Chambers

Members of the public who wish speak during public comment or an agenda item during this meeting can do so virtually by registering at www.cityofroseville.com/attendmeeting

(Any times listed are approximate – please note that items may be earlier or later than listed on the agenda)

6:30 p.m. 1. Roll Call

Voting & Seating Order: Etten, Groff, Strahan, Schroeder, and Roe

2. Pledge of Allegiance

6:31 p.m. 3. Approve Agenda

6:32 p.m. 4. Public Comment

5. Recognitions and Donations

6. Items Removed from Consent Agenda

7. Business Items

6:35 p.m. a. Receive the Preliminary 2024-2043 Capital Improvement Plan

7:15 p.m. b. Receive presentation from Tubman regarding request for financial assistance

7:45 p.m. c. Discuss draft Sewer Availability Charge Credit Policy

8. Council Direction on Councilmember Initiated Agenda Items

9. Approval of City Council Minutes

10. Approve Consent Agenda

**8:05 p.m. 11. Future Agenda Review, Communications, Reports, and Announcements
- Council and City Manager**

a. Future Agenda Items Report

8:15 p.m. 12. Adjourn

ROSEVILLE
REQUEST FOR COUNCIL ACTION

Date: 7/17/2023
Item No.: 7.a.

Department Approval



City Manager Approval



Item Description: Receive the Preliminary 2024-2043 Capital Improvement Plan

Background

At the May 8, 2023 City Council meeting, the Council established a general timeline for the 2024 budget process including the following key dates:

2024 Budget Process Timeline	Date
Discussion on <i>Preliminary</i> Cash Reserve Levels	3/13/2023
Establish 2024 Budget Process Calendar	5/8/2023
Discussion on 2024 Legislative Impacts & City Council Priorities	6/20/2023
Presentation of the 2024-2043 Capital Improvement Plan	7/17/2023
EDA Budget & Tax Levy Discussion	7/17/2023
Receive the 2024 City Manager Recommended Budget to include- Tax Base Changes	8/21/2023
Receive Budget Recommendations from the Finance Commission	9/18/2023
Adopt Preliminary 2024 Budget, Tax Levy, & EDA Levy	9/25/2023
Review 2024 Proposed Utility Rates	11/6/2023
Review 2024 Fee Schedule	11/6/2023
Final Budget Hearing (Truth-in-Taxation Hearing)	11/27/2023
Adopt Final 2024 EDA Tax Levy	12/4/2023
Adopt Final 2024 Budget, Tax Levy, Utility Rates, & Fee Schedule	12/4/2023

The next step in the 2024 Budget Process is to review the 2024-2043 Capital Improvement Plan (CIP).

The CIP represents the City's long-term plan for replacing its infrastructure, facilities, and vehicles & equipment; all of which play a critical role in the provision of city programs and services. This Plan contains assumptions on asset lifespans and replacement costs. It also assumes that all existing city functions and programs will continue at current service levels and the City's asset and infrastructure needs will remain unchanged moving forward.

The CIP also represents a projection of when asset replacements are likely to occur. However, each individual asset is scrutinized prior to replacement to determine whether it's still needed and if so,

whether it truly has reached the end of its useful life. It's not uncommon to defer the replacement of assets if they're still in good condition. Conversely, we sometimes determine that the replacement of an asset needs to be expedited because it's failing sooner than expected.

Because of these uncertainties, we tend to focus on the *long-term* sustainability of our asset replacement programs rather than committing to a rigid replacement schedule. The exception are the items listed in the next fiscal year which will likely be included in the following year's City Manager's Recommended Budget.

Although it's being discussed separately here, it is suggested that the CIP be considered in conjunction with the City Council's budget priorities. This is an important consideration given the strong interdependence between the availability of capital assets and program & service outcomes. The remainder of this staff report addresses the following topics in greater detail:

- 2024-2043 CIP Summary
- Analysis of Asset Replacement Funds: *Property Tax-Supported*
- Analysis of Asset Replacement Funds: *Fee-Supported*
- Funding Strategies

Each of these topics are addressed separately below. For purposes of discussion, the following adjustments to our revenue projections have been incorporated:

Tax Levy Changes

- \$100,000 increase in levy support for the Public Works Vehicle and Equipment fund
- \$100,000 increase in levy support for the Street Light Maintenance Fund
- (\$100,000) decrease in levy support for the General Facilities fund
- (\$25,000) decrease in levy support for the Central Services Equipment fund

Public Safety Aid (One-time revenue)

- \$500,000 increase for the Police Vehicle and Equipment Fund
- \$500,000 increase for the Fire Vehicle and Equipment Fund

Use of remaining ARPA funds

- \$500,000 for the Water fund capital improvements

An analysis of these funds demonstrated that without increased funding, the funds would go into a deficit situation in the next 1 – 5 years. Each fund in the CIP was examined and levy increases were programmed in later years where individual funds were going to be underfunded. These are merely proposed at this time and will be examined in later years.

2024-2043 CIP Summary

The City's *total* asset replacement needs over the next 20 years is \$209.3 million, an increase of \$5.7

million or 2.8% from the previous year's CIP. The CIP is summarized by major City functions in the table below.

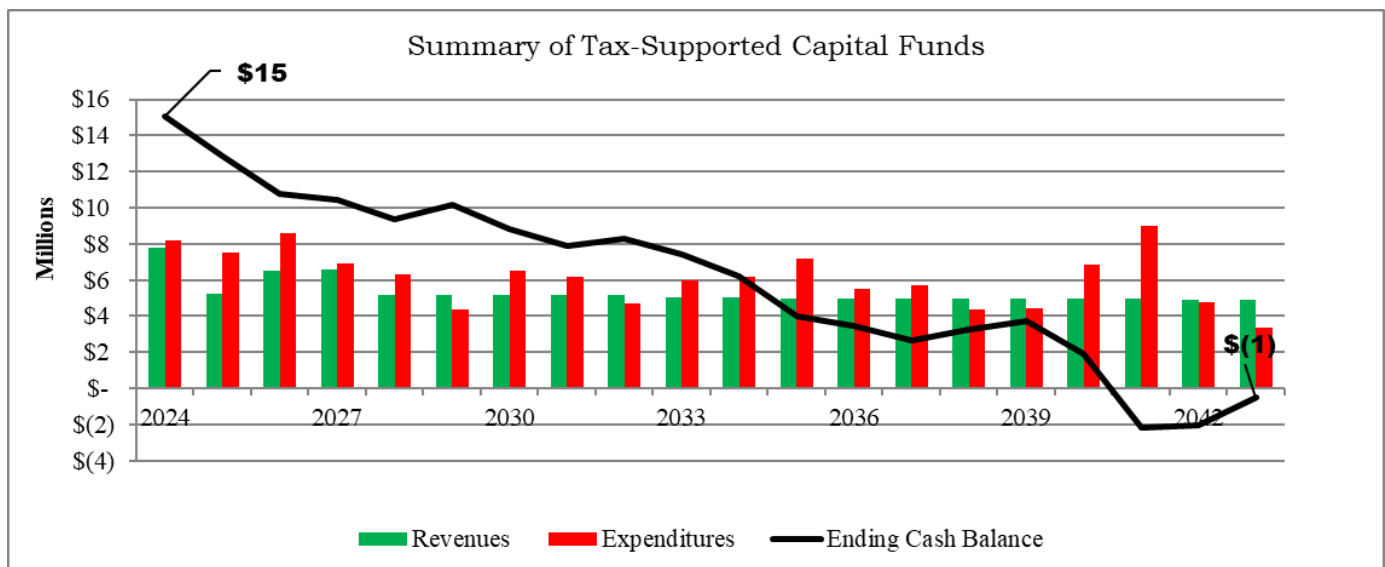
	2024-2043	
<u>City Function</u>	<u>CIP Amount</u>	<u>% of Total</u>
General Services	\$ 3,621,830	2%
Public Safety	23,385,915	11%
Facilities	16,091,800	8%
Streets & Pathways	56,911,000	27%
Water & Sewer	84,357,500	40%
Parks & Recreation	24,953,500	12%
Total	\$ 209,321,545	100%

In contrast to the projected CIP spending of \$209.3 million, the City expects to have \$204 million available over that same time period based on *increased* funding and projected cash reserve levels, leaving a projected funding deficit of \$4.8 million twenty years from now. It should be noted that this projection, as well as those that follow, represents a snapshot in time and is accompanied by a number of assumptions. Over time, the projection carries decreasing accuracy.

For both legal and planning purposes, the City has created a number of separate capital replacement funds to promote greater transparency and accountability. This necessitates a review of individual funds to determine whether they're financially sustainable. A review of the asset replacement funds categorized by *property tax-supported* and *fee-supported* is presented below.

Analysis of Asset Replacement Funds: Property Tax-Supported

The chart below depicts the 20-year CIP financial activity for the *property tax-supported* asset replacement funds without additional levy.



While the overall funding of tax-supported capital funds is sufficient over the next 10 years, individual funds require an infusion of levy dollars in the next few years.

Police Vehicle & Equipment Fund

As noted over the past three years, the Police Vehicle & Equipment fund has required additional

levy support to finance the vehicle and equipment needs of the Police department. For 2024, staff has programmed \$500,000 of the one-time public safety aid dollars to provide funding. In future years, additional levy support will be needed. Attachment A CIP- pages 7 and 8 have details on this fund.

Fire Vehicle & Equipment Fund

The Fire Vehicle & Equipment fund requires additional funding, based on the significant cost increases of Fire vehicles. For 2024, staff has programmed \$500,000 of the one-time public safety aid dollars to provide funding. In future years, additional levy support will be needed. Attachment A CIP- pages 9 and 10 have details on this fund.

It should be noted that the 2024-2043 CIP for this fund assumes traditional vehicle replacements. The Fire Chief had submitted two alternatives, the one that is currently in the CIP and one that proposed an electric fire engine and ambulances as a replacement for the current Medical Response Unit trucks. Chief Brosnahan will present information about the alternatives at the meeting. (See Attachment #4). If the Council wants to pursue this alternative, the City may have to consider equipment financing notes/bonds.

Public Works Vehicle & Equipment Fund

The Public Works Vehicle & Equipment fund requires additional funds, based on significant cost increases for various vehicles and equipment. For 2024, staff has programmed in an increase to the tax levy of \$100,000. This will allow for the fund to have sufficient resources for the next ten years. Without the additional levy support, this fund would run out of cash in four years. Attachment A, CIP – pages 11-13 show the details on this fund. As noted, future funding will be needed and there will hopefully be a smaller increase.

Central Services Fund

As was noted last year, this fund has sufficient reserves to pay for the capital needs over the next twenty years. For 2024, staff has programmed a reduction in the tax levy support for this fund, which helps alleviate increases in other capital funds and provides sufficient resources for the fund. Details about this fund can be found on Attachment A, CIP- page 6.

General Facilities Fund

The General Facilities fund has sufficient resources for the currently programmed needs in this fund. Staff proposed a reduction in the tax levy support for this fund, to help alleviate increases in other capital funds while providing sufficient resources for the fund. This fund has not programmed any costs for the campus master plan at this time. Details for this fund can be found on Attachment A, CIP-page 17-19.

Street Light Maintenance Fund

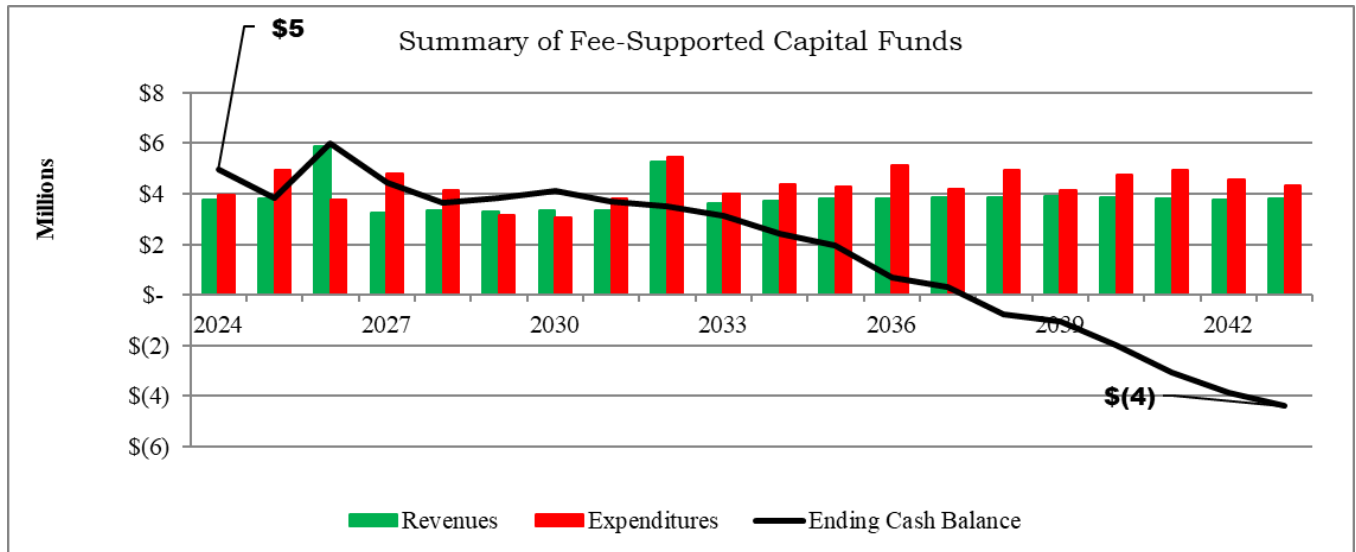
The Public Works Director discovered that the leases with Xcel Entergy on various street lights are coming to an end after a 25-year period, which means the replacement of these street lights is now the responsibility of the city. This has resulted in increased capital expenses over the next twenty years. For 2024, staff has programmed an increase to the tax levy of \$100,000 to address the capital needs over the next seven years. Public works will be analyzing options for potential cost savings and alternative revenue sources in the coming years. Details for this fund can be found on Attachment A, CIP-page 24 and 25.

Overall, in an effort to smooth out needed tax levy increases, staff is proposing to start slowly

increasing the property tax levy now to avoid large increases in the future. The net proposed tax levy change for these four funds is an increase of \$75,000.

Analysis of Asset Replacement Funds: Fee Supported

For comparative purposes, a chart depicting the combined 20-year CIP financial activity for the *fee-supported* asset replacement funds is presented below. However, some of these funds are associated with legally-restricted revenues that cannot be pooled or re-purposed for general activities. The following chart shows the combined capital improvement needs over the next 20 years.



As shown in the chart, the *fee-supported* asset replacement funds as a whole, are projected to remain in a positive cash position over the next 14 years. However, the Community Development reserves can't be used in the other fee-supported funds. There are two funds that have either short-term or long-term funding issues.

Water Fund

Since 2020, the City has been working on funding for capital infrastructure needs in the Water fund. In 2021, the water fund required debt issuance to address funding for capital projects. These projects were completed in 2022. In 2023, \$500,000 of ARPA funds was programmed into this fund to cover the 2023 capital needs. For 2024, staff is programming the remaining \$600,000 in ARPA funds to address the capital projects in 2024. Public Works staff have re-prioritized the capital infrastructure needs over the next few years to better align with available resources. The utility rate study identified that the City would need to issue debt to pay for the capital needs of this fund in 2026 and 2032. Utility rate increases will cover operations and debt service and a portion of the capital outlay costs. Attachment A, CIP-pages 29 and 30 show the detailed projects as prioritized by public works and also reflect the ARPA dollars and issuance of bonds.

In regards to the water under billing of customers discovered in 2022, the City has been collecting the under billings since the beginning of the year. To date, the City has billed out and received approximately \$552,000 less any non-payment by delinquent accounts. (From a review of the delinquencies, it does not appear that there has been an increase in the amount of delinquent accounts nor have staff seen accounts with large under billings go delinquent). Over the last two quarters of 2023, the remaining \$244,000 will be billed and collected from customers.

Annual review and monitoring of this fund and the rates will occur to insure that adequate resources and fund reserves are maintained.

Storm Water Fund

Public Works staff identified significant rehabilitation needs in the Storm Water fund in the 2023 CIP. Historically, only major storm assets such as storm water lift stations were fully analyzed and included in the CIP. Public Works staff reviewed all storm water assets this winter and identified replacement life cycles and costs for each asset. Maintenance costs were identified for each asset per year. The estimates are based on industry standards and staff observations. Water quality device rehabilitation covers storm ponds, rain gardens, etc. Storm infrastructure rehabilitation covers pipes, catch basins, sewer holes, and outlet structures. Much of the current storm water infrastructure was installed in the 1960's, so those assets are at 80% of their expected lifecycle of 75 years. Public works did a prioritization of projects and has slowed the pace at which projects will be done so there are sufficient resources to cover the next 7 years. Staff will continue to examine alternative funding sources and may consider bonding for larger identified projects in the future. Attachment A, pages 33 and 34 contain details of the various projects and current funding.

Funding Strategies

The City's asset replacement programs and associated strategies have proven effective and have positioned the City to achieve financial sustainability with regard to our capital assets. However, a sustainable program requires on-going review and adjustments to our changing needs and costs.

Based on the needs identified in the 2024-2043 CIP, staff recommend the following strategies.

Strategy #1: Targeted Fund Levy Increases and decreases

- Implement moderate tax levy increases now for the two funds noted earlier in this report (Public Works Vehicle & Equipment Fund and Street Light Maintenance Fund). These increases would be partially offset by decreases in the Central Services Equipment Fund and the General Facilities Fund. The net impact is a proposed \$75,000 increase in the property tax levy for 2024.

Strategy #2: Use ARPA funds

- Apply ARPA funds to finance Water infrastructure projects in 2024.

Strategy #3: Use Public Safety Aid funds

- Apply one-time State of Minnesota Public Safety Aid to the Police Vehicle and Equipment Fund and the Fire Vehicle and Equipment Fund.

Strategy #4: Utility Rate Adjustments

- For 2024, rates for the water, sanitary sewer, and storm sewer utilities will be adjusted in accordance with the utility rate study, which included the planned capital replacements. A specific recommendation will be made after the annual utility rate analysis is complete in the fall.

Policy Objectives

The establishment and review of the City's CIP is consistent with industry-recommended practices as well as the City's Financial Policies.

Racial Equity Impact Summary

The CIP provides funding for a variety of equipment, vehicles, and materials needed for Roseville to conduct its operation. In 2024, over \$12 million is planned to be spent for these purposes. Under our purchasing policy staff is directed to consider small and minority businesses when making purchases. Specifically, the policy states:

Disadvantaged Businesses

The City will utilize businesses owned and controlled by socially and economically disadvantaged individuals in the procurement of goods and services, and the award of contracts when possible. The City will, in accordance with authority granted by federal regulations, state statute, and local laws and ordinances, act affirmatively to create a "level playing field" for women-owned, minority-owned and disadvantaged business enterprises to achieve the goal of equal opportunity.

Assistance to Small and Minority Businesses

Required Effort. Staff must make good faith efforts to ensure small businesses, minority-owned businesses, and women's business enterprises are used when possible. Such efforts may include, but shall not be limited to:

- a. Including such firms, when qualified, on solicitation mailing lists;*
- b. Encouraging their participation through direct solicitation of bids or proposals whenever they are potential sources;*
- c. Dividing total requirements, when economically feasible and in compliance with state law, into smaller tasks or quantities to permit maximum participation by such firms;*
- d. Establishing delivery schedules, where the requirement permits, which encourage participation by such firms;*
- e. Using the services and assistance of the Small Business Administration;*
- f. Requiring prime contractors, when subcontracting is anticipated, to take the steps listed in a. through e. above.*

While staff attempt to include these businesses in solicitations for bids and purchase, the City does not have a robust tracking system in place to determine the amount of purchases it makes from disadvantaged, small, and minority-owned businesses. Staff will need to continue to work towards creating a system to better track city purchases to ensure compliance with the purchasing policy.

Budget Implications

See 'Funding Strategies' section above.

Staff Recommendations

See 'Funding Strategies' section above.

Requested Council Action

No formal Council action is requested at this time, however Staff is seeking comment and

259 guidance on the 2024-2043 CIP and the associated funding strategies.

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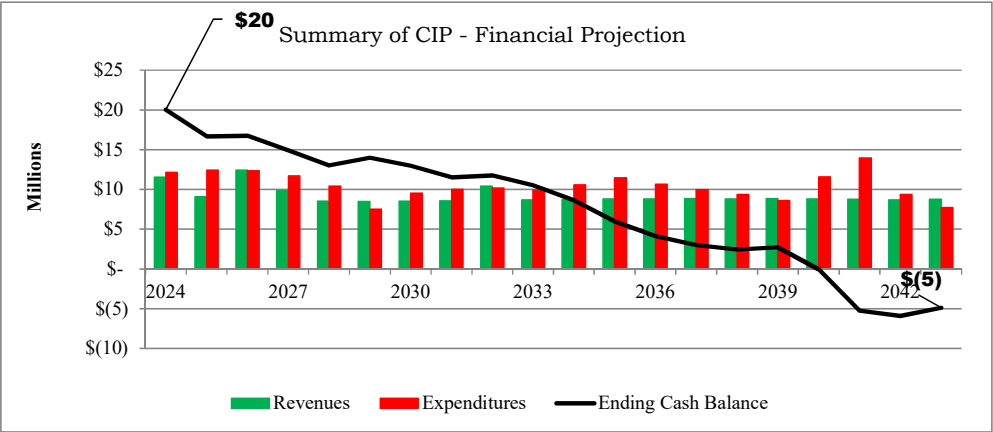
Prepared by: Michelle Pietrick, Finance Director

- Attachments:**
- 1. Capital Improvement Plan 2024-2043
 - 2. 5-Year Summary of CIP Scheduled Items
 - 3. 2024 Scheduled Items- Summary of Changes from prior CIP
 - 4. Fire Department CIP- Council Memo July 17 2023 (1)
 - 5. CIP Presentation 7172023
 - 6. Bench Handout

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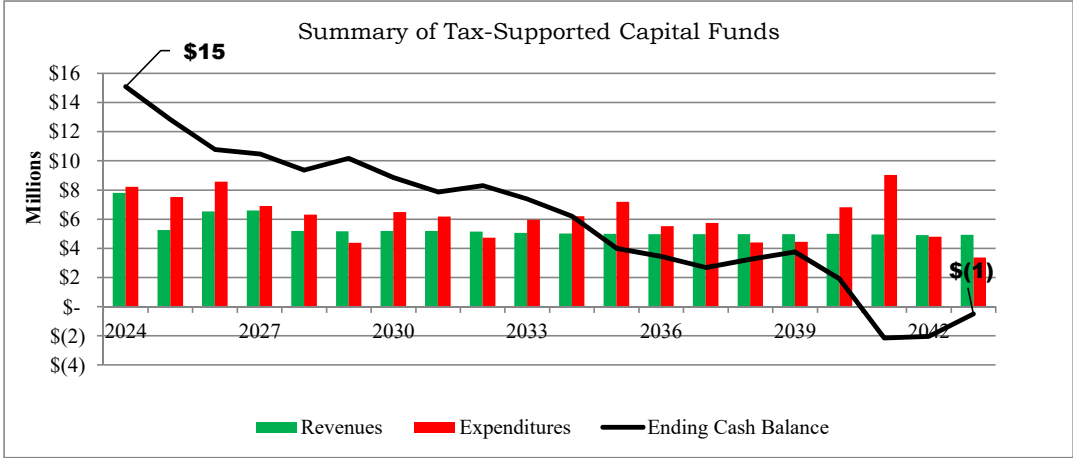
Summary by Function

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	Total
Tax Levy: Current	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 83,200,000
Tax Levy: Add/Sub*	75,000	325,000	525,000	675,000	675,000	675,000	675,000	675,000	675,000	675,000	675,000	675,000	675,000	675,000	675,000	675,000	675,000	675,000	675,000	675,000	12,400,000
Fees, MSA, Asmnts,Trfs, ARP/	7,048,747	4,183,847	7,433,364	4,696,312	3,397,677	3,398,747	3,423,247	3,460,247	5,354,247	3,599,000	3,644,500	3,753,000	3,765,000	3,804,000	3,790,000	3,814,500	3,779,000	3,730,000	3,696,000	3,740,000	83,511,435
Sale of Assets/Internal Loan	30,000	80,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	650,000
Interest Earnings	227,411	330,459	281,470	284,887	251,622	217,647	230,580	219,411	194,551	209,239	192,348	175,970	157,733	152,755	150,914	159,045	168,454	169,022	125,843	134,949	4,034,311
Revenues	\$ 11,541,159	\$ 9,079,306	\$ 12,429,834	\$ 9,846,199	\$ 8,514,299	\$ 8,481,394	\$ 8,518,827	\$ 8,544,658	\$ 10,413,798	\$ 8,673,239	\$ 8,701,848	\$ 8,793,970	\$ 8,787,733	\$ 8,821,755	\$ 8,805,914	\$ 8,838,545	\$ 8,812,454	\$ 8,764,022	\$ 8,686,843	\$ 8,739,949	\$ 183,795,746
Administration	\$ 16,000	\$ 21,000	\$ 50,000	\$ 21,000	\$ 16,000	\$ 21,000	\$ 60,000	\$ 16,000	\$ 21,000	\$ 16,000	\$ 16,000	\$ 85,000	\$ 16,000	\$ 21,000	\$ 16,000	\$ 16,000	\$ 75,000	\$ 16,000	\$ 16,000	\$ 16,000	\$ 551,000
Finance	119,590	-	-	50,000	-	-	-	-	-	-	-	90,000	-	-	-	-	-	-	-	-	259,590
Central Services	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	1,170,000
Police	584,710	574,040	682,700	524,570	628,535	547,350	537,220	715,500	489,850	516,460	635,535	505,350	657,830	566,650	506,490	546,810	612,535	654,010	515,480	549,290	11,550,915
Fire	83,000	1,562,000	455,000	290,500	463,500	103,000	1,400,500	214,000	550,000	116,000	318,000	1,350,500	273,000	328,000	108,000	127,500	1,833,500	1,463,000	608,000	188,000	11,835,000
Public Works	268,900	391,000	70,000	663,500	796,000	215,000	115,000	426,000	175,000	611,000	466,000	651,000	336,100	799,500	95,000	285,000	826,000	285,000	100,000	70,000	7,645,000
Parks & Recreation	500,000	381,000	250,000	75,000	299,000	280,500	377,000	15,000	333,000	314,000	374,000	335,000	99,000	78,000	550,000	63,500	187,000	249,000	35,000	44,000	4,839,000
General Facility Improvements	1,785,500	869,500	1,777,500	614,500	770,000	189,000	486,500	1,098,500	223,500	1,382,800	785,000	672,500	520,500	531,500	149,500	593,500	421,500	2,684,500	536,000	-	16,091,800
Information Technology	61,035	57,953	53,261	119,791	15,037	32,573	73,174	48,085	120,454	25,365	32,173	72,274	49,385	120,454	27,965	17,697	52,607	32,487	106,181	24,174	1,142,120
Park Improvements	1,434,000	1,486,500	1,665,000	805,000	940,000	945,000	1,022,500	895,000	663,000	557,500	1,397,000	1,041,000	1,010,000	860,000	640,000	405,000	535,000	1,115,000	560,000	250,000	18,226,500
Street Improvements	3,005,000	1,825,000	3,075,000	3,040,000	1,650,000	1,650,000	1,750,000	1,750,000	1,750,000	1,750,000	1,750,000	1,750,000	1,850,000	1,850,000	1,850,000	1,850,000	1,850,000	1,850,000	1,850,000	1,850,000	39,545,000
Street Lighting	52,500	-	137,500	172,500	262,500	55,000	247,500	615,000	47,500	300,000	75,000	160,000	247,500	255,000	127,500	80,000	52,500	282,500	72,500	-	3,242,500
Pathways (Existing)	233,800	281,300	286,300	466,300	391,300	266,300	356,300	316,300	286,300	296,300	286,300	401,300	396,300	266,300	266,300	396,300	311,300	321,300	336,300	316,300	6,478,500
Community Development	78,380	5,300	7,440	90,500	3,160	10,380	41,300	7,440	2,500	3,160	78,380	5,300	7,440	90,500	3,160	10,380	41,300	7,440	2,500	3,160	499,120
Golf	94,500	82,000	665,000	50,000	134,000	74,500	49,000	17,000	20,000	84,000	48,500	57,000	69,000	108,000	75,000	118,500	64,000	34,000	-	44,000	1,888,000
Recycling	-	750,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	750,000
Water	1,019,000	888,000	354,000	1,834,500	1,111,000	706,000	684,000	1,109,000	2,519,000	1,154,000	1,087,000	1,004,000	1,254,000	1,097,000	1,134,000	1,008,000	1,024,000	1,039,000	1,009,000	1,031,000	22,065,500
Sanitary Sewer	1,159,000	1,598,000	1,539,000	1,649,500	1,746,000	1,110,000	1,154,000	1,121,500	1,069,000	1,054,000	1,204,000	1,292,000	1,224,000	1,061,500	1,244,000	1,173,500	1,079,000	1,704,000	1,454,000	1,096,000	25,732,000
Storm Sewer	1,599,000	1,603,000	1,215,000	1,156,500	1,136,000	1,247,000	1,114,000	1,562,000	1,849,000	1,694,000	1,975,000	1,914,000	2,584,000	1,856,500	2,494,000	1,843,000	2,548,000	2,149,000	2,110,000	2,161,000	35,810,000
Expenditures	\$ 12,152,415	\$ 12,434,093	\$ 12,341,201	\$ 11,682,161	\$ 10,420,532	\$ 7,511,103	\$ 9,526,494	\$ 9,984,825	\$ 10,177,604	\$ 9,933,085	\$ 10,586,388	\$ 11,444,724	\$ 10,652,555	\$ 9,948,404	\$ 9,345,415	\$ 8,593,187	\$ 11,571,742	\$ 13,944,737	\$ 9,369,461	\$ 7,701,424	\$ 209,321,545
Beginning Cash Balance	\$ 20,643,671	\$ 20,032,415	\$ 16,677,628	\$ 16,766,262	\$ 14,930,301	\$ 13,024,068	\$ 13,994,359	\$ 12,986,692	\$ 11,546,525	\$ 11,782,720	\$ 10,522,874	\$ 8,638,335	\$ 5,987,581	\$ 4,122,759	\$ 2,996,110	\$ 2,456,610	\$ 2,701,968	\$ (57,320)	\$ (5,238,035)	\$ (5,920,653)	
Annual Surplus (deficit)	(611,256)	(3,354,786)	88,633	(1,835,961)	(1,906,233)	970,292	(1,007,667)	(1,440,167)	236,195	(1,259,845)	(1,884,540)	(2,650,754)	(1,864,822)	(1,126,649)	(539,501)	245,358	(2,759,288)	(5,180,715)	(682,618)	1,038,525	
Ending Cash Balance	\$ 20,032,415	\$ 16,677,628	\$ 16,766,262	\$ 14,930,301	\$ 13,024,068	\$ 13,994,359	\$ 12,986,692	\$ 11,546,525	\$ 11,782,720	\$ 10,522,874	\$ 8,638,335	\$ 5,987,581	\$ 4,122,759	\$ 2,996,110	\$ 2,456,610	\$ 2,701,968	\$ (57,320)	\$ (5,238,035)	\$ (5,920,653)	\$ (4,882,128)	

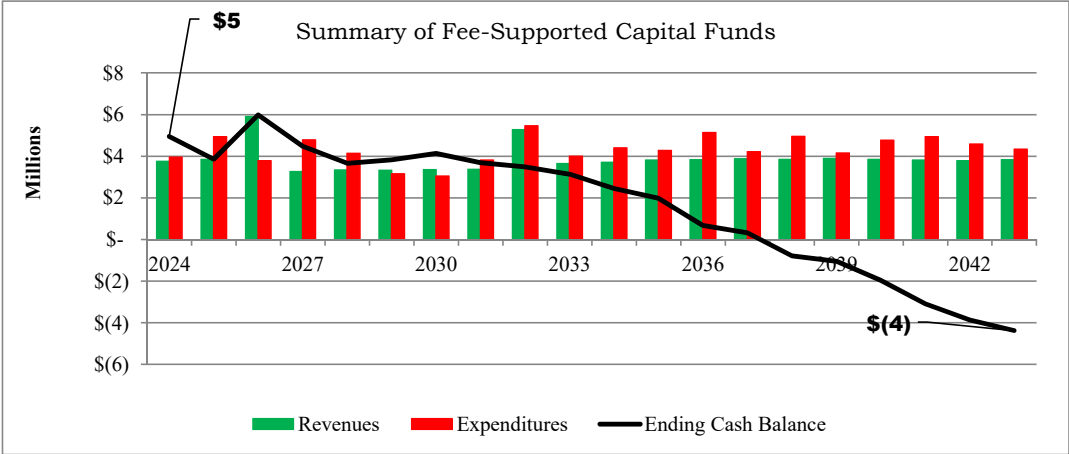


Total Expenditures	\$ 209,321,545
Total Revenues	183,795,746
Total Cash Reserves	20,643,671
Total Funding	\$ 204,439,417
Total Financing Surplus (Gap)	\$ (4,882,128)

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
Tax Levy: Current	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000	\$ 4,160,000
Tax Levy: Add/Sub	75,000	325,000	525,000	675,000	675,000	675,000	675,000	675,000	675,000	675,000	675,000	675,000	675,000	675,000	675,000	675,000	675,000	675,000	675,000	675,000	675,000
MSA revenue	1,455,000	275,000	1,425,000	1,390,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other: Assessments & ARPA/A	1,893,247	128,247	147,247	128,247	128,247	128,247	128,247	147,247	128,247	19,000	-	-	-	-	19,000	-	19,000	-	-	-	-
Sale of Assets/Internal Loan	30,000	80,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Interest Earnings	172,854	272,509	238,910	198,412	192,652	171,165	182,312	167,316	147,760	154,950	137,202	118,898	95,200	89,006	82,010	86,601	89,265	82,664	38,413	43,251	
Revenues	\$ 7,786,101	\$ 5,240,756	\$ 6,526,158	\$ 6,581,659	\$ 5,185,899	\$ 5,164,413	\$ 5,175,559	\$ 5,179,563	\$ 5,141,007	\$ 5,038,950	\$ 5,002,202	\$ 4,983,898	\$ 4,960,200	\$ 4,954,006	\$ 4,966,010	\$ 4,951,601	\$ 4,973,265	\$ 4,947,664	\$ 4,903,413	\$ 4,908,251	\$ 106,570,574
Administration	\$ 16,000	\$ 21,000	\$ 50,000	\$ 21,000	\$ 16,000	\$ 21,000	\$ 60,000	\$ 16,000	\$ 21,000	\$ 16,000	\$ 16,000	\$ 85,000	\$ 16,000	\$ 21,000	\$ 16,000	\$ 16,000	\$ 75,000	\$ 16,000	\$ 16,000	\$ 16,000	
Finance	119,590	-	-	50,000	-	-	-	-	-	-	-	90,000	-	-	-	-	-	-	-	-	-
Central Services	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	
Police	584,710	574,040	682,700	524,570	628,535	547,350	537,220	715,500	489,850	516,460	635,535	505,350	657,830	566,650	506,490	546,810	612,535	654,010	515,480	549,290	
Fire	83,000	1,562,000	455,000	290,500	463,500	103,000	1,400,500	214,000	550,000	116,000	318,000	1,350,500	273,000	328,000	108,000	127,500	1,833,500	1,463,000	608,000	188,000	
Public Works	268,900	391,000	70,000	663,500	796,000	215,000	115,000	426,000	175,000	611,000	466,000	651,000	336,100	799,500	95,000	285,000	826,000	285,000	100,000	70,000	
Parks & Recreation	500,000	381,000	250,000	75,000	299,000	280,500	377,000	15,000	333,000	314,000	374,000	335,000	99,000	78,000	550,000	63,500	187,000	249,000	35,000	44,000	
General Facility Improvements	1,785,500	869,500	1,777,500	614,500	770,000	189,000	486,500	1,098,500	223,500	1,382,800	785,000	672,500	520,500	531,500	149,500	593,500	421,500	2,684,500	536,000	-	
Information Technology	61,035	57,953	53,261	119,791	15,037	32,573	73,174	48,085	120,454	25,365	32,173	72,274	49,385	120,454	27,965	17,697	52,607	32,487	106,181	24,174	
Park Improvements	1,434,000	1,486,500	1,665,000	805,000	940,000	945,000	1,022,500	895,000	663,000	557,500	1,397,000	1,041,000	1,010,000	860,000	640,000	405,000	535,000	1,115,000	560,000	250,000	
Street Improvements	3,005,000	1,825,000	3,075,000	3,040,000	1,650,000	1,650,000	1,750,000	1,750,000	1,750,000	1,750,000	1,750,000	1,750,000	1,850,000	1,850,000	1,850,000	1,850,000	1,850,000	1,850,000	1,850,000	1,850,000	
Street Lighting	52,500	-	137,500	172,500	262,500	55,000	247,500	615,000	47,500	300,000	75,000	160,000	247,500	255,000	127,500	80,000	52,500	282,500	72,500	-	
Pathways (Existing)	233,800	281,300	286,300	466,300	391,300	266,300	356,300	316,300	286,300	296,300	286,300	401,300	396,300	266,300	266,300	396,300	311,300	321,300	336,300	316,300	
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Expenditures	\$ 8,202,535	\$ 7,507,793	\$ 8,560,761	\$ 6,901,161	\$ 6,290,372	\$ 4,363,223	\$ 6,484,194	\$ 6,167,885	\$ 4,718,104	\$ 5,943,925	\$ 6,193,508	\$ 7,172,424	\$ 5,514,115	\$ 5,734,904	\$ 4,395,255	\$ 4,439,807	\$ 6,815,442	\$ 9,011,297	\$ 4,793,961	\$ 3,366,264	\$ 122,576,925
Beginning Cash Balance	\$15,503,917	\$15,087,483	\$ 12,820,447	\$ 10,785,843	\$10,466,342	\$ 9,361,870	\$ 10,163,060	\$ 8,854,425	\$ 7,866,102	\$ 8,289,006	\$ 7,384,032	\$ 6,192,726	\$ 4,004,200	\$ 3,450,285	\$ 2,669,387	\$ 3,240,142	\$ 3,751,937	\$ 1,909,761	\$ (2,153,872)	\$ (2,044,420)	
Annual Surplus (deficit)	(416,434)	(2,267,036)	(2,034,603)	(319,501)	(1,104,473)	801,190	(1,308,635)	(988,322)	422,904	(904,975)	(1,191,306)	(2,188,526)	(553,915)	(780,898)	570,755	511,794	(1,842,176)	(4,063,633)	109,452	1,541,987	
Ending Cash Balance	\$15,087,483	\$12,820,447	\$ 10,785,843	\$ 10,466,342	\$ 9,361,870	\$ 10,163,060	\$ 8,854,425	\$ 7,866,102	\$ 8,289,006	\$ 7,384,032	\$ 6,192,726	\$ 4,004,200	\$ 3,450,285	\$ 2,669,387	\$ 3,240,142	\$ 3,751,937	\$ 1,909,761	\$ (2,153,872)	\$ (2,044,420)	\$ (502,434)	



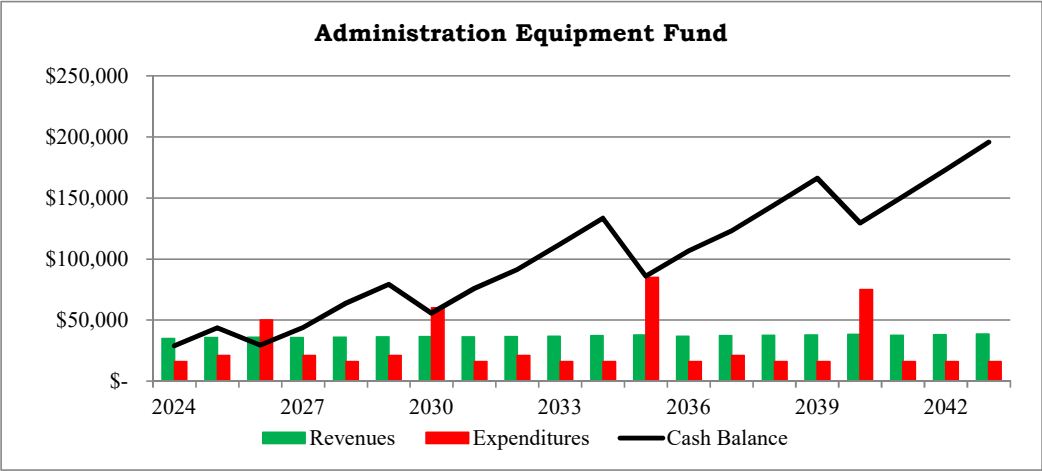
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
Tax Levy: current	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Tax Levy: Add/Sub	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fees, Permits, MSA, AH	3,006,000	3,378,600	3,084,208	3,128,065	3,135,430	3,196,000	3,246,000	3,296,000	3,396,000	3,496,000	3,596,000	3,696,000	3,696,000	3,696,000	3,696,000	3,696,000	3,696,000	3,696,000	3,696,000	3,696,000	3,696,000
Grants, Transfers, Debt Issued	694,500	402,000	2,776,909	50,000	134,000	74,500	49,000	17,000	1,830,000	84,000	48,500	57,000	69,000	108,000	75,000	118,500	64,000	34,000	-	-	44,000
Sale of Assets/Debt Issuance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Earnings	54,558	57,950	42,560	86,475	58,970	46,482	48,268	52,095	46,791	54,289	55,146	57,072	62,533	63,749	68,904	72,444	79,188	86,359	87,429	91,698	
Revenues	\$ 3,755,058	\$ 3,838,550	\$ 5,903,677	\$ 3,264,540	\$ 3,328,400	\$ 3,316,982	\$ 3,343,268	\$ 3,365,095	\$ 5,272,791	\$ 3,634,289	\$ 3,699,646	\$ 3,810,072	\$ 3,827,533	\$ 3,867,749	\$ 3,839,904	\$ 3,886,944	\$ 3,839,188	\$ 3,816,359	\$ 3,783,429	\$ 3,831,698	\$ 77,225,171
Community Development	78,380	5,300	7,440	90,500	3,160	10,380	41,300	7,440	2,500	3,160	78,380	5,300	7,440	90,500	3,160	10,380	41,300	7,440	2,500	3,160	
Water	1,019,000	888,000	354,000	1,834,500	1,111,000	706,000	684,000	1,109,000	2,519,000	1,154,000	1,087,000	1,004,000	1,254,000	1,097,000	1,134,000	1,008,000	1,024,000	1,039,000	1,009,000	1,031,000	
Sanitary Sewer	1,159,000	1,598,000	1,539,000	1,649,500	1,746,000	1,110,000	1,154,000	1,121,500	1,069,000	1,054,000	1,204,000	1,292,000	1,224,000	1,061,500	1,244,000	1,173,500	1,079,000	1,704,000	1,454,000	1,096,000	
Storm Sewer	1,599,000	1,603,000	1,215,000	1,156,500	1,136,000	1,247,000	1,114,000	1,562,000	1,849,000	1,694,000	1,975,000	1,914,000	2,584,000	1,856,500	2,494,000	1,843,000	2,548,000	2,149,000	2,110,000	2,161,000	
Recycling	-	750,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Golf	94,500	82,000	665,000	50,000	134,000	74,500	49,000	17,000	20,000	84,000	48,500	57,000	69,000	108,000	75,000	118,500	64,000	34,000	-	44,000	
Expenditures	\$ 3,949,880	\$ 4,926,300	\$ 3,780,440	\$ 4,781,000	\$ 4,130,160	\$ 3,147,880	\$ 3,042,300	\$ 3,816,940	\$ 5,459,500	\$ 3,989,160	\$ 4,392,880	\$ 4,272,300	\$ 5,138,440	\$ 4,213,500	\$ 4,950,160	\$ 4,153,380	\$ 4,756,300	\$ 4,933,440	\$ 4,575,500	\$ 4,335,160	\$ 86,744,620
Beginning Cash Balance	\$ 5,139,754	\$ 4,944,932	\$ 3,857,182	\$ 5,980,418	\$ 4,463,958	\$ 3,662,198	\$ 3,831,300	\$ 4,132,268	\$ 3,680,423	\$ 3,493,714	\$ 3,138,843	\$ 2,445,609	\$ 1,983,381	\$ 672,474	\$ 326,723	\$ (783,533)	\$ (1,049,969)	\$ (1,967,081)	\$ (3,084,162)	\$ (3,876,233)	
Annual Surplus (deficit)	(194,822)	(1,087,750)	2,123,237	(1,516,460)	(801,760)	169,102	300,968	(451,845)	(186,709)	(354,871)	(693,234)	(462,228)	(1,310,907)	(345,751)	(1,110,256)	(266,436)	(917,112)	(1,117,081)	(792,071)	(503,462)	
Ending Cash Balance	\$ 4,944,932	\$ 3,857,182	\$ 5,980,418	\$ 4,463,958	\$ 3,662,198	\$ 3,831,300	\$ 4,132,268	\$ 3,680,423	\$ 3,493,714	\$ 3,138,843	\$ 2,445,609	\$ 1,983,381	\$ 672,474	\$ 326,723	\$ (783,533)	\$ (1,049,969)	\$ (1,967,081)	\$ (3,084,162)	\$ (3,876,233)	\$ (4,379,694)	



	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>2032</u>	<u>2033</u>	<u>2034</u>	<u>2035</u>	<u>2036</u>	<u>2037</u>	<u>2038</u>	<u>2039</u>	<u>2040</u>	<u>2041</u>	<u>2042</u>	<u>2043</u>	
Tax Levy: Current	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	
Tax Levy: Add/Sub																					
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Earnings	-	577	869	586	878	1,276	1,581	1,113	1,515	1,825	2,242	2,667	1,720	2,134	2,457	2,886	3,324	2,590	3,022	3,463	
Revenues	\$ 35,000	\$ 35,577	\$ 35,869	\$ 35,586	\$ 35,878	\$ 36,276	\$ 36,581	\$ 36,113	\$ 36,515	\$ 36,825	\$ 37,242	\$ 37,667	\$ 36,720	\$ 37,134	\$ 37,457	\$ 37,886	\$ 38,324	\$ 37,590	\$ 38,022	\$ 38,463	\$ 736,724
Vehicles	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment	16,000	16,000	50,000	16,000	16,000	21,000	60,000	16,000	16,000	16,000	16,000	85,000	16,000	16,000	16,000	16,000	75,000	16,000	16,000	16,000	
Furniture & Fixtures	-	5,000	-	5,000	-	-	-	-	5,000	-	-	-	-	5,000	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Improvements	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditures	\$ 16,000	\$ 21,000	\$ 50,000	\$ 21,000	\$ 16,000	\$ 21,000	\$ 60,000	\$ 16,000	\$ 21,000	\$ 16,000	\$ 16,000	\$ 85,000	\$ 16,000	\$ 21,000	\$ 16,000	\$ 16,000	\$ 75,000	\$ 16,000	\$ 16,000	\$ 16,000	\$ 551,000
Beginning Cash Balance	\$ 9,867	\$ 28,867	\$ 43,444	\$ 29,313	\$ 43,899	\$ 63,777	\$ 79,053	\$ 55,634	\$ 75,747	\$ 91,262	\$ 112,087	\$ 133,329	\$ 85,995	\$ 106,715	\$ 122,849	\$ 144,306	\$ 166,193	\$ 129,516	\$ 151,107	\$ 173,129	
Annual Surplus (deficit)	19,000	14,577	(14,131)	14,586	19,878	15,276	(23,419)	20,113	15,515	20,825	21,242	(47,333)	20,720	16,134	21,457	21,886	(36,676)	21,590	22,022	22,463	
Cash Balance	\$ 28,867	\$ 43,444	\$ 29,313	\$ 43,899	\$ 63,777	\$ 79,053	\$ 55,634	\$ 75,747	\$ 91,262	\$ 112,087	\$ 133,329	\$ 85,995	\$ 106,715	\$ 122,849	\$ 144,306	\$ 166,193	\$ 129,516	\$ 151,107	\$ 173,129	\$ 195,591	

Cash Balance (Year-End) *	\$ 6,867	2022
Planned CIP Surplus/Deficit	3,000	2023
Adjust for Delayed CIP Items	-	2023
Cash Balance (Beg. Year)	\$ 9,867	2024

* Current Assets - Current Liabilities



Expenditure Detail

Key	Description	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>2032</u>	<u>2033</u>	<u>2034</u>	<u>2035</u>	<u>2036</u>	<u>2037</u>	<u>2038</u>	<u>2039</u>	<u>2040</u>	<u>2041</u>	<u>2042</u>	<u>2043</u>	
E	Voting Equipment	\$ 16,000	16,000	50,000	16,000	16,000	16,000	60,000	16,000	16,000	\$ 16,000	16,000	75,000	16,000	16,000	16,000	16,000	75,000	16,000	16,000	16,000	\$ 516,000
E	Software				-		5,000	-	-	-	-	-	10,000	-	-	-	-	-	-	-	-	15,000
F	Office Equipment		5,000		5,000					5,000					5,000							20,000
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		\$ 16,000	\$ 21,000	\$ 50,000	\$ 21,000	\$ 16,000	\$ 21,000	\$ 60,000	\$ 16,000	\$ 21,000	\$ 16,000	\$ 16,000	\$ 85,000	\$ 16,000	\$ 21,000	\$ 16,000	\$ 16,000	\$ 75,000	\$ 16,000	\$ 16,000	\$ 16,000	\$ 551,000

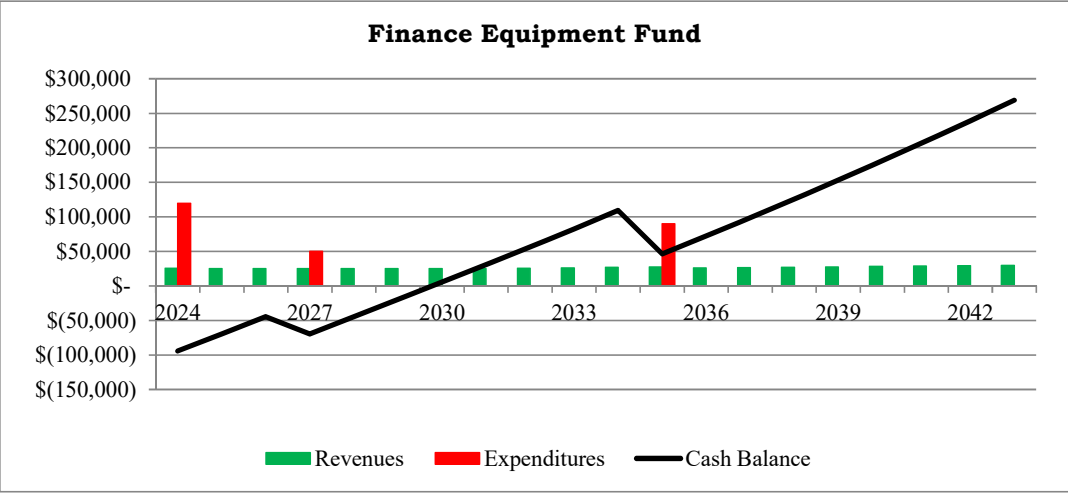
Comments:

2025	\$5,000 New standing desk, chairs, miscellaneous (intern/ staff)
2026	\$50,000 Voting equipment new purchase by county (pushed to 2026)
2030	\$75,000 (Reduced)Voting equipment new purchase by county

		<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>2032</u>	<u>2033</u>	<u>2034</u>	<u>2035</u>	<u>2036</u>	<u>2037</u>	<u>2038</u>	<u>2039</u>	<u>2040</u>	<u>2041</u>	<u>2042</u>	<u>2043</u>	
Tax Levy: Current		\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	
Tax Levy: Add/Sub		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Sale of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Interest Earnings		500	-	-	-	-	-	-	114	616	1,129	1,651	2,184	928	1,446	1,975	2,515	3,065	3,626	4,199	4,783	
Revenues	\$	25,500	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,114	\$ 25,616	\$ 26,129	\$ 26,651	\$ 27,184	\$ 25,928	\$ 26,446	\$ 26,975	\$ 27,515	\$ 28,065	\$ 28,626	\$ 29,199	\$ 29,783	\$ 528,731
Vehicles	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Equipment		119,590	-	-	50,000	-	-	-	-	-	-	-	90,000	-	-	-	-	-	-	-	-	
Furniture & Fixtures		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Buildings		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Improvements		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Expenditures	\$	119,590	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 259,590
Beginning Cash Balance	\$	(215)	\$ (94,305)	\$ (69,305)	\$ (44,305)	\$ (69,305)	\$ (44,305)	\$ (19,305)	\$ 5,695	\$ 30,809	\$ 56,425	\$ 82,554	\$ 109,205	\$ 46,389	\$ 72,317	\$ 98,763	\$ 125,738	\$ 153,253	\$ 181,318	\$ 209,944	\$ 239,143	
Annual Surplus (deficit)		(94,090)	25,000	25,000	(25,000)	25,000	25,000	25,000	25,114	25,616	26,129	26,651	(62,816)	25,928	26,446	26,975	27,515	28,065	28,626	29,199	29,783	
Cash Balance	\$	(94,305)	\$ (69,305)	\$ (44,305)	\$ (69,305)	\$ (44,305)	\$ (19,305)	\$ 5,695	\$ 30,809	\$ 56,425	\$ 82,554	\$ 109,205	\$ 46,389	\$ 72,317	\$ 98,763	\$ 125,738	\$ 153,253	\$ 181,318	\$ 209,944	\$ 239,143	\$ 268,926	

Cash Balance (Year-End) *	\$ 154,695	2022
Planned CIP Surplus/Deficit	(274,500)	2023
Adjust for Delayed CIP Items	119,590	2023
Cash Balance (Beg. Year)	\$ (215)	2024

* Current Assets - Current Liabilities



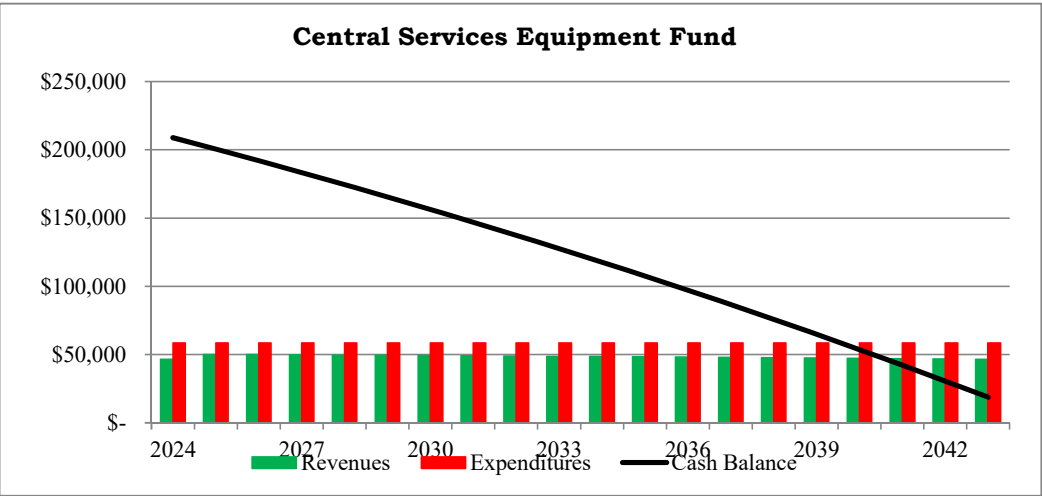
Expenditure Detail

Key	Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
E	Financial Software: Upgrade	\$ 119,590	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
E	Budget Software	-	-	-	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		\$ 119,590	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

		<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>2032</u>	<u>2033</u>	<u>2034</u>	<u>2035</u>	<u>2036</u>	<u>2037</u>	<u>2038</u>	<u>2039</u>	<u>2040</u>	<u>2041</u>	<u>2042</u>	<u>2043</u>	
Tax Levy: Current		\$ 71,000	\$ 71,000	\$ 71,000	\$ 71,000	\$ 71,000	\$ 71,000	\$ 71,000	\$ 71,000	\$ 71,000	\$ 71,000	\$ 71,000	\$ 71,000	\$ 71,000	\$ 71,000	\$ 71,000	\$ 71,000	\$ 71,000	\$ 71,000	\$ 71,000	\$ 71,000	
Tax Levy: Add/Sub		(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	
Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Sale of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Interest Earnings		500	4,177	4,011	3,841	3,668	3,491	3,311	3,127	2,940	2,748	2,553	2,354	2,151	1,944	1,733	1,518	1,298	1,074	846	613	
Revenues	\$	46,500	\$ 50,177	\$ 50,011	\$ 49,841	\$ 49,668	\$ 49,491	\$ 49,311	\$ 49,127	\$ 48,940	\$ 48,748	\$ 48,553	\$ 48,354	\$ 48,151	\$ 47,944	\$ 47,733	\$ 47,518	\$ 47,298	\$ 47,074	\$ 46,846	\$ 46,613	\$ 967,899
Vehicles	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment		58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500	58,500
Furniture & Fixtures		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Buildings		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Improvements		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditures	\$	58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 1,170,000
Beginning Cash Balance	\$	220,853	\$ 208,853	\$ 200,530	\$ 192,041	\$ 183,381	\$ 174,549	\$ 165,540	\$ 156,351	\$ 146,978	\$ 137,417	\$ 127,666	\$ 117,719	\$ 107,574	\$ 97,225	\$ 86,669	\$ 75,903	\$ 64,921	\$ 53,719	\$ 42,294	\$ 30,640	
Annual Surplus (deficit)		(12,000)	(8,323)	(8,489)	(8,659)	(8,832)	(9,009)	(9,189)	(9,373)	(9,560)	(9,752)	(9,947)	(10,146)	(10,349)	(10,556)	(10,767)	(10,982)	(11,202)	(11,426)	(11,654)	(11,887)	
Cash Balance	\$	208,853	\$ 200,530	\$ 192,041	\$ 183,381	\$ 174,549	\$ 165,540	\$ 156,351	\$ 146,978	\$ 137,417	\$ 127,666	\$ 117,719	\$ 107,574	\$ 97,225	\$ 86,669	\$ 75,903	\$ 64,921	\$ 53,719	\$ 42,294	\$ 30,640	\$ 18,752	

Cash Balance (Year-End)	\$ 207,068	2022
Planned CIP Surplus/Deficit	13,785	2023
Adjust for Delayed CIP Items	-	2023
Cash Balance (Beg. Year)	\$ 220,853	2024

* Current Assets - Current Liabilities



Expenditure Detail

Key	Description	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>2032</u>	<u>2033</u>	<u>2034</u>	<u>2035</u>	<u>2036</u>	<u>2037</u>	<u>2038</u>	<u>2039</u>	<u>2040</u>	<u>2041</u>	<u>2042</u>	<u>2043</u>	
E	Postage Machine Lease	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 90,000
E	Copier/Printer/Scanner Lease	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	1,080,000
	(adjusted to 5 year average	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 58,500	\$ 1,170,000

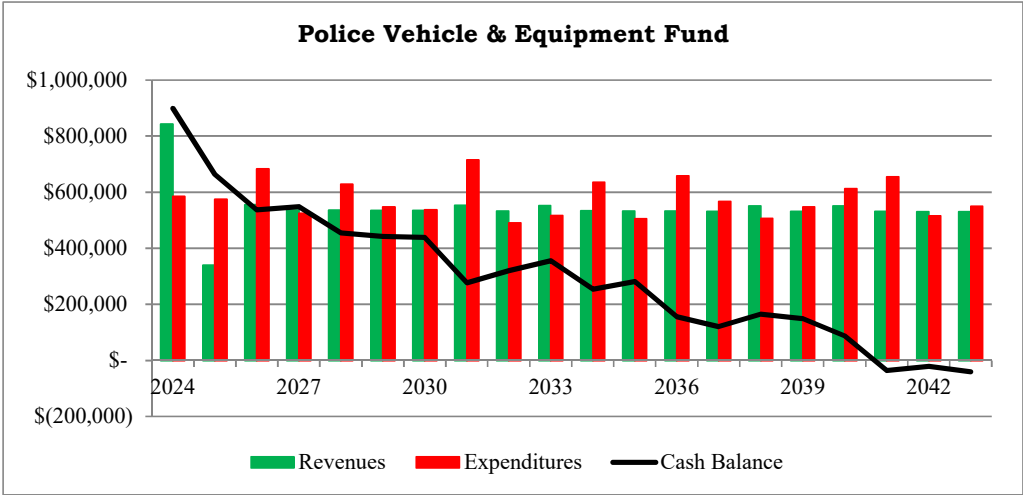
City of Roseville
Capital Improvement Plan: **Police Vehicle & Equipment Fund (400)**
2024-2043

Updated 7/3/2023

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
Tax Levy: Current	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	
Tax Levy: Add/Sub	-	-	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	
Other: Donations/ARPA/Aid	509,000	-	19,000	-	-	-	-	19,000	-	19,000	-	-	-	-	19,000	-	19,000	-	-	-	
Sale of Assets	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	
Interest Earnings	3,500	8,991	6,641	5,370	5,478	4,548	4,420	4,392	2,771	3,200	3,557	2,537	2,809	1,559	1,208	1,645	1,494	873	-	-	
Revenues	\$ 842,500	\$ 338,991	\$ 555,641	\$ 535,370	\$ 535,478	\$ 534,548	\$ 534,420	\$ 553,392	\$ 532,771	\$ 552,200	\$ 533,557	\$ 532,537	\$ 532,809	\$ 531,559	\$ 550,208	\$ 531,645	\$ 550,494	\$ 530,873	\$ 530,000	\$ 530,000	\$10,868,992
Vehicles	\$ 450,000	\$ 459,000	\$ 404,000	\$ 404,000	\$ 459,000	\$ 450,000	\$ 419,000	\$ 459,000	\$ 404,000	\$ 404,000	\$ 505,000	\$ 404,000	\$ 404,000	\$ 474,000	\$ 404,000	\$ 450,000	\$ 459,000	\$ 404,000	\$ 404,000	\$ 459,000	
Equipment	129,610	103,640	273,600	115,470	152,935	85,950	113,120	245,100	80,750	107,360	113,935	89,950	248,730	81,250	97,390	91,710	136,935	244,910	106,380	78,890	
Furniture & Fixtures	5,100	11,400	5,100	5,100	16,600	11,400	5,100	11,400	5,100	5,100	16,600	11,400	5,100	11,400	5,100	5,100	16,600	5,100	5,100	11,400	
Buildings	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Improvements	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Expenditures	\$ 584,710	\$ 574,040	\$ 682,700	\$ 524,570	\$ 628,535	\$ 547,350	\$ 537,220	\$ 715,500	\$ 489,850	\$ 516,460	\$ 635,535	\$ 505,350	\$ 657,830	\$ 566,650	\$ 506,490	\$ 546,810	\$ 612,535	\$ 654,010	\$ 515,480	\$ 549,290	\$11,550,915
Beginning Cash Balance	\$ 641,337	\$ 899,127	\$ 664,078	\$ 537,019	\$ 547,819	\$ 454,762	\$ 441,960	\$ 439,160	\$ 277,051	\$ 319,972	\$ 355,711	\$ 253,734	\$ 280,921	\$ 155,900	\$ 120,809	\$ 164,527	\$ 149,363	\$ 87,321	\$ (35,816)	\$ (21,296)	
Annual Surplus (deficit)	257,790	(235,049)	(127,059)	10,800	(93,057)	(12,802)	(2,800)	(162,108)	42,921	35,740	(101,978)	27,187	(125,021)	(35,091)	43,718	(15,165)	(62,041)	(123,137)	14,520	(19,290)	
Cash Balance	\$ 899,127	\$ 664,078	\$ 537,019	\$ 547,819	\$ 454,762	\$ 441,960	\$ 439,160	\$ 277,051	\$ 319,972	\$ 355,711	\$ 253,734	\$ 280,921	\$ 155,900	\$ 120,809	\$ 164,527	\$ 149,363	\$ 87,321	\$ (35,816)	\$ (21,296)	\$ (40,586)	

Cash Balance (Year-End) *	\$ 420,837	2022
Planned CIP Surplus/Deficit	220,500	2023
Adjust for Delayed CIP Items		2023
Cash Balance (Beg. Year)	\$ 641,337	2024

* Current Assets - Current Liabilities



	536,610
minor	48,100

Expenditure Detail

Key	Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
V	Marked squad cars (5 / yr)	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 4,000,000
V	Unmarked vehicles (2 / yr)	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	1,600,000
V	CSO Vehicle	-	40,000	-	-	40,000	-	-	40,000	-	-	40,000	-	-	40,000	-	-	40,000	-	-	40,000	280,000
V	Community relations/ Admin Vehic	40,000	-	-	-	-	40,000	-	-	-	-	40,000	-	-	-	-	40,000	-	-	-	-	160,000
V	Squad conversion, seats, control bo	130,000	139,000	124,000	124,000	139,000	130,000	124,000	139,000	124,000	124,000	145,000	124,000	124,000	139,000	124,000	130,000	139,000	124,000	124,000	139,000	2,609,000
V	Park Patrol vehicle	-	-	-	-	-	-	15,000	-	-	-	-	-	-	15,000	-	-	-	-	-	-	30,000
V	Radar Units (2/yr)	6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600	132,000
V	Stop Sticks (4/yr)	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	44,000
E	Computer/ Electronic Equipment	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	180,000
E	Computer replacements for fleet	-	-	150,000	-	-	-	-	150,000	-	-	-	-	150,000	-	-	-	-	150,000	-	-	600,000
E	Cell phones/computer devices (A'dc	5,645	-	-	5,645	-	-	5,645	-	-	5,645	-	-	5,645	-	-	5,645	-	-	5,645	-	39,515
E	Printer replacements for fleet	-	-	7,210	7,210	-	-	-	7,210	7,210	-	-	-	7,210	7,210	-	-	-	7,210	7,210	-	57,680
E	Speed notification unit	-	-	-	-	10,000	-	-	-	-	10,000	-	-	-	-	10,000	-	-	-	-	10,000	40,000
E	GPS Devices	-	-	-	5,150	-	-	-	-	5,150	-	-	-	-	5,150	-	-	-	-	5,150	-	20,600
E	New K-9	9,000	-	19,000	-	-	-	-	19,000	-	19,000	-	-	-	-	19,000	-	19,000	-	-	-	104,000
E	Non-lethal weapons	12,000	12,000	12,000	12,000	53,000	12,000	12,000	12,000	12,000	12,000	53,000	12,000	12,000	12,000	12,000	12,000	53,000	12,000	12,000	12,000	363,000
E	Long guns replacement	-	-	-	-	-	18,000	18,000	-	-	-	-	18,000	18,000	-	-	-	-	18,000	18,000	-	108,000

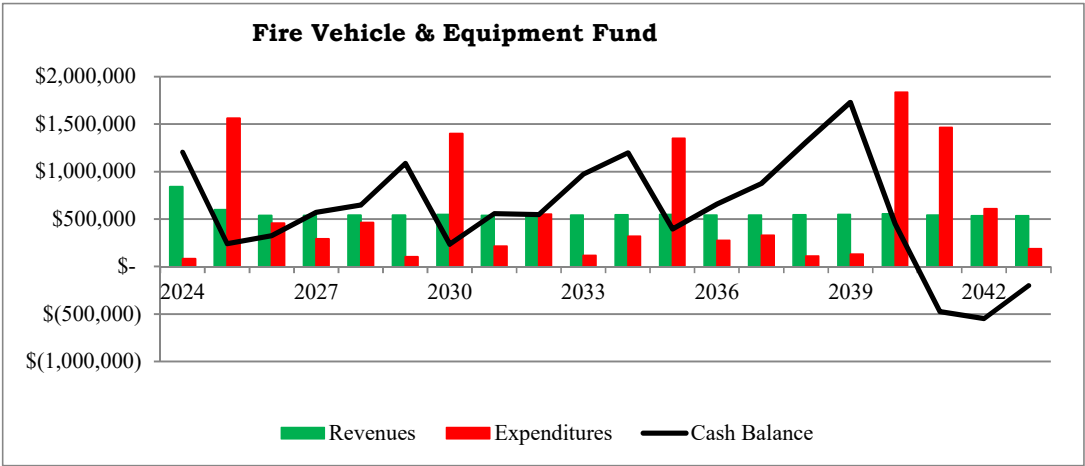
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
E Long gun parts (squads)	3,090	3,090	3,090	3,090	3,090	-	-	3,090	3,090	3,090	3,090	-	-	3,090	3,090	3,090	3,090	-	-	3,090	43,260
E Sidearms (officers)	-	-	-	-	-	-	17,600	-	-	-	-	-	-	-	-	17,600	-	-	-	-	35,200
E Sidearm parts (officers)	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	120,000
E Tactical gear	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	200,000
E IBIS Fingerprinting Equipment	-	3,000	-	-	3,000	-	-	3,000	-	-	3,000	-	-	3,000	-	-	3,000	-	-	3,000	21,000
E Crime scene equipment	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	60,000
E Fitness Room Equipment	-	1,750	-	-	-	-	-	-	-	1,750	-	-	-	-	-	-	-	1,750	-	-	5,250
E K-9 Training Equipment	-	-	-	-	1,545	-	-	-	-	-	1,545	-	-	-	-	-	1,545	-	-	-	4,635
E Body Worn Camera Equipment	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	20,000
E Digital Interview Room Equipment	15,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	15,000
E Evidence Room	2,575	-	-	2,575	-	-	2,575	-	-	2,575	-	-	2,575	-	-	2,575	-	-	2,575	-	18,025
E Report Room Monitors	2,500	-	2,500	-	2,500	-	2,500	-	2,500	-	2,500	-	2,500	-	2,500	-	2,500	-	2,500	-	25,000
E Roll Call Equipment	-	4,000	-	-	-	-	4,000	-	-	-	-	4,000	-	-	-	-	4,000	-	-	-	16,000
E Investigation Conf. Room	-	-	-	-	-	-	-	-	-	2,500	-	-	-	-	-	-	-	-	2,500	-	5,000
E Defibrillators	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	40,000
E Shredder	-	-	-	-	-	5,150	-	-	-	-	-	5,150	-	-	-	-	-	5,150	-	-	15,450
E Radio Equipment	40,000	40,000	40,000	40,000	40,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	365,000
F Office furniture	2,100	2,100	2,100	2,100	2,100	8,400	2,100	2,100	2,100	2,100	2,100	8,400	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	54,600
F Patrol area cubicles	-	-	-	-	9,500	-	-	-	-	-	9,500	-	-	-	-	-	9,500	-	-	-	28,500
F Window treatments	-	6,300	-	-	-	-	-	6,300	-	-	-	-	-	6,300	-	-	-	-	-	6,300	25,200
F Appliances	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	60,000
F Detention Room	-	-	-	-	2,000	-	-	-	-	-	2,000	-	-	-	-	-	2,000	-	-	-	6,000
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	\$ 584,710	\$ 574,040	\$ 682,700	\$ 524,570	\$ 628,535	\$ 547,350	\$ 537,220	\$ 715,500	\$ 489,850	\$ 516,460	\$ 635,535	\$ 505,350	\$ 657,830	\$ 566,650	\$ 506,490	\$ 546,810	\$ 612,535	\$ 654,010	\$ 515,480	\$ 549,290	\$11,550,915

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
Tax Levy: Current	\$ 335,000	\$ 335,000	\$ 335,000	\$ 335,000	\$ 335,000	\$ 335,000	\$ 335,000	\$ 335,000	\$ 335,000	\$ 335,000	\$ 335,000	\$ 335,000	\$ 335,000	\$ 335,000	\$ 335,000	\$ 335,000	\$ 335,000	\$ 335,000	\$ 335,000	\$ 335,000	
Tax Levy: Add/Sub	-	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	
Other/AID	500,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Sale of Assets	-	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Interest Earnings	5,000	12,060	2,411	3,235	5,712	6,484	10,869	2,323	5,556	5,462	9,706	11,973	3,938	6,597	8,733	13,091	17,297	4,485	-	-	
Revenues	\$ 840,000	\$ 597,060	\$ 537,411	\$ 538,235	\$ 540,712	\$ 541,484	\$ 545,869	\$ 537,323	\$ 540,556	\$ 540,462	\$ 544,706	\$ 546,973	\$ 538,938	\$ 541,597	\$ 543,733	\$ 548,091	\$ 552,297	\$ 539,485	\$ 535,000	\$ 535,000	\$11,184,932
Vehicles	\$ -	\$ 1,395,000	\$ 270,000	\$ 65,000	\$ 125,000	\$ 65,000	\$ 1,125,000	\$ 65,000	\$ 270,000	\$ 67,500	\$ 270,000	\$ 1,127,500	\$ 170,000	\$ 70,000	\$ -	\$ 70,000	\$ 1,330,000	\$ 1,370,000	\$ 270,000	\$ 70,000	
Equipment	73,000	154,500	130,000	220,500	323,500	33,000	244,500	144,000	280,000	48,500	23,000	201,000	83,000	258,000	99,000	52,500	476,500	93,000	283,000	113,000	
Furniture & Fixtures	10,000	12,500	55,000	5,000	15,000	5,000	31,000	5,000	-	-	25,000	22,000	20,000	-	9,000	5,000	27,000	-	55,000	5,000	
Buildings	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Improvements	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Expenditures	\$ 83,000	\$ 1,562,000	\$ 455,000	\$ 290,500	\$ 463,500	\$ 103,000	\$ 1,400,500	\$ 214,000	\$ 550,000	\$ 116,000	\$ 318,000	\$ 1,350,500	\$ 273,000	\$ 328,000	\$ 108,000	\$ 127,500	\$ 1,833,500	\$ 1,463,000	\$ 608,000	\$ 188,000	\$11,835,000
Beginning Cash Balance	\$ 449,011	\$ 1,206,011	\$ 241,071	\$ 323,482	\$ 571,217	\$ 648,429	\$ 1,086,913	\$ 232,282	\$ 555,605	\$ 546,161	\$ 970,623	\$ 1,197,329	\$ 393,802	\$ 659,740	\$ 873,338	\$ 1,309,071	\$ 1,729,662	\$ 448,458	\$ (475,057)	\$ (548,057)	
Annual Surplus (deficit)	757,000	(964,940)	82,411	247,735	77,212	438,484	(854,631)	323,323	(9,444)	424,462	226,706	(803,527)	265,938	213,597	435,733	420,591	(1,281,203)	(923,515)	(73,000)	347,000	
Cash Balance	\$ 1,206,011	\$ 241,071	\$ 323,482	\$ 571,217	\$ 648,429	\$ 1,086,913	\$ 232,282	\$ 555,605	\$ 546,161	\$ 970,623	\$ 1,197,329	\$ 393,802	\$ 659,740	\$ 873,338	\$ 1,309,071	\$ 1,729,662	\$ 448,458	\$ (475,057)	\$ (548,057)	\$ (201,057)	

Cash Balance (Year-End) *	\$ 330,311	2022
Planned CIP Surplus/Deficit	118,700	2023
Adjust for Prepaid CIP Items**	-	2023
Cash Balance (Beg. Year)	\$ 449,011	2024

* Current Assets - Current Liabilities

no electric vehicles



Expenditure Detail

Key	Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
V	Staffed engine replacement	\$ -	\$ 1,060,000	\$ -	\$ -	\$ -	\$ -	\$ 1,060,000	\$ -	\$ -	\$ -	\$ -	\$ 1,060,000	\$ -	\$ -	\$ -	\$ -	\$ 1,060,000			\$ -	4,240,000
V	Medical Response Unit 1	-	270,000	-						270,000								270,000				810,000
V	Medical Response Unit 2					125,000								125,000								250,000
V	Medical Response Unit 3			270,000	-	-	-	-				270,000								270,000		810,000
V	Utility-foam transport/trailer	-	-	-	-	-	-	65,000	-	-	-	-	-	-	-	-	-	-	-	-	-	65,000
V	Ladder truck	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,300,000	-	-	1,300,000
V	Command Response Vehicle	-	65,000	-	65,000	-	65,000	-	65,000	-	67,500	-	67,500	-	70,000	-	70,000	-	70,000	-	70,000	675,000
V	Rescue boat	-	-	-	-	-	-	-	-	-	-	-	-	45,000	-	-	-	-	-	-	-	45,000
E	Exercise room-fitness equipment	-			6,500			18,000					6,500					18,000				49,000
E	Records Management System (RMS)							40,000					45,000					50,000				135,000
E	Self contained breathing apparatus	-	-	-		285,000	-	-	-	-	-	-	-	-	-	-	-	285,000	-	-	-	570,000
E	Ventilation fans	-	-	-	-	-	-	8,000	-	-	-	-	-	-	-	9,000	-	-	-	-	-	17,000
E	Power equipment	-	-	-	15,000	-	-	-	-	10,000	-	-	-	-	12,000	-	-	-	-	12,000	-	49,000
E	Personal Protective Equipment	55,000	55,000	55,000	-	-	-	90,000	55,000	55,000	-	-	-	55,000	55,000	55,000	-	-	55,000	55,000	55,000	695,000
E	Cardiac Monitoring and Response I	-	-	-	150,000	-	-	-		185,000					150,000	-	-	-	-	185,000	-	670,000
E	Medical bags and O2 bags	-	-	7,000	-	-	-	-	-	7,000	-	-	-	-	8,000	-	-	-	-	8,000	-	30,000
E	Training equipment	-	-	-	-	3,500	-	-	-	-	3,500	-	-	-	-	-	3,500	-	-	-	-	10,500

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
E Camera to assist with rescue/firefigl	-	6,500	-	-	-	-	6,500	-	-	-	-	6,500	-	-	-	-	6,500	-	-	-	26,000
E Portable and mobile radios	18,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	20,000	452,000
E Emergency Mgmt Preparedness	-	-	40,000	-	-	-	-	35,000	-	-	-	35,000	-	-	-	-	35,000	-	-	-	145,000
E Firefighting Equipment	-	-	5,000	-	-	-	-	5,000	-	-	-	-	5,000	-	-	-	-	5,000	-	-	20,000
E Response to water related emergenc	-	-	-	-	6,000	-	-	-	-	6,000	-	-	-	-	6,000	-	-	-	-	6,000	24,000
E Apparatus Based IT Infrastructure	-	10,000	-	26,000	-	10,000	-	26,000	-	10,000	-	26,000	-	10,000	-	26,000	-	10,000	-	26,000	180,000
E Air monitoring equipment	-	3,500	-	-	6,000	-	2,500	-	-	6,000	-	2,500	-	-	6,000	-	2,500	-	-	6,000	35,000
E Rescue equipment	-	40,000	-	-	-	-	40,000	-	-	-	-	40,000	-	-	-	-	40,000	-	-	-	160,000
E Nozzles & Fire hose	-	16,500	-	-	-	-	16,500	-	-	-	-	16,500	-	-	-	-	16,500	-	-	-	66,000
F Fire admin- office furniture	-	-	-	-	-	-	-	-	-	-	20,000	-	-	-	-	-	-	-	-	-	20,000
F Training room tables & chairs	-	-	-	-	-	-	15,000	-	-	-	-	15,000	-	-	-	-	15,000	-	-	-	45,000
F Conf room Furniture	5,000	-	-	-	-	-	5,000	-	-	-	-	-	5,000	-	-	-	-	-	-	-	15,000
F Kitchen appliances	-	10,000	-	5,000	-	-	-	5,000	-	-	-	5,000	-	-	-	-	10,000	-	-	5,000	40,000
F Kitchen table & chairs	-	2,500	-	-	-	-	2,000	-	-	-	-	2,000	-	-	-	-	2,000	-	-	-	8,500
F Day room chairs	-	-	-	-	-	-	9,000	-	-	-	-	-	-	-	9,000	-	-	-	-	-	18,000
F AV equipment	5,000	-	-	-	-	5,000	-	-	-	-	5,000	-	-	-	-	5,000	-	-	-	-	20,000
F Second floor washer & dryer	-	-	-	-	5,000	-	-	-	-	-	-	-	5,000	-	-	-	-	-	-	-	10,000
F Bed Mattresses	-	-	-	-	10,000	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	-	20,000
F Bed Structure	-	-	55,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	55,000	-	110,000
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	\$ 83,000	\$ 1,562,000	\$ 455,000	\$ 290,500	\$ 463,500	\$ 103,000	\$ 1,400,500	\$ 214,000	\$ 550,000	\$ 116,000	\$ 318,000	\$ 1,350,500	\$ 273,000	\$ 328,000	\$ 108,000	\$ 127,500	\$ 1,833,500	\$ 1,463,000	\$ 608,000	\$ 188,000	\$11,835,000

1.0% = Projected interest earnings rate

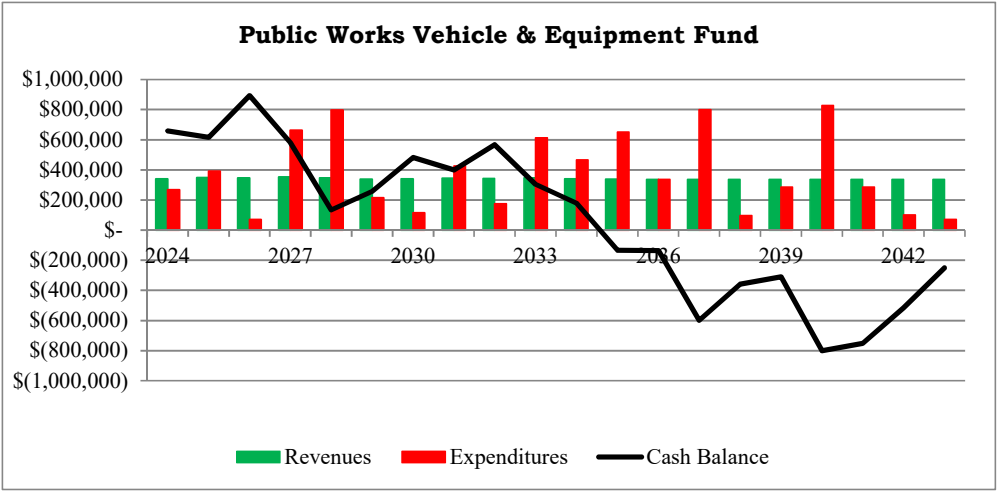
	\$ 83,000	\$ 1,115,000	\$ 1,315,000	\$ 290,500	\$ 463,500	\$ 103,000	\$ 375,500	\$ 179,000	\$ 595,000	\$ 116,000	\$ 293,000	\$ 2,090,500	\$ 148,000	\$ 328,000	\$ 233,000	\$ 127,500	\$ 748,500	\$ 1,463,000	\$ 653,000	\$ 188,000	\$11,325,000
Change for Electric	\$ -	\$ (447,000)	\$ 860,000	\$ -	\$ -	\$ -	\$ (1,025,000)	\$ (35,000)	\$ 45,000	\$ -	\$ (25,000)	\$ 740,000	\$ (125,000)	\$ -	\$ 125,000	\$ -	\$ (1,085,000)	\$ -	\$ 45,000	\$ -	\$ (510,000)

Electric Fire Engine-Ambulance Alternative																					
V Staffed engine replacement	\$ -	\$ 800,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		3,600,000
V Medical Response Unit 1	-	315,000	-						315,000								245,000				875,000
V Medical Response Unit 2					125,000										125,000						250,000
V Medical Response Unit 3	-	-	315,000	-	-	-	-				245,000								315,000		875,000

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
Tax Levy: Current	\$ 235,000	\$ 235,000	\$ 235,000	\$ 235,000	\$ 235,000	\$ 235,000	\$ 235,000	\$ 235,000	\$ 235,000	\$ 235,000	\$ 235,000	\$ 235,000	\$ 235,000	\$ 235,000	\$ 235,000	\$ 235,000	\$ 235,000	\$ 235,000	\$ 235,000	\$ 235,000
Tax Levy: Add/Sub	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Earnings	4,500	13,180	12,324	17,870	11,658	2,671	5,124	9,627	7,999	11,359	6,066	3,568	-	-	-	-	-	-	-	-
Revenues	\$ 339,500	\$ 348,180	\$ 347,324	\$ 352,870	\$ 346,658	\$ 337,671	\$ 340,124	\$ 344,627	\$ 342,999	\$ 346,359	\$ 341,066	\$ 338,568	\$ 335,000	\$ 335,000	\$ 335,000	\$ 335,000	\$ 335,000	\$ 335,000	\$ 335,000	\$ 335,000
																				\$ 6,805,945
Vehicles	\$ 138,900	\$ 311,000	\$ -	\$ 431,000	\$ 721,000	\$ 45,000	\$ 50,000	\$ 311,000	\$ 60,000	\$ 611,000	\$ 311,000	\$ 571,000	\$ 165,000	\$ 647,000	\$ -	\$ 95,000	\$ 721,000	\$ 45,000	\$ 50,000	\$ -
Equipment	130,000	80,000	70,000	232,500	75,000	170,000	65,000	85,000	115,000	-	155,000	80,000	71,100	152,500	95,000	160,000	105,000	240,000	50,000	70,000
Furniture & Fixtures	-	-	-	-	-	-	-	30,000	-	-	-	-	-	-	-	30,000	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Improvements	-	-	-	-	-	-	-	-	-	-	-	-	100,000	-	-	-	-	-	-	-
Expenditures	\$ 268,900	\$ 391,000	\$ 70,000	\$ 663,500	\$ 796,000	\$ 215,000	\$ 115,000	\$ 426,000	\$ 175,000	\$ 611,000	\$ 466,000	\$ 651,000	\$ 336,100	\$ 799,500	\$ 95,000	\$ 285,000	\$ 826,000	\$ 285,000	\$ 100,000	\$ 70,000
																				\$ 7,645,000
Beginning Cash Balance	\$ 588,405	\$ 659,005	\$ 616,185	\$ 893,509	\$ 582,879	\$ 133,537	\$ 256,207	\$ 481,331	\$ 399,958	\$ 567,957	\$ 303,316	\$ 178,383	\$ (134,050)	\$ (135,150)	\$ (599,650)	\$ (359,650)	\$ (309,650)	\$ (800,650)	\$ (750,650)	\$ (515,650)
Annual Surplus (deficit)	70,600	(42,820)	277,324	(310,630)	(449,342)	122,671	225,124	(81,373)	167,999	(264,641)	(124,934)	(312,432)	(1,100)	(464,500)	240,000	50,000	(491,000)	50,000	235,000	265,000
Cash Balance	\$ 659,005	\$ 616,185	\$ 893,509	\$ 582,879	\$ 133,537	\$ 256,207	\$ 481,331	\$ 399,958	\$ 567,957	\$ 303,316	\$ 178,383	\$ (134,050)	\$ (135,150)	\$ (599,650)	\$ (359,650)	\$ (309,650)	\$ (800,650)	\$ (750,650)	\$ (515,650)	\$ (250,650)

Cash Balance (Year-End) *	\$ 688,905	2022
Planned CIP Surplus/Deficit	(100,500)	2023
Adjust for Delayed CIP Items	-	2023
Cash Balance (Beg. Year)	\$ 588,405	2024

* Current Assets - Current Liabilities



Expenditure Detail

Key	Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
E	# Brine Tank 3000 Gallons*	-	-	-	-	-	-	-	-	-	-	-	25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
E	# Sign equipment/plotter cutter/sign	30,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	30,000	-	-	-	-
E	#108 Hydro Seeder	-	-	-	-	-	-	-	-	40,000	-	-	-	-	-	-	-	-	-	-	-
E	#110 Polar Trac (1/2 w/ storm)	-	-	-	-	-	-	-	40,000	-	-	-	-	-	-	-	-	-	50,000	-	-
E	#111 A01 Bobcat, millhead (18")	-	20,000	-	-	-	-	-	-	-	-	-	20,000	-	-	-	-	-	-	-	-
E	#111 A02 Bobcat, snow blower	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-
E	#111 A05 Bobcat, hydro hammer	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	-	-	-	-	-	-
E	#111 A06 Bobcat, clam bucket	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	-	-	-	-	-	-
E	#111 A09 Bobcat 2 1/2 slot mill	-	10,000	-	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	-	-	-
E	#111 A10 Kage plow	-	10,000	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	-	-
E	#111 A11 Bobcat angle broom	-	-	10,000	-	-	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-	-
E	#111 A15 Virmig snow blower	-	-	-	10,000	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-
E	#111 A16 Bobcat 72" pickup broom	-	-	10,000	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	10,000	-	-
E	#111 A17 Bobcat millhead (24")	-	-	-	-	20,000	-	-	-	-	-	-	-	-	-	20,000	-	-	-	-	-
E	#111 A18 Tree/post puller	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-	-
E	#111 A19 Bobcat Forks	-	-	-	-	-	10,000	-	-	-	-	-	-	1,100	-	-	10,000	-	-	-	-
E	#111 A20 Rapid Router	-	-	-	-	15,000	-	-	-	-	-	-	15,000	-	-	-	-	-	-	15,000	-

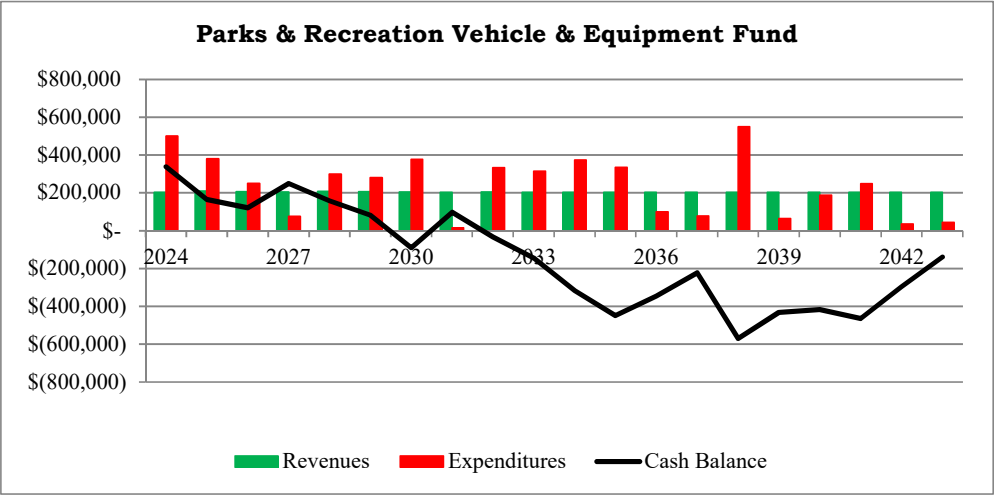
		2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
E	#111 A21 Virmig 72" pickup broom	-	-	-	-	-	10,000	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-	20,000
E	#111 Skidsteer Replacement	-	-	-	85,000	-	-	-	-	-	-	85,000	-	-	-	-	-	-	85,000	-	-	255,000
E	#113 Tree chipper	-	-	-	65,000	-	-	-	-	-	-	-	-	-	65,000	-	-	-	-	-	-	130,000
E	#116 Tractor (1/2 storm)	-	-	-	-	-	50,000	-	-	-	-	-	-	-	-	-	-	-	-	50,000	-	100,000
E	#123 Patch Trailer	-	-	-	-	-	-	-	-	50,000	-	-	-	-	-	-	-	-	-	-	-	50,000
E	#129 Sullair Compressor	-	-	-	35,000	-	-	-	-	-	-	-	-	-	-	-	-	-	35,000	-	-	70,000
E	#133 Walk behind saw	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	20,000	20,000
E	#134 A03 Post pounder	-	-	-	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	-	10,000
E	#137 Electronic message board-atte	-	-	-	7,500	-	-	-	-	-	-	-	-	-	7,500	-	-	-	-	-	-	15,000
E	#141 Asphalt roller	-	-	20,000	-	-	-	-	-	-	-	-	-	-	-	-	20,000	-	-	-	-	40,000
E	#145T 1800 Gal Anti-Icing Hook S	20,000	-	-	-	-	-	-	-	-	-	20,000	-	-	-	-	-	-	-	-	-	40,000
E	#149 Felling Trailer	20,000	-	-	-	-	-	-	-	-	-	20,000	-	-	-	-	-	-	-	-	-	40,000
E	#153 Trailer Felling	-	-	-	20,000	-	-	-	-	-	-	-	-	-	20,000	-	-	-	-	-	-	40,000
E	#157 5-ton roller	-	-	-	-	-	-	-	-	-	-	-	-	50,000	-	-	-	-	-	-	-	50,000
E	#159 Crafcro Router	15,000	-	-	-	-	-	-	-	15,000	-	-	-	-	-	-	15,000	-	-	-	-	45,000
E	#166 Cimline Melter	-	-	-	-	-	60,000	-	-	-	-	-	-	-	-	-	-	-	60,000	-	-	120,000
E	#172 Towmaster Trailer	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-	10,000
E	#177 Salt Truck Calibration Scale*	-	-	-	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	-	10,000
E	#179 Brine Making System	-	-	-	-	-	-	-	-	-	-	-	-	-	-	20,000	-	-	-	-	-	20,000
E	#519 Lee Boy Road Grader	-	-	30,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	30,000
E	#xxx Skid Steer (Track)	25,000	-	-	-	-	-	-	25,000	-	-	-	-	-	-	25,000	-	-	-	-	-	75,000
E	Eng. GPS System	-	30,000	-	-	-	-	-	-	-	-	-	-	-	30,000	-	-	-	-	-	-	60,000
E	Eng. Large format scanner/copier	-	10,000	-	-	-	-	-	-	10,000	-	-	-	-	-	-	10,000	-	-	-	-	30,000
E	Eng. Total Station	-	-	-	-	-	-	30,000	-	-	-	-	-	-	-	-	-	30,000	-	-	-	60,000
E	Eng. Utility Locator - Metrotech	10,000	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-	5,000	-	-	-	-	25,000
E	Garage: 2 Post lift 2002	-	-	-	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000
E	Garage: Air compressor	-	-	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	-	-	10,000
E	Garage: Band saw	-	-	-	-	-	-	10,000	-	-	-	-	-	-	-	-	-	-	-	10,000	-	20,000
E	Garage: Brake lathe	-	-	-	-	-	-	25,000	-	-	-	-	-	-	-	-	-	-	-	25,000	-	50,000
E	Garage: Column Lifts rehab/replace	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	75,000	-	-	-	75,000
E	Garage: Drill Press	-	-	-	-	10,000	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-	-	20,000
E	Garage: Drive-on hoist rehab	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	10,000
E	Garage: Hydraulic Press	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	10,000
E	Garage: Jib crane (overhead motor d	-	-	-	-	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000
E	Garage: Lubrication filling heads, re	-	-	-	-	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000
E	Garage: Lubrication tank pumps (3)	-	-	-	-	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000
E	Garage: Tire Balancer	-	-	-	-	-	20,000	-	-	-	-	-	-	-	-	-	20,000	-	-	-	-	40,000
E	Garage: Tire changer	-	-	-	-	-	20,000	-	-	-	-	-	-	-	-	-	20,000	-	-	-	-	40,000
F	Eng. Office furniture	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	-	10,000	-	-	-	-	20,000
F	Garage: Office furniture	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	-	10,000	-	-	-	-	20,000
F	Office equipment	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	-	10,000	-	-	-	-	20,000
I	Street Signs	-	-	-	-	-	-	-	-	-	-	-	-	100,000	-	-	-	-	-	-	-	100,000
V	#106 3-ton dump w/ plow	-	-	-	-	-	-	-	-	-	-	311,000	-	-	-	-	-	-	-	-	-	311,000
V	#107 Wheel Loader (621)	-	-	-	-	350,000	-	-	-	-	-	-	-	-	-	-	-	350,000	-	-	-	700,000
V	#109 3-ton dump w/ plow	-	-	-	-	-	-	-	311,000	-	-	-	-	-	-	-	-	-	-	-	-	311,000
V	#112 3-ton dump w/ plow	-	-	-	-	-	-	-	-	-	311,000	-	-	-	-	-	-	-	-	-	-	311,000
V	#118 F250 4x4	-	-	-	-	-	-	-	-	60,000	-	-	-	-	-	-	-	-	-	-	-	60,000
V	#124 F250 4x4	-	-	-	-	-	-	-	-	-	-	-	65,000	-	-	-	-	-	-	-	-	65,000
V	#125 5-ton Dump (tandem)	-	-	-	336,000	-	-	-	-	-	-	-	-	-	336,000	-	-	-	-	-	-	672,000
V	#128 F250 4x4	-	-	-	-	60,000	-	-	-	-	-	-	-	-	-	-	-	60,000	-	-	-	120,000
V	#134 Sign truck and box and lift	-	-	-	-	-	-	-	-	-	-	-	150,000	-	-	-	-	-	-	-	-	150,000
V	#144 3-ton dump w/ plow	-	311,000	-	-	-	-	-	-	-	-	-	-	-	311,000	-	-	-	-	-	-	622,000
V	#146 3-ton dump w/ plow	-	-	-	-	-	-	-	-	-	-	-	311,000	-	-	-	-	-	-	-	-	311,000
V	#151 1-Ton Dump	82,900	-	-	-	-	-	-	-	-	-	-	-	100,000	-	-	-	-	-	-	-	182,900
V	#152 Int'l boom truck	-	-	-	-	-	-	-	-	-	300,000	-	-	-	-	-	-	-	-	-	-	300,000
V	#155 Sterling 3-ton w/ plow	-	-	-	-	311,000	-	-	-	-	-	-	-	-	-	-	-	311,000	-	-	-	622,000
V	#156 3/4 ton pickup 2wd w/ lift	56,000	-	-	-	-	-	-	-	-	-	-	-	65,000	-	-	-	-	-	-	-	121,000
V	#301: Intern Equinox	-	-	-	45,000	-	-	-	-	-	-	-	-	-	-	-	45,000	-	-	-	-	90,000

	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>2032</u>	<u>2033</u>	<u>2034</u>	<u>2035</u>	<u>2036</u>	<u>2037</u>	<u>2038</u>	<u>2039</u>	<u>2040</u>	<u>2041</u>	<u>2042</u>	<u>2043</u>	
V #302: ROW Equinox	-	-	-	-	-	45,000			-	-	-	-	-	-	-	-		45,000			90,000
V #303: Proj. Coord. GMC 1500	-	-	-	-	-		50,000	-	-	-	-	-	-	-	-	-	-	-	50,000	-	100,000
V #305: Survey F150	-	-	-	50,000	-	-	-	-	-	-	-	-	-	-	-	50,000	-	-	-	-	100,000
V #308: Proj. Coord. Escape	-	-	-	-	-	-	-	-	-	-	-	45,000	-	-	-	-	-	-	-	-	45,000
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	\$ 268,900	\$ 391,000	\$ 70,000	\$ 663,500	\$ 796,000	\$ 215,000	\$ 115,000	\$ 426,000	\$ 175,000	\$ 611,000	\$ 466,000	\$ 651,000	\$ 336,100	\$ 799,500	\$ 95,000	\$ 285,000	\$ 826,000	\$ 285,000	\$ 100,000	\$ 70,000	\$ 7,645,000

	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>2032</u>	<u>2033</u>	<u>2034</u>	<u>2035</u>	<u>2036</u>	<u>2037</u>	<u>2038</u>	<u>2039</u>	<u>2040</u>	<u>2041</u>	<u>2042</u>	<u>2043</u>	
Tax Levy: Current	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	
Tax Levy: Add/Sub	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Interest Earnings	1,000	6,759	3,314	2,421	5,009	3,169	1,663	-	1,936	-	-	-	-	-	-	-	-	-	-	-	
Revenues	\$ 203,000	\$ 208,759	\$ 205,314	\$ 204,421	\$ 207,009	\$ 205,169	\$ 203,663	\$ 202,000	\$ 203,936	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 4,065,271
Vehicles	\$ 250,000	\$ 335,000	\$ -	\$ -	\$ 105,000	\$ 74,500	\$ 335,000	\$ -	\$ 125,000	\$ 70,000	\$ 160,000	\$ 155,000	\$ 50,000	\$ -	\$ 255,000	\$ 9,500	\$ 135,000	\$ 70,000	\$ -	\$ -	
Equipment	250,000	46,000	250,000	75,000	194,000	206,000	42,000	15,000	208,000	244,000	214,000	180,000	49,000	78,000	295,000	54,000	52,000	179,000	35,000	44,000	
Furniture & Fixtures	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Buildings	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Improvements	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Expenditures	\$ 500,000	\$ 381,000	\$ 250,000	\$ 75,000	\$ 299,000	\$ 280,500	\$ 377,000	\$ 15,000	\$ 333,000	\$ 314,000	\$ 374,000	\$ 335,000	\$ 99,000	\$ 78,000	\$ 550,000	\$ 63,500	\$ 187,000	\$ 249,000	\$ 35,000	\$ 44,000	\$ 4,839,000
Beginning Cash Balance	\$ 634,960	\$ 337,960	\$ 165,719	\$ 121,034	\$ 250,454	\$ 158,463	\$ 83,133	\$ (90,205)	\$ 96,795	\$ (32,269)	\$ (144,269)	\$ (316,269)	\$ (449,269)	\$ (346,269)	\$ (222,269)	\$ (570,269)	\$ (431,769)	\$ (416,769)	\$ (463,769)	\$ (296,769)	
Annual Surplus (deficit)	(297,000)	(172,241)	(44,686)	129,421	(91,991)	(75,331)	(173,337)	187,000	(129,064)	(112,000)	(172,000)	(133,000)	103,000	124,000	(348,000)	138,500	15,000	(47,000)	167,000	158,000	
Cash Balance	\$ 337,960	\$ 165,719	\$ 121,034	\$ 250,454	\$ 158,463	\$ 83,133	\$ (90,205)	\$ 96,795	\$ (32,269)	\$ (144,269)	\$ (316,269)	\$ (449,269)	\$ (346,269)	\$ (222,269)	\$ (570,269)	\$ (431,769)	\$ (416,769)	\$ (463,769)	\$ (296,769)	\$ (138,769)	

Cash Balance (Year-End) *	\$ 621,960	2022
Planned CIP Surplus/Deficit	(61,000)	2023
Adjust for Delayed CIP Items	74,000	2023
Cash Balance (Beg. Year)	\$ 634,960	2024

* Current Assets - Current Liabilities



Expenditure Detail

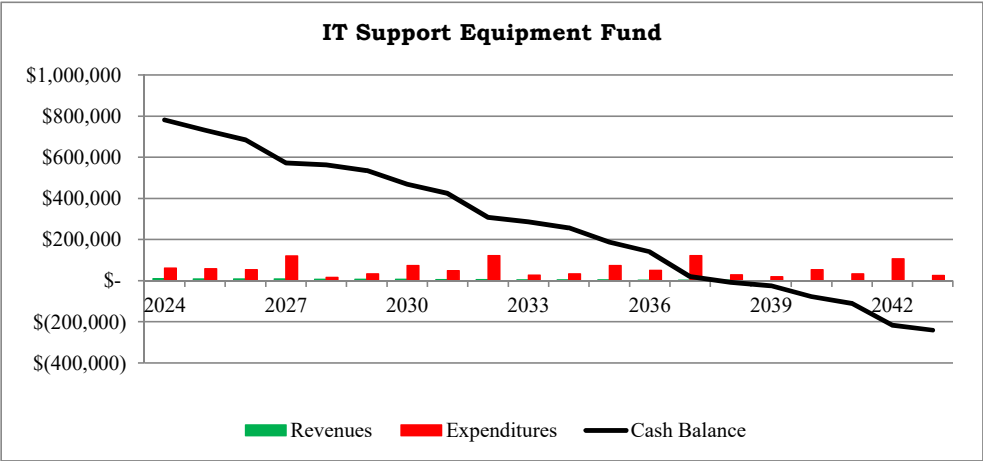
Key	Description	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>2032</u>	<u>2033</u>	<u>2034</u>	<u>2035</u>	<u>2036</u>	<u>2037</u>	<u>2038</u>	<u>2039</u>	<u>2040</u>	<u>2041</u>	<u>2042</u>	<u>2043</u>
V	Puppet Wagon (2003)	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
V	#530 Ford F350 with Plow (2016)	60,000	-	-	-	-	-	-	-	60,000	0	-	-	-	-	-	-	70,000	-	-	190,000
V	#506 Ford 3/4-ton (2012)	-	-	-	-	50,000	-	-	-	-	-	-	-	50,000	-	-	-	-	-	-	100,000
V	#528 Ford F350 Dump (2016)	-	70,000	-	-	-	-	-	-	-	70,000	-	-	-	-	-	-	-	70,000	-	210,000
V	#510 Water truck (1/2 cost) (2006)	-	-	-	-	-	65,000	-	-	-	-	-	-	-	-	-	-	-	-	-	65,000
V	#511 Toolcat (2006)	-	-	-	-	55,000	-	-	-	-	-	-	-	-	-	55,000	-	-	-	-	110,000
V	#517 Ford F350 SD (2013)	-	-	-	-	-	-	40,000	-	-	-	-	-	-	-	60,000	-	-	-	-	100,000
V	#515 Ford 350 w. plow (2018)	-	-	-	-	-	-	40,000	-	-	-	-	-	-	-	60,000	-	-	-	-	100,000
V	#516 Ford with plow (2013)	-	-	-	-	-	-	40,000	-	-	-	-	-	-	-	60,000	-	-	-	-	100,000
V	Zero Turn Replace (Arb.) (1999)	-	-	-	-	-	9,500	-	-	-	-	-	-	-	-	-	9,500	-	-	-	19,000
V	#532 Ford F350 (2016)	-	50,000	-	-	-	-	-	-	50,000	-	-	-	-	-	-	-	50,000	-	-	150,000
V	#534 Kromer field liner (2003)	60,000	-	-	-	-	-	-	-	-	-	60,000	-	-	-	-	-	-	-	-	120,000
V	#535 Ford Passenger van (2006)	-	50,000	-	-	-	-	-	-	-	-	50,000	-	-	-	-	-	-	-	-	100,000
V	#545 John Deere tractor (2007)	-	-	-	-	-	-	30,000	-	-	-	-	-	-	-	-	-	-	-	-	30,000
V	#560 Ford Passenger van (2006)	50,000	-	-	-	-	-	-	-	-	-	50,000	-	-	-	-	-	-	-	-	100,000
V	Skating Center Plow Truck (2012)	30,000	-	-	-	-	-	-	-	15,000	-	-	-	-	-	-	-	15,000	-	-	60,000
V	OVAL: Zamboni (2003)	-	-	-	-	-	-	185,000	-	-	-	-	-	-	-	-	-	-	-	-	185,000

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
V Arena: Zamboni (2014)	-	165,000	-	-	-	-	-	-	-	-	-	115,000	-	-	-	-	-	-	-	-	280,000
V GOLF TRANSFER TO Golf fund	30,000	-	-	-	-	-	-	-	-	-	-	40,000	-	-	-	-	-	-	-	-	70,000
E #504 Kubota Drag Tractor (2011)	-	-	-	-	-	-	-	-	35,000	-	-	-	-	-	-	-	-	-	35,000	-	70,000
E #509 Toro 4000 Mower (2013)	-	-	-	-	-	-	-	-	-	80,000	-	-	-	-	-	-	-	-	-	-	80,000
E #513 Toro 4000 Mower (2013)	-	-	-	-	-	-	-	-	-	80,000	-	-	-	-	-	-	-	-	-	-	80,000
E #553 John Deere loader (2018)	-	-	-	-	80,000	-	-	-	-	-	-	-	-	-	80,000	-	-	-	-	-	160,000
E #536 Toro 16' mower (2016)	200,000	-	-	-	-	-	-	-	-	-	200,000	-	-	-	-	-	-	-	-	-	400,000
E #538 portable generator	-	-	-	-	-	-	3,000	-	-	-	-	-	-	-	3,000	-	-	-	-	-	6,000
E #543 Felling trailer (2010)	-	-	-	-	-	9,000	-	-	-	-	-	-	-	-	9,000	-	-	-	-	-	18,000
E #546 Toro groundmaster (2017)	-	-	35,000	-	-	-	-	-	-	-	-	-	35,000	-	-	-	-	-	-	-	70,000
E #548 Towmaster trailer (2000)	-	15,000	-	-	-	-	-	-	-	-	-	15,000	-	-	-	-	-	-	-	-	30,000
E #565 Smithco sweeper (1992)	-	-	-	-	-	8,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	8,000
E Mower blade sharpener (2015)	-	-	-	-	-	-	-	15,000	-	-	-	-	-	-	-	-	-	-	-	-	15,000
E #505 Holder snow machine (2017)	-	-	165,000	-	-	-	-	-	-	-	-	165,000	-	-	-	-	-	-	-	-	330,000
E #518 Holder Snow machine (2015)	-	-	-	-	-	-	-	-	165,000	-	-	-	-	-	-	-	-	165,000	-	-	330,000
E #585 Belos snow/sidewalk machine (2010)	-	-	-	-	-	150,000	-	-	-	-	-	-	-	-	165,000	-	-	-	-	-	315,000
E Park security systems	-	-	-	75,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	75,000
E Pickup sander (2013)	-	-	-	-	-	-	-	-	8,000	-	-	-	-	-	-	-	8,000	-	-	-	16,000
E GOLF TRANSFER TO Golf fund equip	50,000	31,000	50,000	-	114,000	39,000	39,000	-	-	84,000	14,000	-	14,000	78,000	38,000	54,000	44,000	14,000	-	44,000	707,000
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	\$ 500,000	\$ 381,000	\$ 250,000	\$ 75,000	\$ 299,000	\$ 280,500	\$ 377,000	\$ 15,000	\$ 333,000	\$ 314,000	\$ 374,000	\$ 335,000	\$ 99,000	\$ 78,000	\$ 550,000	\$ 63,500	\$ 187,000	\$ 249,000	\$ 35,000	\$ 44,000	\$4,839,000

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
Tax Levy: Current	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Tax Levy: Add/Sub	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Earnings	8,334	7,807	7,305	6,846	5,716	5,623	5,354	4,675	4,241	3,079	2,856	2,563	1,866	1,391	200	-	-	-	-	-	-
Revenues	\$ 8,334	\$ 7,807	\$ 7,305	\$ 6,846	\$ 5,716	\$ 5,623	\$ 5,354	\$ 4,675	\$ 4,241	\$ 3,079	\$ 2,856	\$ 2,563	\$ 1,866	\$ 1,391	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 67,856
Vehicles	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Equipment	61,035	57,953	53,261	119,791	15,037	32,573	73,174	48,085	120,454	25,365	32,173	72,274	49,385	120,454	27,965	17,697	52,607	32,487	106,181	24,174	-
Furniture & Fixtures	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Improvements	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditures	\$ 61,035	\$ 57,953	\$ 53,261	\$ 119,791	\$ 15,037	\$ 32,573	\$ 73,174	\$ 48,085	\$ 120,454	\$ 25,365	\$ 32,173	\$ 72,274	\$ 49,385	\$ 120,454	\$ 27,965	\$ 17,697	\$ 52,607	\$ 32,487	\$ 106,181	\$ 24,174	\$ 1,142,120
Beginning Cash Balance	\$ 833,371	\$ 780,670	\$ 730,524	\$ 684,568	\$ 571,623	\$ 562,303	\$ 535,354	\$ 467,533	\$ 424,123	\$ 307,911	\$ 285,626	\$ 256,310	\$ 186,599	\$ 139,080	\$ 20,017	\$ (7,747)	\$ (25,444)	\$ (78,051)	\$ (110,538)	\$ (216,719)	-
Annual Surplus (deficit)	(52,701)	(50,146)	(45,956)	(112,945)	(9,320)	(26,949)	(67,820)	(43,410)	(116,212)	(22,285)	(29,316)	(69,711)	(47,519)	(119,063)	(27,764)	(17,697)	(52,607)	(32,487)	(106,181)	(24,174)	-
Cash Balance	\$ 780,670	\$ 730,524	\$ 684,568	\$ 571,623	\$ 562,303	\$ 535,354	\$ 467,533	\$ 424,123	\$ 307,911	\$ 285,626	\$ 256,310	\$ 186,599	\$ 139,080	\$ 20,017	\$ (7,747)	\$ (25,444)	\$ (78,051)	\$ (110,538)	\$ (216,719)	\$ (240,893)	-

Cash Balance (Year-End) *	\$ 865,451	2022
Planned CIP Surplus/Deficit	(32,080)	2023
Adjust for Delayed CIP Items	-	2023
Cash Balance (Beg. Year)	\$ 833,371	2024

* Current Assets - Current Liabilities



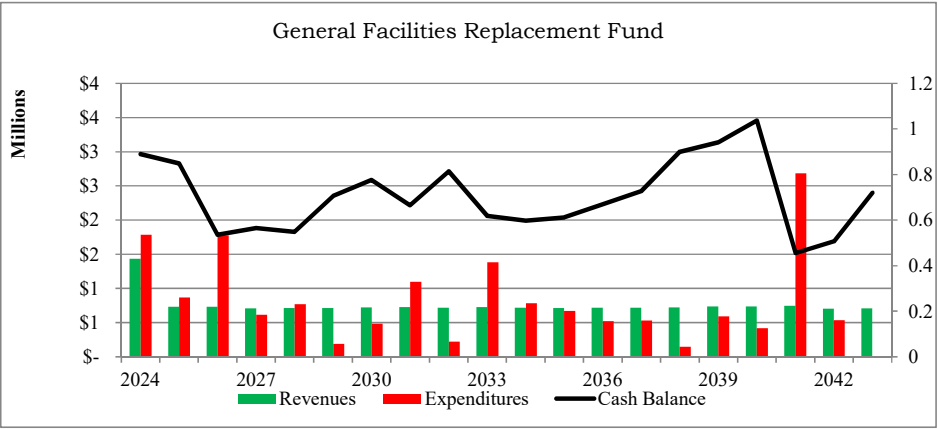
Expenditure Detail

Key	Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
E	Administration Computers	\$ -	\$ 6,681	\$ 2,397	\$ 12,852	\$ -	\$ -	\$ 6,681	\$ 2,397	\$ 12,852	\$ -	\$ -	\$ 6,681	\$ 2,397	\$ 12,852	\$ -	\$ -	\$ 6,681	\$ 2,397	\$ 12,852	\$ -	\$ 87,720
E	Finance Computers	-	6,069	765	6,528	-	-	6,069	765	6,528	-	-	6,069	765	6,528	-	-	6,069	765	6,528	-	53,448
E	Central Services Computers	1,530	-	1,530	1,326	-	1,530	-	-	-	-	1,530	-	-	-	-	1,530	-	-	-	-	8,976
E	Fire Computers	3,953	11,271	13,617	11,628	-	-	24,353	11,271	13,617	11,628	-	24,353	11,271	13,617	11,628	-	24,353	11,271	13,617	11,628	223,074
E	Police Computers	10,736	17,468	15,198	28,637	791	12,776	17,468	15,198	28,637	791	12,776	17,468	15,198	28,637	791	-	-	-	-	-	222,564
E	Pub Works (non-utility) computers	4,437	1,632	2,295	35,496	2,346	4,437	1,632	2,295	35,496	2,346	4,437	1,632	2,295	35,496	2,346	4,437	1,632	2,295	35,496	2,346	184,824
E	Parks Computers	1,530	1,632	5,559	11,424	-	1,530	3,672	5,559	11,424	-	1,530	3,672	5,559	11,424	-	1,530	3,672	5,559	11,424	-	86,700
E	Monitors	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	104,000
E	Desktop Printers (2)	-	1,300	-	-	-	-	1,400	-	-	-	-	1,400	-	-	-	-	-	-	-	-	4,100
E	Network Printers/Scanners (13)	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	100,000
E	Network Switches/Routers/Wireless	28,250	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	28,250
E	Power/UPS - Closets (11)	400	1,700	1,700	1,700	1,700	2,100	1,700	400	1,700	400	1,700	800	1,700	1,700	3,000	-	-	-	16,064	-	38,464
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		\$ 61,035	\$ 57,953	\$ 53,261	\$ 119,791	\$ 15,037	\$ 32,573	\$ 73,174	\$ 48,085	\$ 120,454	\$ 25,365	\$ 32,173	\$ 72,274	\$ 49,385	\$ 120,454	\$ 27,965	\$ 17,697	\$ 52,607	\$ 32,487	\$ 106,181	\$ 24,174	\$ 1,142,120

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
Tax Levy: Current	\$ 776,000	\$ 776,000	\$ 776,000	\$ 776,000	\$ 776,000	\$ 776,000	\$ 776,000	\$ 776,000	\$ 776,000	\$ 776,000	\$ 776,000	\$ 776,000	\$ 776,000	\$ 776,000	\$ 776,000	\$ 776,000	\$ 776,000	\$ 776,000	\$ 776,000	\$ 776,000	
Tax Levy: Add/Sub (a)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	
Other-State Bonding for Oval	756,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Interest Earnings	3,000	59,311	56,628	35,730	37,675	36,548	47,019	51,750	44,335	54,271	41,221	39,865	40,733	44,657	48,440	59,939	62,788	69,134	30,346	33,753	
Revenues	\$ 1,435,000	\$ 735,311	\$ 732,628	\$ 711,730	\$ 713,675	\$ 712,548	\$ 723,019	\$ 727,750	\$ 720,335	\$ 730,271	\$ 717,221	\$ 715,865	\$ 716,733	\$ 720,657	\$ 724,440	\$ 735,939	\$ 738,788	\$ 745,134	\$ 706,346	\$ 709,753	\$ 15,173,144
Vehicles	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Furniture & Fixtures	30,000	22,500	61,500	2,500	31,500	2,500	1,500	2,500	1,500	2,500	1,500	107,500	1,500	2,500	1,500	2,500	1,500	1,500	-	-	
Buildings	1,755,500	847,000	1,716,000	612,000	738,500	186,500	485,000	1,096,000	222,000	1,380,300	783,500	565,000	519,000	529,000	148,000	591,000	420,000	2,683,000	536,000	-	
Improvements	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Expenditures	\$ 1,785,500	\$ 869,500	\$ 1,777,500	\$ 614,500	\$ 770,000	\$ 189,000	\$ 486,500	\$ 1,098,500	\$ 223,500	\$ 1,382,800	\$ 785,000	\$ 672,500	\$ 520,500	\$ 531,500	\$ 149,500	\$ 593,500	\$ 421,500	\$ 2,684,500	\$ 536,000	\$ -	\$ 16,091,800
Beginning Cash Balance	\$ 3,316,073	\$ 2,965,573	\$ 2,831,384	\$ 1,786,512	\$ 1,883,742	\$ 1,827,417	\$ 2,350,966	\$ 2,587,485	\$ 2,216,735	\$ 2,713,569	\$ 2,061,041	\$ 1,993,261	\$ 2,036,627	\$ 2,232,859	\$ 2,422,016	\$ 2,996,957	\$ 3,139,396	\$ 3,456,684	\$ 1,517,317	\$ 1,687,664	
Annual Surplus (deficit)	(350,500)	(134,189)	(1,044,872)	97,230	(56,325)	523,548	236,519	(370,750)	496,835	(652,529)	(67,779)	43,365	196,233	189,157	574,940	142,439	317,288	(1,939,366)	170,346	709,753	
Cash Balance	\$ 2,965,573	\$ 2,831,384	\$ 1,786,512	\$ 1,883,742	\$ 1,827,417	\$ 2,350,966	\$ 2,587,485	\$ 2,216,735	\$ 2,713,569	\$ 2,061,041	\$ 1,993,261	\$ 2,036,627	\$ 2,232,859	\$ 2,422,016	\$ 2,996,957	\$ 3,139,396	\$ 3,456,684	\$ 1,517,317	\$ 1,687,664	\$ 2,397,417	

Cash Balance (Year-End)	\$ 3,763,473	2022
Planned CIP Surplus/Deficit	(489,400)	2023
Adjust for Delayed CIP Items	42,000	2023
Cash Balance (Beg. Year)	\$ 3,316,073	2024

* Current Assets - Current Liabilities



Expenditure Detail

Key	Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
B	Replace Rooftop Heat/AC	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 275,000	\$ -	\$ 550,000
B	Security Cameras	-	-	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	25,000
B	Door Card Reader	-	-	-	-	-	-	-	25,000	-	-	-	-	-	-	-	-	-	-	-	-	25,000
B	Heating boilers Police	113,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	70,500	-	-	-	-	183,500
B	Make Up Air Units (Maintenance Garage)	-	35,000	-	-	-	-	-	-	-	-	-	35,000	-	-	-	-	-	-	-	-	70,000
B	Water heaters (CH and Maintenance)	-	8,000	8,000	8,000	-	-	-	-	-	-	-	35,000	-	-	-	25,000	-	-	-	-	49,000
B	Replace boiler City Hall	-	-	-	-	-	-	-	-	-	-	-	60,000	-	-	-	-	-	-	-	-	60,000
B	Police & PW garage Co2/No2 detectors	-	-	-	10,000	-	-	-	-	10,000	-	-	-	-	10,000	-	-	-	-	10,000	-	40,000
B	Alerton Controls in PW Facility	-	-	-	-	-	20,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	20,000
B	Update HVAC Controls - Software	-	-	-	30,000	-	-	-	-	-	-	-	-	-	30,000	-	-	-	-	-	-	60,000
B	Update Flooring CH/PD	-	-	-	-	100,000	-	-	-	-	-	-	-	-	-	-	-	-	-	100,000	-	200,000
B	Update Flooring Maintenance Facility	-	-	-	-	-	-	-	-	-	-	30,000	-	-	-	-	-	-	-	-	-	30,000
B	Update Restrooms CH	-	-	-	-	-	-	-	-	-	-	-	-	100,000	-	-	-	-	-	-	-	100,000
B	workstation replacement city hall	-	-	-	-	-	-	-	-	-	-	-	350,000	-	-	-	-	350,000	-	-	-	700,000
B	Overhead door replacement - CH/PD/Main	25,000	-	-	-	-	-	25,000	-	-	-	-	-	25,000	-	-	-	-	-	25,000	-	100,000
B	Maintenance Facility Roof - Parks Garage	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	150,000	-	-	-	-	150,000
B	Maintenance Facility Roof - North Garage	10,000	-	-	-	-	-	-	-	-	-	120,000	-	-	-	-	-	-	-	-	-	130,000
B	Maintenance Facility Roof - PW Garage	10,000	-	-	-	-	-	-	-	-	-	175,000	-	-	-	-	-	-	-	-	-	185,000
B	Card access system replacement	-	-	-	-	-	-	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	50,000
B	Replace new Roof City Hall	-	-	-	-	-	-	-	-	-	225,000	-	-	-	-	-	-	-	-	-	-	225,000
B	Emergency generator CH	-	-	-	200,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	200,000
B	Emergency generator MF	-	-	-	-	100,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	100,000
B	Tables and chairs City Hall	-	-	-	30,000	-	-	-	-	-	-	-	-	-	30,000	-	-	-	-	-	-	60,000
B	Tables and chairs Maintenance Facility	-	20,000	-	-	-	-	-	-	20,000	-	-	-	-	-	-	-	-	-	-	-	40,000
B	Fuel system tank replacement	-	-	215,000	-	-	-	-	-	-	-	-	20,000	-	-	-	-	-	-	-	-	235,000
B	Maintenace Yard Security Gate	-	-	30,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	30,000
B	Paint walls city hall	-	25,000	-	-	-	25,000	-	-	-	25,000	-	-	-	25,000	-	-	-	25,000	-	-	125,000
B	Paint walls Maintenance Facility	-	-	-	15,000	-	-	15,000	-	-	-	-	15,000	-	-	-	-	15,000	-	-	-	60,000

Capital Improvement Plan: **General Facilities Replacement Fund (410)**

2024-2043

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043		
B City Hall - Light Fixture Conversion	-	-	75,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	75,000	-	150,000	
B City Hall Elevator	-	-	-	-	-	-	100,000	-	-	-	-	-	-	-	-	-	-	-	-	-	100,000	
B Maintenance Facility Pressure Washer	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	10,000	
B COMM Conference Room Equipment	-	1,000	-	1,000	-	1,000	-	1,000	-	1,000	-	1,000	-	1,000	-	1,000	-	-	-	-	8,000	
B COMM Council: camera replacement	-	-	60,000	-	-	-	-	-	-	-	-	60,000	-	-	-	-	-	-	-	-	120,000	
B COMM Council Control/Sound System	-	-	-	-	30,000	-	-	-	-	-	-	30,000	-	-	-	-	-	-	-	-	60,000	
B COMM Council: General Audio/Visual	10,000	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	-	-	35,500	
B COMM Council Furniture	20,000	20,000	-	-	-	-	-	-	-	-	-	15,000	-	-	-	-	-	-	-	-	35,000	
B Brimhall gymnasium	-	-	75,000	-	-	-	12,000	-	-	-	-	-	-	50,000	-	-	-	-	-	-	137,000	
B Central Park gymnasium	-	12,000	-	-	-	-	-	12,000	-	-	-	-	-	-	50,000	-	-	-	-	-	74,000	
B Gymnastics Center Equipment	-	-	-	-	-	-	-	-	-	-	20,000	-	-	-	50,000	-	-	-	-	-	20,000	
B Gymnastics Center	22,000	-	-	-	-	-	-	-	-	-	-	-	-	50,000	-	-	-	-	-	-	72,000	
B Commons: Exterior Painting (2014)	50,000	-	-	-	-	-	-	-	-	50,000	-	-	-	-	-	-	-	-	-	-	100,000	\$ 4,624,000
B Commons: Water Heater- Domestic H2O	-	-	-	-	-	-	-	-	13,000	-	-	-	-	-	-	-	-	-	-	-	13,000	
B Commons: Water Heater- Zamboni (2007)	-	-	-	-	-	-	-	13,000	-	-	-	-	-	-	-	-	-	-	-	-	13,000	
B Commons: Water Storage Tank	-	-	-	-	-	-	13,000	-	-	-	-	-	-	-	-	-	-	-	-	-	13,000	
B Commons: South Entry RTU (2007)	-	-	-	-	-	-	-	-	25,000	-	-	-	-	27,000	-	-	-	-	-	-	52,000	
B Commons: Parking Lot Lighting - North (2008)	13,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	13,000	
B Commons: Parking Lot Lighting - South	13,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	13,000	
B Commons: County Road C Sign (2009)	-	40,000	-	-	-	-	-	-	-	-	-	40,000	-	-	-	-	-	-	-	-	80,000	
B Arena: Roof Top units (2) (2008)	-	-	-	-	-	-	-	-	-	-	-	-	-	195,000	-	-	-	-	-	-	195,000	
B Arena: Rubber flooring - changing area	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	15,000	-	-	-	-	15,000	
B Arena: Rubber flooring - locker rooms	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	20,000	-	-	-	-	20,000	
B Arena: Dehumidification	-	180,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	180,000	
B Arena: Mezzanine HP (2009)	45,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	55,000	-	-	-	-	100,000	
B Arena: Roof (2004)	-	-	300,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	300,000	
B Arena: refrigeration system (2008)	-	-	-	-	-	-	-	700,000	-	-	-	-	-	-	-	-	-	-	-	-	700,000	
B Arena: Fluid Cooler (2008)	-	-	-	-	-	-	-	125,000	-	-	-	-	-	-	-	-	-	-	-	-	125,000	
B Arena: Concrete Floor (2008)	-	-	-	-	-	-	-	125,000	-	-	-	-	-	-	-	-	-	-	-	-	125,000	
B Arena: Dasher Boards (2008)	-	-	-	135,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	135,000	
B Arena: Scoreboard Large	-	-	-	-	-	20,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	20,000	
B OVAL: Compressors (1993)	100,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	100,000	
B OVAL: Scoreboard (2008)	-	250,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	250,000	
B OVAL: Lighting (1993)	-	-	300,000	-	-	-	-	-	-	-	-	-	-	-	-	125,000	-	-	-	-	425,000	
B OVAL: lobby rubber flooring	50,000	-	-	-	-	-	-	-	-	-	50,000	-	-	-	-	-	-	-	-	-	100,000	
B OVAL: Micro Processors	-	-	-	-	-	-	-	-	-	-	-	-	80,000	-	-	-	-	-	-	-	80,000	
B OVAL: Soft Starts	-	-	-	-	-	-	-	-	-	-	-	-	35,000	-	-	-	-	-	-	-	35,000	
B OVAL: Garage Doors (2)	-	-	12,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	12,000	
B OVAL: Bathroom Partitions	-	-	5,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5,000	
B OVAL: Snow Melt Pit	-	-	-	-	-	-	-	50,000	-	-	-	-	-	-	-	-	-	-	-	-	50,000	
B OVAL:Skate Park and Inline Hockey Rink/Other Seasonal	-	50,000	-	50,000	-	-	-	-	-	25,000	-	-	-	-	-	-	-	-	-	-	125,000	
B OVAL Refrigeration Plant	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,560,000	-	-	1,560,000	
B OVAL Brine Pumping Systems	-	-	-	-	-	-	195,000	-	-	-	-	-	-	-	-	-	-	-	-	-	195,000	
B OVAL Perimeter Paving/Drainage System	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	232,000	-	-	232,000	
B OVAL Safety Pad and Fence System	-	-	-	-	-	-	-	-	-	450,000	-	-	-	-	-	-	-	450,000	-	-	900,000	
B OVAL Renovate Banquet Facility/Rooflops	-	-	-	-	-	-	-	-	-	250,000	-	-	-	-	-	-	-	-	-	-	250,000	
B OVAL Lobby Mechanical/Banquet Roof (1993)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	245,000	-	-	245,000	
B OVAL: Chemical Treatment System	-	-	-	-	-	-	-	-	-	-	-	-	-	-	20,000	-	-	-	-	-	20,000	
B Banquet Ctr: Fitness Room RTU (2007)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	25,000	-	-	-	-	-	25,000	
B Banquet Ctr: Carpet (2009)	-	-	-	-	-	35,000	-	-	-	-	-	-	35,000	-	-	-	-	-	-	-	70,000	
B Banquet Ctr: Wallcoverings/bqt.improv	15,000	-	-	-	-	15,000	-	-	-	-	-	-	-	25,000	-	-	-	-	-	-	55,000	
B Banquent Ctr: Locker Room HP (2008)	-	-	-	-	-	-	-	-	25,000	-	-	-	-	-	-	-	-	25,000	-	-	50,000	
B Banquet Ctr: Rose Room HP (2008)	-	-	-	-	-	-	-	-	35,000	-	-	-	-	-	-	-	-	35,000	-	-	70,000	
B Banquet Ctr: Fireside Room HP (2008)	-	-	-	-	-	-	-	-	25,000	-	-	-	-	-	-	-	-	25,000	-	-	50,000	
B Banquet Ctr: Raider Room HP (2008)	-	-	-	-	-	-	-	-	25,000	-	-	-	-	-	-	-	-	25,000	-	-	50,000	
B Banquet Ctr: Divider Wall	-	-	-	-	60,000	-	-	-	-	-	-	-	-	-	-	-	-	25,000	35,000	-	120,000	
B Banquet Ctr: Chairs	20,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	20,000	7,452,000
B Banquet Ctr: Tables	-	-	-	20,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	20,000	
B OVAL/Banquet Ctr Roof (Bonding)	253,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	253,000	
B OVAL/Banquet Ctr Roof Top Unit (Bonding)	360,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	360,000	
B OVAL/Banquet Ctr Restrooms (Bonding)	143,000	-	-	20,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	163,000	8,102,000
B GOLF TRANSFER TO FUND 620-BLDG IMPROVEMEN	14,500	51,000	615,000	50,000	20,000	35,500	10,000	17,000	20,000	-	34,500	17,000	55,000	30,000	37,000	64,500	20,000	20,000	-	-	1,111,000	
B Fire admin- carpet	8,000	-	-	-	-	-	-	-	-	8,000	-	-	-	-	-	-	-	-	-	-	16,000	
B Fire admin-paint	-	15,000	-	-	-	-	-	-	-	15,000	-	-	-	-	-	-	-	-	-	-	30,000	
B Conf room carpet	-	-	-	-	-	-	-	-	-	800	-	-	-	-	-	-	-	-	-	-	800	
B Conf room paint	-	3,000	-	-	-	-	-	-	-	3,000	-	-	-	-	-	-	-	-	-	-	6,000	
B Hallway wall paper	-	-	-	-	-	-	-	-	5,000	-	-	-	-	-	-	-	-	-	-	-	5,000	
B Training room carpet	8,000	-	-	-	-	-	-	-	-	-	8,000	-	-	-	-	-	-	-	-	-	16,000	

Capital Improvement Plan: **General Facilities Replacement Fund (410)**

2024-2043

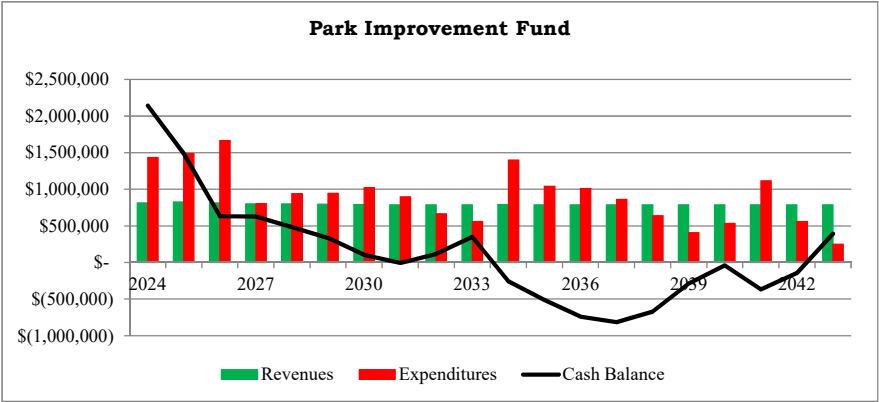
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
B Training room paint	-	-	-	-	-	-	-	-	-	2,000	-	-	-	-	-	-	-	-	-	-	2,000
B Shift office counter tops	-	-	-	-	3,500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,500
B Shift office paint	-	-	-	-	2,000	-	-	-	-	1,500	-	-	-	-	-	-	-	-	-	-	3,500
B Basement paint	-	-	-	-	-	-	-	-	-	3,000	-	-	-	-	-	-	-	-	-	-	3,000
B Exercise room-flooring	-	-	-	-	-	-	-	-	3,000	-	-	-	-	-	-	-	-	-	-	-	3,000
B Stair way paint	15,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	15,000
B Day room carpet	-	-	-	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	-	10,000
B Day room paint	-	-	-	-	-	-	-	-	-	-	-	-	5,000	-	-	-	-	-	-	-	5,000
B Second floor common area paint	-	-	-	-	-	-	-	-	-	-	-	-	8,000	-	-	-	-	-	-	-	8,000
B Second floor common area carpet	-	-	-	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	-	10,000
B Bedroom carpet	-	5,000	-	-	-	-	-	-	-	-	-	-	5,000	-	-	-	-	-	-	-	10,000
B Bedroom paint	-	-	-	-	-	2,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,000
B Bay painting	-	-	-	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	25,000
B SCBA room Compressor	-	80,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	80,000
B Laundry room Washer & dryer- gear	-	-	-	-	-	15,000	-	-	-	-	-	-	-	18,000	-	-	-	-	-	-	33,000
B Station Roof	-	-	-	-	-	-	-	-	-	-	300,000	-	-	-	-	-	-	-	-	-	300,000
B Hot water heaters	45,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	45,000
B Generator	-	-	-	-	150,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	150,000
B Fire Station access control	-	35,000	-	-	-	-	-	-	-	14,000	-	-	-	-	-	-	-	-	-	-	49,000
B Fire: Security system	12,000	3,000	-	3,000	-	3,000	-	3,000	-	3,000	-	3,000	-	3,000	-	-	-	-	-	-	33,000
B Station Alerting system	-	-	-	-	-	-	-	-	-	100,000	-	-	-	-	-	-	-	-	-	-	100,000
B House air compressor	-	-	-	-	2,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,000
B Overhead door replacement	-	-	-	-	100,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	100,000
B Bi-fold door operators	-	-	-	-	120,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	120,000
B Bi-Fold Door Paint and Maintenance	20,000	-	-	-	-	-	-	-	-	-	20,000	-	-	-	-	-	-	-	-	-	40,000
B Energy recovery unit	40,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	40,000
B Make-up air units	-	-	-	-	-	-	-	-	-	14,000	-	-	-	-	-	-	-	-	-	-	14,000
B Chiller	-	-	-	-	-	-	40,000	-	-	-	-	-	-	-	-	-	-	-	-	-	40,000
B Fire: Heat pumps (24)	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	-	190,000
B Water to water heat pump	-	-	-	-	5,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5,000
B Boiler	-	-	40,000	-	-	-	-	-	-	-	-	-	40,000	-	-	-	-	-	-	-	80,000
B Core loop pump	-	-	-	-	-	-	-	-	-	-	-	-	15,000	-	-	-	-	-	-	-	15,000
B Heat loop pump	-	-	-	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	-	10,000
B Exhust fans	-	-	-	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	-	10,000
B Cabnit unit heaters	-	-	-	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	-	10,000
B Engine generator set	-	-	-	-	-	-	-	-	-	-	-	-	40,000	-	-	-	-	-	-	-	40,000
B Campus loop pump	-	-	-	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	-	10,000
B Concrete Exterior	-	10,000	-	-	10,000	-	-	10,000	-	-	10,000	-	-	10,000	-	-	10,000	-	-	-	60,000
B Exterior Lighting	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	-	57,000
B Interior Lighting	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	-	57,000
B Training Mezzanine Replacement	60,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	60,000
B Parking Lot- move to pathways eventually	-	-	-	-	50,000	-	-	-	-	175,000	-	-	-	-	-	50,000	-	-	-	-	275,000
B Air Monitoring Sensors	-	9,000	-	-	-	-	9,000	-	-	-	-	9,000	-	-	-	-	9,000	-	-	-	36,000
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	\$ 1,785,500	\$ 869,500	\$ 1,777,500	\$ 614,500	\$ 770,000	\$ 189,000	\$ 486,500	\$ 1,098,500	\$ 223,500	\$ 1,382,800	\$ 785,000	\$ 672,500	\$ 520,500	\$ 531,500	\$ 149,500	\$ 593,500	\$ 421,500	\$ 2,684,500	\$ 536,000	\$ -	\$ 16,091,800

			2022
	\$ 433,000	City Hall & Maintenance Building	\$ 365,000
	\$ 30,000	Communications	\$ 22,000
	22,000	Community Gyms/Gymnastics	\$ -
	1,062,000	Skating Center	\$ 774,000
	14,500	Golf Course	\$ -
	224,000	Fire Station	\$ 114,000
	1,785,500		\$ 1,275,000

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
Tax Levy: Current	\$ 785,000	\$ 785,000	\$ 785,000	\$ 785,000	\$ 785,000	\$ 785,000	\$ 785,000	\$ 785,000	\$ 785,000	\$ 785,000	\$ 785,000	\$ 785,000	\$ 785,000	\$ 785,000	\$ 785,000	\$ 785,000	\$ 785,000	\$ 785,000	\$ 785,000	\$ 785,000	
Tax Levy: Add/Sub (a)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Interest Earnings	27,649	42,871	29,699	12,693	12,547	9,697	6,691	2,075	-	2,357	6,954	-	-	-	-	-	-	-	-	-	
Revenues	\$ 812,649	\$ 827,871	\$ 814,699	\$ 797,693	\$ 797,547	\$ 794,697	\$ 791,691	\$ 787,075	\$ 785,000	\$ 787,357	\$ 791,954	\$ 785,000	\$ 785,000	\$ 785,000	\$ 785,000	\$ 785,000	\$ 785,000	\$ 785,000	\$ 785,000	\$ 785,000	\$15,853,233
Vehicles	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Furniture & Fixtures	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Buildings	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Improvements	1,434,000	1,486,500	1,665,000	805,000	940,000	945,000	1,022,500	895,000	663,000	557,500	1,397,000	1,041,000	1,010,000	860,000	640,000	405,000	535,000	1,115,000	560,000	250,000	
Expenditures	\$ 1,434,000	\$ 1,486,500	\$ 1,665,000	\$ 805,000	\$ 940,000	\$ 945,000	\$ 1,022,500	\$ 895,000	\$ 663,000	\$ 557,500	\$ 1,397,000	\$ 1,041,000	\$ 1,010,000	\$ 860,000	\$ 640,000	\$ 405,000	\$ 535,000	\$ 1,115,000	\$ 560,000	\$ 250,000	\$18,226,500
Beginning Cash Balance	\$ 2,764,915	\$ 2,143,564	\$ 1,484,935	\$ 634,634	\$ 627,327	\$ 484,873	\$ 334,571	\$ 103,762	\$ (4,163)	\$ 117,837	\$ 347,694	\$ (257,352)	\$ (513,352)	\$ (738,352)	\$ (813,352)	\$ (668,352)	\$ (288,352)	\$ (38,352)	\$ (368,352)	\$ (143,352)	
Annual Surplus (deficit)	(621,351)	(658,629)	(850,301)	(7,307)	(142,453)	(150,303)	(230,809)	(107,925)	122,000	229,857	(605,046)	(256,000)	(225,000)	(75,000)	145,000	380,000	250,000	(330,000)	225,000	535,000	
Cash Balance	\$ 2,143,564	\$ 1,484,935	\$ 634,634	\$ 627,327	\$ 484,873	\$ 334,571	\$ 103,762	\$ (4,163)	\$ 117,837	\$ 347,694	\$ (257,352)	\$ (513,352)	\$ (738,352)	\$ (813,352)	\$ (668,352)	\$ (288,352)	\$ (38,352)	\$ (368,352)	\$ (143,352)	\$ 391,648	

Cash Balance (Year-End) *	\$ 2,688,201	2022
Planned CIP Surplus/Deficit	(643,286)	2023
Adjust for Delayed CIP Items	720,000	2023
Cash Balance (Beg. Year)	\$ 2,764,915	2024

* Current Assets - Current Liabilities



Expenditure Breakdown

Key	Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
I	Tennis & Basketball Courts	\$ 50,000	\$ 165,000	\$ 50,000	\$ 255,000	\$ 365,000	\$ 350,000	\$ 50,000	\$ 400,000	\$ 175,000	\$ 150,000	\$ 375,000	\$ 100,000	\$ -	\$ 65,000	\$ 50,000	\$ -	\$ 225,000	\$ 525,000	\$ -	\$ -	\$ 3,350,000
I	Shelters & Structures	35,000	61,500	595,000	45,000	-	90,000	72,500	-	35,000	27,500	172,000	126,000	160,000	45,000	55,000	30,000	30,000	-	-	-	1,579,500
I	Playground Areas	550,000	375,000	435,000	105,000	300,000	-	-	-	135,000	-	500,000	435,000	510,000	455,000	155,000	125,000	-	310,000	310,000	-	4,700,000
I	Volleyball & Bocce Ball Courts	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	30,000	-	-	-	-	-	40,000
I	Athletic Fields	240,000	110,000	235,000	110,000	25,000	105,000	150,000	205,000	68,000	105,000	60,000	90,000	90,000	45,000	-	-	30,000	30,000	-	-	1,698,000
I	Irrigation Systems	-	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	25,000
I	Bridges & Boardwalks	-	-	50,000	-	-	150,000	500,000	40,000	-	-	40,000	40,000	-	-	-	-	-	-	-	-	820,000
I	Other Capital Items	25,000	500,000	50,000	40,000	-	-	-	-	-	25,000	-	-	-	-	100,000	-	-	-	-	-	740,000
I	Natural Resources	324,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	1,274,000
I	PIP/CIP Category	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	4,000,000
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		\$ 1,434,000	\$ 1,486,500	\$ 1,665,000	\$ 805,000	\$ 940,000	\$ 945,000	\$ 1,022,500	\$ 895,000	\$ 663,000	\$ 557,500	\$ 1,397,000	\$ 1,041,000	\$ 1,010,000	\$ 860,000	\$ 640,000	\$ 405,000	\$ 535,000	\$ 1,115,000	\$ 560,000	\$ 250,000	\$18,226,500

Expenditure Detail

Key	Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
Tennis & Basketball Courts																						
	Acorn Grove: 2 lighted tennis, 1 lighted ba	\$ -			\$ 50,000			\$ -	\$ 175,000		\$ -		\$ 50,000	\$ -	\$ -				\$ 175,000	\$ -	\$ -	\$ 450,000
	Applewood Park - 1/2 Court basketball	-	15,000	-	-		-	-	50,000	-	-		-	-	15,000	-	-	-	-	-	-	80,000
	Autumn Grove: 2 lighted tennis, 1 lighted l	50,000	-			-	175,000	-	-		50,000	-		-	-	-		175,000	-	-	-	450,000
	Bruce Russell: 2 lighted tennis, 1 basketba	-	50,000	-		175,000				-		50,000		-	-	-	-	-	175,000	-	-	450,000
	Central Park Victoria: 2 lighted tennis, coa	-			-			50,000		-	-	175,000			-	-	-	50,000	-	-	-	275,000
	Evergreen: 2 lighted tennis, galvanized fen	-			175,000			-	-		-	50,000			-	-			175,000	-	-	400,000
	Howard Johnson: 2 lighted tennis, galvanized fence	-	-	50,000		-	175,000		-		-	-	50,000		-	-	-	-	-	-	-	275,000
	Lexington Park: 1 basketball, 2 hoops, gan	-		-	-		-	-		175,000	-		-			50,000	-	-	-	-	-	225,000
	Owasso Hills: 1/2 court basketball	-		-	-	15,000		-			-	50,000		-		-	-	-	-	-	-	65,000
	Pioneer: 1/2 court basketball		-		15,000		-		-		50,000		-		-	-	-	-	-	-	-	65,000
	Pocahontas Park: 2 lighted tennis, 1 basketball, 1 hoop		50,000	-		175,000			-		-	\$ 50,000			-	-	-	-	-	-	-	275,000
	Rosebrook Park: 2 lighted tennis, coated f	-	50,000	-	-				175,000		-				50,000	-	-	-	-	-	-	275,000
	Valley: 1/2 court basketball		-	-	15,000		-		-		50,000		-		-	-	-	-	-	-	-	65,000
	Acorn neighborhood shelter	-	-	-	-			12,500	-	-	-	-	-	-		15,000		-	-	-	-	27,500
	Arb Maintenance Facility	5,000	-	-	-		-	-	-	7,500	-	-	-	-	-	-	-	-	-	-	-	12,500

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
Arboretum Center	-	-	15,000	-	-	-	-	-	-	15,000	-	-	-	-	-	-	-	-	-	-	30,000
Arboretum Fountain	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000
Autumn Grove sector shelter	-	-	-	-	-	-	-	-	-	-	-	-	25,000	-	-	-	-	-	-	-	25,000
CP Lexington Restrooms - Replace	-	-	500,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	500,000
Evergreen Concession	-	-	5,000	-	-	-	12,500	-	-	-	-	-	-	-	12,500	-	-	-	-	-	30,000
Evergreen neighborhood shelter	-	-	5,000	-	-	-	12,500	-	-	-	-	-	-	-	12,500	-	-	-	-	-	30,000
HANC city/regional facility	-	12,500	-	-	-	-	-	-	15,000	-	-	-	-	-	15,000	-	-	-	-	-	42,500
JC pavillion shelter	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000
Langton Lake Shade Structure	-	-	-	-	-	5,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5,000
Lexington sector shelter	-	-	-	-	-	-	-	-	7,000	-	-	-	25,000	-	-	-	-	-	-	-	32,000
Lions pavillion shelter	10,000	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	-	-	-	20,000
Mapleview	-	-	-	-	-	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	50,000
Oasis nieghborhood shelter	-	-	-	-	-	-	-	-	-	-	-	-	15,000	-	-	-	-	-	-	-	15,000
Owasso Ballfields Concession	-	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000
Pioneer Pergola	-	-	-	-	-	5,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5,000
Reservoir Woods Overlook	-	-	-	-	-	-	5,000	-	-	-	-	-	-	-	-	-	-	-	-	-	5,000
Rosebrook sector shelter	-	-	-	-	-	-	-	-	-	7,000	-	-	20,000	-	-	-	-	-	-	-	27,000
Sandcastle neighborhood shelter	-	-	-	-	-	-	-	-	5,500	-	-	-	-	-	-	-	-	-	-	-	5,500
Veterans Park Restrooms	-	-	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000
Villa neighborhood shelter	-	-	-	-	-	-	-	-	-	5,500	-	-	15,000	-	-	-	-	-	-	-	20,500
Building Flooring/lighting/mechanical - General	-	-	-	-	-	-	-	-	-	-	75,000	-	-	-	-	-	-	-	-	-	75,000
Park Building Roofs	-	-	-	-	-	-	-	-	-	-	72,000	72,000	-	-	-	-	-	-	-	-	144,000
Park Building HVAC	-	-	-	-	-	-	-	-	-	-	15,000	15,000	-	-	-	-	-	-	-	-	30,000
Park Building Flooring	-	15,000	15,000	-	-	-	-	-	-	-	-	15,000	15,000	-	-	30,000	30,000	-	-	-	120,000
Park Building Bathrooms	-	-	-	-	-	15,000	15,000	-	-	-	-	-	-	-	-	-	-	-	-	-	30,000
Park Building Interior Painting	-	24,000	-	-	-	-	-	-	-	-	-	24,000	-	-	-	-	-	-	-	-	48,000
Park Building Exterior Painting	-	-	45,000	45,000	-	-	-	-	-	-	-	-	45,000	45,000	-	-	-	-	-	-	180,000
Park Building Appliances	-	-	-	-	-	15,000	15,000	-	-	-	-	-	-	-	-	-	-	-	-	-	30,000
Acorn - 2014	-	-	-	-	-	-	-	-	-	-	155,000	-	-	-	-	-	-	-	-	-	155,000
Applewood - 2005	-	105,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	105,000
Autumn Grove - 2006	-	-	165,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	165,000
Bruce Russell - 2015	-	-	-	-	-	-	-	-	-	-	-	125,000	-	-	-	-	-	-	-	-	125,000
Central Park Lexington Park - 2016	-	-	-	-	-	-	-	-	-	-	-	-	-	300,000	-	-	-	-	-	-	300,000
Central Park Dale Street-2009	-	-	-	-	300,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	300,000
Central Park Victoria West - 2015	-	-	-	-	-	-	-	-	-	-	-	-	225,000	-	-	-	-	-	-	-	225,000
Central Park Victori ballfields - 2014	-	-	-	-	-	-	-	-	-	-	105,000	0	-	-	-	-	-	-	-	-	105,000
Evergreen - 2010	-	-	-	-	-	-	-	-	135,000	-	-	-	-	-	-	-	-	-	-	-	135,000
Howard Johnson - 2014	-	-	-	0	-	-	-	-	-	-	135,000	-	-	-	-	-	-	-	-	-	135,000
Langton Lake @ Ballfields - 2014	-	-	-	-	-	-	-	-	-	-	-	155,000	-	-	-	-	-	-	-	-	155,000
Langton Lake @ C2 - 2015	-	-	-	-	-	-	-	-	-	-	-	-	95,000	-	-	-	-	-	-	-	95,000
Lexington - 1999	385,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	385,000
Lower Villa - 2009	-	-	-	105,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	105,000
Maple View - 2016	-	-	-	-	-	-	-	-	-	-	-	-	95,000	-	-	-	-	-	-	-	95,000
Materion - 2014	-	-	-	-	-	-	-	-	-	-	105,000	-	-	-	-	-	-	-	-	-	105,000
Midland Gardents - 2019	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	125,000	-	-	-	-	125,000
Oasis - 2015	-	-	-	-	-	-	-	-	-	-	-	155,000	-	-	-	-	-	-	-	-	155,000
Owasso Ballfields - 1993	-	105,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	105,000
Owasso Hills Park - 1998	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	155,000	-	-	155,000
Pioneer - 1998	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	155,000	-	-	155,000
Pocahontas - 2004	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	155,000	-	155,000
Rosebrook - 2000	165,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	155,000	-	320,000
Sandcastle - 2006	-	165,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	165,000
Tamarack - 2017	-	-	-	-	-	-	-	-	-	-	-	-	-	155,000	-	-	-	-	-	-	155,000
Unity Park - 2018	-	-	-	-	-	-	-	-	-	-	-	-	-	-	155,000	-	-	-	-	-	155,000
Upper Villa - 2016	-	-	-	-	-	-	-	-	-	-	-	-	95,000	-	-	-	-	-	-	-	95,000
Valley - 2009	-	-	105,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	105,000
Veterans - 1997	-	-	165,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	165,000
Central Park Sand Volley Ball Court: 4 sar	-	-	-	-	-	-	-	-	-	-	-	-	-	-	20,000	-	-	-	-	-	20,000
Villa Park Bocce	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-	-	20,000
Acorn: Baseball Field East	-	-	15,000	-	-	-	-	5,000	-	-	-	-	5,000	-	-	-	-	-	-	-	25,000
Acorn: Baseball Field West	-	-	15,000	-	-	-	-	-	5,000	-	-	-	-	5,000	-	-	-	-	-	-	25,000
Upper Villa Park: Softball Field	-	-	10,000	-	-	-	-	30,000	-	-	-	-	10,000	-	-	-	-	-	-	-	50,000
Concordia: Softball Field	80,000	-	-	10000	-	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	-	100,000
Concordia: Baseball Field	80,000	-	-	10,000	-	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	-	100,000
Concordia: Netting	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000
CP Dale Street Athletic: Multi-Purpose North	-	-	10,000	-	-	-	85,000	-	-	-	-	10,000	-	-	-	-	-	-	-	-	105,000
CP Dale Street Athletic: Multi-Purpose South	-	-	10,000	-	-	-	-	-	10,000	75,000	-	-	-	-	-	-	-	-	-	-	95,000
CP Dale Street Athletic: Multi-Purpose Practice	-	-	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000
CP Dale Street Athletic: Black Vinyl Fence	-	-	55,000	-	-	-	-	-	-	-	-	-	20,000	20,000	-	-	-	-	-	-	95,000
CP Lexington: Softball Field North	10,000	-	-	10,000	-	-	-	-	10,000	-	-	-	-	-	-	-	-	-	-	-	30,000
CP Lexington: Softball Field South	10,000	-	-	-	10,000	-	-	-	-	10,000	-	-	-	-	-	-	-	-	-	-	30,000
CP Victoria: Softball Field 1	10,000	-	-	-	-	-	10,000	-	-	-	-	-	10,000	-	-	-	-	10,000	-	-	40,000
CP Victoria: Softball Field 2	10,000	-	-	-	-	-	10,000	-	-	-	-	-	10,000	-	-	-	-	10,000	-	-	40,000

	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>2032</u>	<u>2033</u>	<u>2034</u>	<u>2035</u>	<u>2036</u>	<u>2037</u>	<u>2038</u>	<u>2039</u>	<u>2040</u>	<u>2041</u>	<u>2042</u>	<u>2043</u>	
CP Victoria: Softball Field 3	-	-	10,000	-	-	-	-	10,000	-	-	-	-	-	10,000	-	-	-	-	-	-	30,000
CP Victoria: Softball Field 4	-	-	10,000	-	-	-	-	10,000	-	-	-	-	-	10,000	-	-	-	-	-	-	30,000
CP Victoria: Softball Field 5	10,000	-	-	-	-	-	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	20,000
CP Victoria: Softball Field 6	10,000	-	-	-	-	-	10,000	-	-	-	-	-	10,000	-	-	-	-	10,000	-	-	40,000
CP Victoria: Netting over play area	-	-	5,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5,000
CP Victoria: Lighting	-	-	-	-	-	-	-	150,000	-	-	-	-	-	-	-	-	-	-	-	-	150,000
Evergreen: Baseball Field NW	10,000	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	-	-	-	-	-	20,000
Evergreen: Baseball Field NE	-	10,000	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	-	-	-	-	20,000
Evergreen: Baseball Field SW	-	-	10,000	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	-	-	-	20,000
Evergreen: Baseball Field SE	-	-	-	10,000	-	-	-	-	-	-	-	10,000	-	-	-	-	10,000	-	-	-	30,000
Evergreen: Batting Cage	-	-	-	-	-	-	-	-	3,000	-	-	-	-	-	-	-	-	-	-	-	3,000
Langton Lake: Baseball Field East	-	10,000	-	-	-	-	10000	-	-	-	-	10000	-	-	-	-	10,000	-	-	-	40,000
Langton Lake: Baseball Field West	-	10,000	-	-	-	-	10000	-	-	-	-	10000	-	-	-	-	10,000	-	-	-	40,000
Langton Lake: Multi-Purpose	-	5,000	-	50,000	5,000	-	-	-	-	-	-	-	5,000	-	-	-	-	-	-	-	65,000
Legion Field: Baseball Field	-	-	-	-	10,000	-	-	-	-	10,000	-	-	-	-	-	-	-	-	-	-	20,000
Owasso Ballfields: Baseball Field East	-	-	75000	-	-	-	0	-	15,000	-	-	-	-	-	-	-	-	-	-	-	90,000
Owasso Ballfields: Baseball Field West	-	75,000	-	-	-	-	-	-	15,000	-	-	-	-	-	-	-	-	-	-	-	90,000
Rosebrook: Multi-Purpose North	-	-	-	10,000	-	5,000	-	-	-	-	50,000	-	-	-	-	-	-	-	-	-	65,000
Rosebrook: Multi-Purpose South	-	-	-	10,000	-	-	5,000	-	-	-	-	50,000	-	-	-	-	-	-	-	-	65,000
Rosebrook: Lighting	-	-	-	-	-	100,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	100,000
CP Amphitheater: Standard	-	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	25,000
CP Dale Street: Bridge	-	-	-	-	-	-	-	-	-	-	-	40,000	-	-	-	-	-	-	-	-	40,000
CP Frog Pond: Bridge	-	-	-	-	-	-	-	-	-	-	40,000	-	-	-	-	-	-	-	-	-	40,000
CP Vict. Ballfields: Bridge	-	-	-	-	-	-	-	40,000	-	-	-	-	-	-	-	-	-	-	-	-	40,000
HANC: Boardwalk Phase I	-	-	-	-	-	-	500,000	-	-	-	-	-	-	-	-	-	-	-	-	-	500,000
Langton Lake: Boardwalk	-	-	-	-	-	75,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	75,000
Langton Lake: Bridge	-	-	-	-	-	75,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	75,000
CP Waterfall Bridges	-	-	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	50,000
CP Lexington Marquee Sign	-	-	-	-	-	-	-	-	-	-	-	-	-	-	100,000	-	-	-	-	-	100,000
Park Buildings: Tables & Chairs	25,000	-	-	-	0	-	-	-	-	25000	-	-	-	-	-	-	-	-	-	-	50,000
Park Pathway Lighting: General	-	-	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	50,000
Rosebrook Pools	-	500,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	500,000
CP Amphitheater Sound System	-	-	-	40,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	40,000
General Items (see below)	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	4,000,000
General Items (see below)	324,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	1,274,000
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	\$ 1,434,000	\$ 1,486,500	\$ 1,665,000	\$ 805,000	\$ 940,000	\$ 945,000	\$ 1,022,500	\$ 895,000	\$ 663,000	\$ 557,500	\$ 1,397,000	\$ 1,041,000	\$ 1,010,000	\$ 860,000	\$ 640,000	\$ 405,000	\$ 535,000	\$ 1,115,000	\$ 560,000	\$ 250,000	\$18,226,500

PIP Notes:
Includes tree mulch, picnic tables, aglime, playground safety flooring, etc.

1 Playground Safety Surface	\$ 20,000
2 Playground Components	\$ 20,000
3 Landscape Mulch	\$ 5,000
4 Amenities (trash cans/recyle stations, picnic tables, benches, grills, patio and building furnishings, soccer goals, appliances, dog drop stations, facility nettin	\$ 30,000
5 Signage (replacment, additions and improvements)	\$ 10,000
6 Tennis Court Crack Seal/Color Coat	\$ 25,000
7 Water Feature Components	\$ 10,000
8 Landscaping and Site Work	\$ 20,000
9 Fencing Replacement	\$ 15,000
10 Facility Improvements	\$ 15,000
11 Limited planning Services as necessary	\$ 5,000
12 Ag-Lime for pathways/ballfields	\$ 15,000
13 Park Tree Plantings	\$ 10,000
	<u>\$ 200,000</u>

Natural Resources Notes:	2023	2024	2025
Further refining is beng done to the	\$30,000	\$40,000	\$50,000
Natural Resources maintenance/upkeep	\$386,874	\$283,234	
EAB	\$416,874	\$323,234	\$50,000

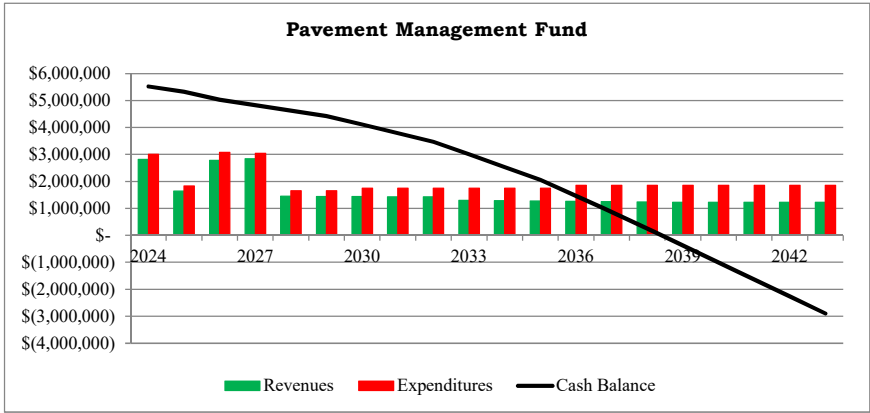
Updated 7/3/2023

Capital Improvement Plan: **Street Replacement Fund (590)**
2024-2043

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
Tax Levy: Current	\$ 1,120,000	\$ 1,120,000	\$ 1,120,000	\$ 1,120,000	\$ 1,120,000	\$ 1,120,000	\$ 1,120,000	\$ 1,120,000	\$ 1,120,000	\$ 1,120,000	\$ 1,120,000	\$ 1,120,000	\$ 1,120,000	\$ 1,120,000	\$ 1,120,000	\$ 1,120,000	\$ 1,120,000	\$ 1,120,000	\$ 1,120,000	\$ 1,120,000	
Tax Levy: Add/Sub (a)	-	-	-	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	
MSA Revenue	1,455,000	275,000	1,425,000	1,390,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other: Assessments (10-yr)	128,247	128,247	128,247	128,247	128,247	128,247	128,247	128,247	128,247	128,247	128,247	128,247	128,247	128,247	128,247	128,247	128,247	128,247	128,247	128,247	
Other: Internal Loan Repayments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Interest Earnings	114,217	110,466	106,640	100,738	96,718	92,617	88,434	82,168	75,776	69,256	60,042	50,642	41,055	29,276	17,262	5,007	-	-	-	-	
Revenues	\$ 2,817,464	\$ 1,633,713	\$ 2,779,887	\$ 2,838,985	\$ 1,444,965	\$ 1,440,864	\$ 1,436,681	\$ 1,430,415	\$ 1,424,023	\$ 1,289,256	\$ 1,280,042	\$ 1,270,642	\$ 1,261,055	\$ 1,249,276	\$ 1,237,262	\$ 1,225,007	\$ 1,220,000	\$ 1,220,000	\$ 1,220,000	\$ 1,220,000	\$30,939,537
Vehicles	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Furniture & Fixtures	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Buildings	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Improvements	3,005,000	1,825,000	3,075,000	3,040,000	1,650,000	1,650,000	1,750,000	1,750,000	1,750,000	1,750,000	1,750,000	1,750,000	1,850,000	1,850,000	1,850,000	1,850,000	1,850,000	1,850,000	1,850,000	1,850,000	
Expenditures	\$ 3,005,000	\$ 1,825,000	\$ 3,075,000	\$ 3,040,000	\$ 1,650,000	\$ 1,650,000	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ 1,850,000	\$ 1,850,000	\$ 1,850,000	\$ 1,850,000	\$ 1,850,000	\$ 1,850,000	\$ 1,850,000	\$ 1,850,000	\$39,545,000
Beginning Cash Balance	\$ 5,710,827	\$ 5,523,291	\$ 5,332,003	\$ 5,036,891	\$ 4,835,876	\$ 4,630,840	\$ 4,421,704	\$ 4,108,385	\$ 3,788,800	\$ 3,462,823	\$ 3,002,080	\$ 2,532,121	\$ 2,052,764	\$ 1,463,819	\$ 863,095	\$ 250,357	\$ (374,636)	\$ (1,004,636)	\$ (1,634,636)	\$ (2,264,636)	\$ (8,605,463)
Annual Surplus (deficit)	(187,536)	(191,287)	(295,113)	(201,015)	(205,035)	(209,136)	(313,319)	(319,585)	(325,977)	(460,744)	(469,958)	(588,945)	(600,724)	(612,738)	(624,993)	(630,000)	(630,000)	(630,000)	(630,000)	(630,000)	
Cash Balance	\$ 5,523,291	\$ 5,332,003	\$ 5,036,891	\$ 4,835,876	\$ 4,630,840	\$ 4,421,704	\$ 4,108,385	\$ 3,788,800	\$ 3,462,823	\$ 3,002,080	\$ 2,532,121	\$ 2,052,764	\$ 1,463,819	\$ 863,095	\$ 250,357	\$ (374,636)	\$ (1,004,636)	\$ (1,634,636)	\$ (2,264,636)	\$ (2,894,636)	

Cash Balance (Year-End) *	\$ 5,367,116	2022
Planned CIP Surplus/Deficit	76,882	2023
Adjust for Delayed CIP Items	<u>266,829</u>	2023
Cash Balance (Beg. Year)	\$ 5,710,827	2024

	Fund 592	\$ (1,443,259)	2022
	Fund 590	\$ 6,810,375	2022
	Fund 591-MSA	-	2022
		<u>5,367,116</u>	



loan repaid \$266,829 in 2023 - shown as delayed CIP items

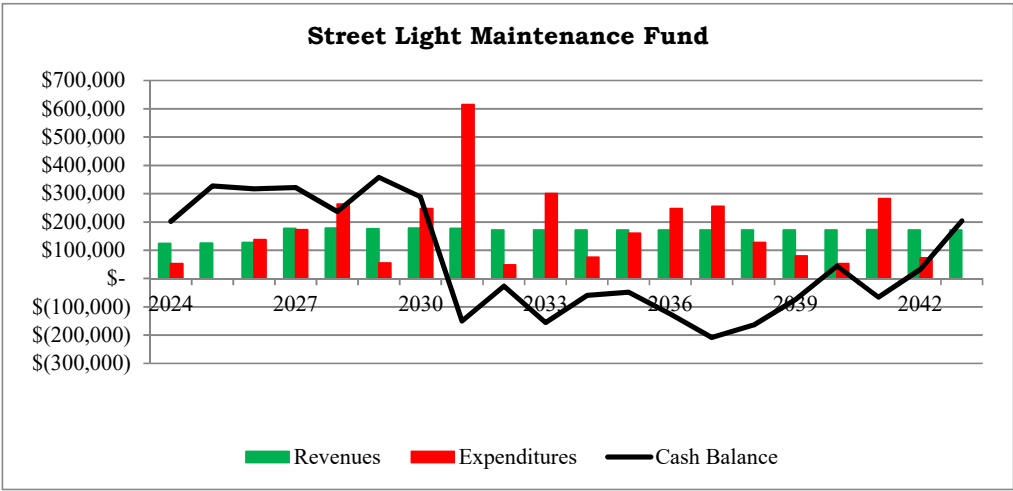
Expenditure Detail

[illegible]

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
Tax Levy: Current	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000
Tax Levy: Add/Sub	100,000	100,000	100,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Earnings	2,619	4,041	6,542	6,343	6,439	4,738	7,153	5,766	-	-	-	-	-	-	-	-	-	881	-	639
Revenues	\$ 123,619	\$ 125,041	\$ 127,542	\$ 177,343	\$ 177,439	\$ 175,738	\$ 178,153	\$ 176,766	\$ 171,000	\$ 171,000	\$ 171,000	\$ 171,000	\$ 171,000	\$ 171,000	\$ 171,000	\$ 171,000	\$ 171,000	\$ 171,881	\$ 171,000	\$ 171,639
\$ 3,315,161																				
Vehicles	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Furniture & Fixtures	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Improvements	52,500	-	137,500	172,500	262,500	55,000	247,500	615,000	47,500	300,000	75,000	160,000	247,500	255,000	127,500	80,000	52,500	282,500	72,500	-
Expenditures	\$ 52,500	\$ -	\$ 137,500	\$ 172,500	\$ 262,500	\$ 55,000	\$ 247,500	\$ 615,000	\$ 47,500	\$ 300,000	\$ 75,000	\$ 160,000	\$ 247,500	\$ 255,000	\$ 127,500	\$ 80,000	\$ 52,500	\$ 282,500	\$ 72,500	\$ -
\$ 3,242,500																				
Beginning Cash Balance	\$ 130,929	\$ 202,048	\$ 327,089	\$ 317,130	\$ 321,973	\$ 236,912	\$ 357,651	\$ 288,304	\$ (149,930)	\$ (26,430)	\$ (155,430)	\$ (59,430)	\$ (48,430)	\$ (124,930)	\$ (208,930)	\$ (165,430)	\$ (74,430)	\$ 44,070	\$ (66,549)	\$ 31,951
Annual Surplus (deficit)	71,119	125,041	(9,958)	4,843	(85,061)	120,738	(69,347)	(438,234)	123,500	(129,000)	96,000	11,000	(76,500)	(84,000)	43,500	91,000	118,500	(110,619)	98,500	171,639
Cash Balance	\$ 202,048	\$ 327,089	\$ 317,130	\$ 321,973	\$ 236,912	\$ 357,651	\$ 288,304	\$ (149,930)	\$ (26,430)	\$ (155,430)	\$ (59,430)	\$ (48,430)	\$ (124,930)	\$ (208,930)	\$ (165,430)	\$ (74,430)	\$ 44,070	\$ (66,549)	\$ 31,951	\$ 203,590

Cash Balance (Year-End) *	\$ 152,676	2022
Planned CIP Surplus/Deficit	(21,747)	2023
Adjust for Delayed CIP Items	-	2023
Cash Balance (Beg. Year)	\$ 130,929	2024

* Current Assets - Current Liabilities



Expenditure Detail

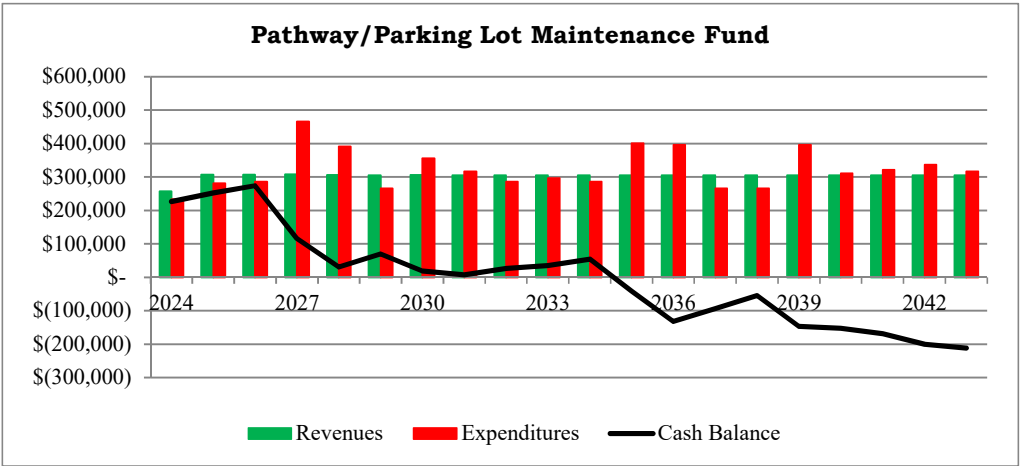
Key	Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
I	227448 - Patton Rd System	52,500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$ 52,500
I	Lighting System - Terminal Rd/B2E	-	-	-	-	-	-	97,500	-	-	-	-	-	-	-	-	-	-	-	-	-	97,500
I	227447 - Highpointe	-	-	82,500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	82,500
I	227447 - Terrace Ct	-	-	30,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	30,000
I	227448 - Arthur	-	-	-	-	-	22,500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	22,500
I	227447 - Overlook Dr	-	-	-	7,500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,500
I	227447 - Owasso Hills	-	-	-	157,500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	157,500
I	227448 - Hillsvlew	-	-	-	7,500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,500
I	184393 - Centre Pointe System	-	-	-	-	172,500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	172,500
I	184397 - Long Lake Rd	-	-	-	-	90,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	90,000
I	227448 - County Rd C	-	-	-	-	-	7,500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,500
I	227448 - Lincoln Area	-	-	-	-	-	-	150,000	-	-	-	-	-	-	-	-	-	-	-	-	-	150,000
I	Lighting System - Larpentuer	-	-	-	-	-	-	-	615,000	-	-	-	-	-	-	-	-	-	-	-	-	615,000
I	184399 - Midland View Ct	-	-	-	-	-	-	-	-	22,500	-	-	-	-	-	-	-	-	-	-	-	22,500
I	Lighting System - County Road C, O	-	-	-	-	-	-	-	-	-	277,500	-	-	-	-	-	-	-	-	-	-	277,500
I	Lighting System - Cty Rd B2, Fairv	-	-	-	-	-	-	-	-	-	-	75,000	-	-	-	-	-	-	-	-	-	75,000
I	Lighting System - City Hall Parking	-	-	-	-	-	-	-	-	-	-	-	135,000	-	-	-	-	-	-	-	-	135,000

		<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>2032</u>	<u>2033</u>	<u>2034</u>	<u>2035</u>	<u>2036</u>	<u>2037</u>	<u>2038</u>	<u>2039</u>	<u>2040</u>	<u>2041</u>	<u>2042</u>	<u>2043</u>	
I	Lighting System - Cty C & Civic C	-	-	-	-	-	-	-	-	-	-	-	-	240,000	-	-	-	-	-	-	-	240,000
I	227448 - 2955 Lincoln	-	-	-	-	-	-	-	-	-	-	-	-	7,500	-	-	-	-	-	-	-	7,500
I	Lighting System - Twin Lake Ph 1	-	-	-	-	-	-	-	-	-	-	-	-	-	255,000	-	-	-	-	-	-	255,000
I	227448 - Langton Lake Rd	-	-	-	-	-	-	-	-	-	-	-	-	-	-	45,000	-	-	-	-	-	45,000
I	Lighting System - Twin Lake Ph 2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,500	-	-	-	-	-	7,500
I	227447 - Josephine Woods	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	30,000	-	-	-	-	30,000
I	227445 - Perimeter Drive	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	52,500	-	-	-	52,500
I	Lighting System - Twin Lake Ph 3	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	232,500	-	-	232,500
I	227447 - Wheaton Woods	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	22,500	-	22,500
I	Misc. pole fixture replacement	-	-	25,000	-	-	25,000	-	-	25,000	-	-	25,000	-	-	25,000	-	-	-	-	-	125,000
I	Pedestrian light @ Cty Rd D & Mil	-	-	-	-	-	-	-	-	-	12,500	-	-	-	-	-	-	-	-	-	-	12,500
I	Pedestrian light @ Dale St & Natur	-	-	-	-	-	-	-	-	-	-	-	-	-	-	25,000	-	-	-	-	-	25,000
I	Pedestrian Light @ Hamline & Belh	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	25,000	-	-	25,000
I	Pedestrian light @ Hamline & Gard	-	-	-	-	-	-	-	-	-	-	-	-	-	-	25,000	-	-	-	-	-	25,000
I	Pedestrian light @ Lexington Ave &	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	25,000	-	25,000
I	Pedestrian light @ Lexington Ave &	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	25,000	-	25,000
I	Pedestrian Light @ Lydia & Lincol	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	25,000	-	-	-	-	25,000
I	Pedestrian Light @ Lydia & Lincol	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	25,000	-	-	-	-	25,000
I	Pedestrian light @ Victoria St & Cē	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	25,000	-	-	25,000
		-	-	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	-	-	-	-	10,000
		\$ 52,500	\$ -	\$ 137,500	\$ 172,500	\$ 262,500	\$ 55,000	\$ 247,500	\$ 615,000	\$ 47,500	\$ 300,000	\$ 75,000	\$ 160,000	\$ 247,500	\$ 255,000	\$ 127,500	\$ 80,000	\$ 52,500	\$ 282,500	\$ 72,500	\$ -	\$ 3,242,500

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
Tax Levy: Current	\$ 255,000	\$ 255,000	\$ 255,000	\$ 255,000	\$ 255,000	\$ 255,000	\$ 255,000	\$ 255,000	\$ 255,000	\$ 255,000	\$ 255,000	\$ 255,000	\$ 255,000	\$ 255,000	\$ 255,000	\$ 255,000	\$ 255,000	\$ 255,000	\$ 255,000	\$ 255,000	\$ 255,000
Tax Levy: Add/Sub	-	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Other: Transfer from PMP	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Earnings	2,036	2,268	2,528	2,740	1,155	303	693	187	76	264	353	544	-	-	-	-	-	-	-	-	-
Revenues	\$ 257,036	\$ 307,268	\$ 307,528	\$ 307,740	\$ 306,155	\$ 305,303	\$ 305,693	\$ 305,187	\$ 305,076	\$ 305,264	\$ 305,353	\$ 305,544	\$ 305,000	\$ 305,000	\$ 305,000	\$ 305,000	\$ 305,000	\$ 305,000	\$ 305,000	\$ 305,000	\$ 6,063,147
Vehicles	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Furniture & Fixtures	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Improvements	233,800	281,300	286,300	466,300	391,300	266,300	356,300	316,300	286,300	296,300	286,300	401,300	396,300	266,300	266,300	396,300	311,300	321,300	336,300	316,300	\$ 6,478,500
Expenditures	\$ 233,800	\$ 281,300	\$ 286,300	\$ 466,300	\$ 391,300	\$ 266,300	\$ 356,300	\$ 316,300	\$ 286,300	\$ 296,300	\$ 286,300	\$ 401,300	\$ 396,300	\$ 266,300	\$ 266,300	\$ 396,300	\$ 311,300	\$ 321,300	\$ 336,300	\$ 316,300	
Beginning Cash Balance	\$ 203,584	\$ 226,820	\$ 252,788	\$ 274,016	\$ 115,456	\$ 30,311	\$ 69,314	\$ 18,707	\$ 7,594	\$ 26,370	\$ 35,334	\$ 54,387	\$ (41,369)	\$ (132,669)	\$ (93,969)	\$ (55,269)	\$ (146,569)	\$ (152,869)	\$ (169,169)	\$ (200,469)	
Annual Surplus (deficit)	23,236	25,968	21,228	(158,560)	(85,145)	39,003	(50,607)	(11,113)	18,776	8,964	19,053	(95,756)	(91,300)	38,700	38,700	(91,300)	(6,300)	(16,300)	(31,300)	(11,300)	
Cash Balance	\$ 226,820	\$ 252,788	\$ 274,016	\$ 115,456	\$ 30,311	\$ 69,314	\$ 18,707	\$ 7,594	\$ 26,370	\$ 35,334	\$ 54,387	\$ (41,369)	\$ (132,669)	\$ (93,969)	\$ (55,269)	\$ (146,569)	\$ (152,869)	\$ (169,169)	\$ (200,469)	\$ (211,769)	

Cash Balance (Year-End) *	\$ 145,570	2022
Planned CIP Surplus/Deficit	58,014	2023
Adjust for Delayed CIP Items	-	2023
Cash Balance (Beg. Year)	\$ 203,584	2024

* Current Assets - Current Liabilities



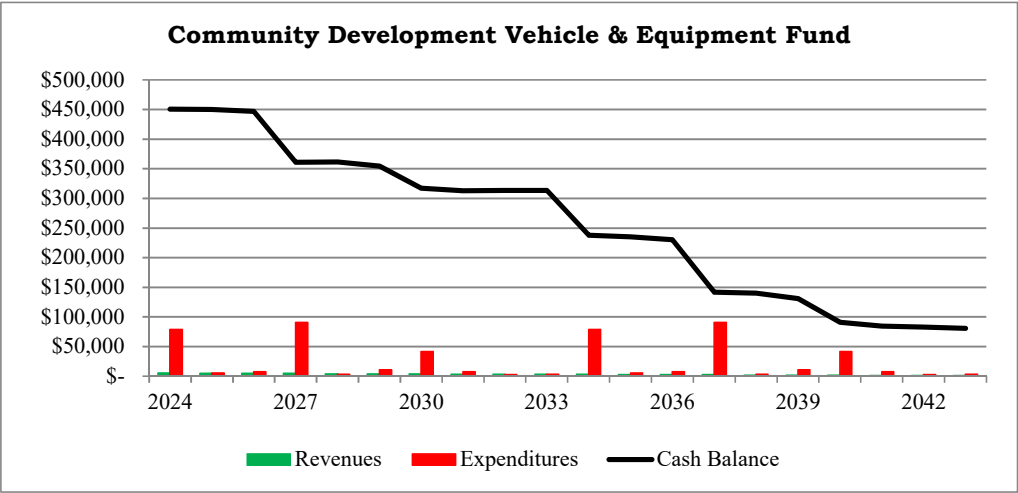
Expenditure Detail

Key	Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
I	Pathway maintenance	180,000	180,000	180,000	180,000	180,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	220,000	220,000	220,000	220,000	220,000	\$ 4,000,000
I	Pathway construction - NEW	-	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	950,000
I	BNSF Railway lease payment	16,300	16,300	16,300	16,300	16,300	16,300	16,300	16,300	16,300	16,300	16,300	16,300	16,300	16,300	16,300	16,300	16,300	16,300	16,300	16,300	326,000
I	PARKLOT-001 Acorn 2 east lots	-	-	-	-	-	-	-	-	-	-	-	35,000	-	-	-	-	-	-	-	-	35,000
I	PARKLOT-002 Acorn west lot	-	-	-	-	-	-	-	-	-	-	-	35,000	-	-	-	-	-	-	-	-	35,000
I	PARKLOT-004 Autumn Grove(2010)	-	-	-	-	-	-	-	-	-	-	-	-	35,000	-	-	-	-	-	-	-	35,000
I	PARKLOT-007 Nature Center	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	30,000	-	30,000
I	PARKLOT-008 Central Pk EDale(2000)	-	-	-	-	-	-	-	-	20,000	-	-	-	-	-	-	-	-	-	-	-	20,000
I	PARKLOT-009 Arboretum(2022)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	20,000	-	20,000
I	PARKLOT-010/039 Central Park L	-	-	-	-	-	-	90,000	-	-	-	-	-	-	-	-	-	-	-	-	-	90,000
I	PARKLOT-011 Central Pk EVictor	-	-	-	-	-	-	-	30,000	-	-	-	-	-	-	-	-	-	-	-	-	30,000
I	PARKLOT-012 Central Park Lions	-	-	-	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	25,000
I	PARKLOT-013 Central Pk W Victo	-	-	-	-	-	-	-	-	-	-	-	35,000	-	-	-	-	-	-	-	-	35,000
I	PARKLOT-014 Evergreen(2000)	-	-	-	-	20,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	20,000
I	PARKLOT-016 Howard Johnson(2000)	-	-	-	30,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	30,000
I	PARKLOT-017 Langton Lk East	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000	-	-	10,000
I	PARKLOT-018 Langton Lk S lot o	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	25,000	-	-	25,000

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
I PARKLOT-019 Langton Baseball/Soccer Lot																	25,000				25,000
I PARKLOT-020 Lexington Pk off Cty B(2023)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	30,000	30,000
I PARKLOT-021 Oasis Park(2016)	-	-	-	-	-	-	-	20,000	-	-	-	-	-	-	-	-	-	-	-	-	20,000
I PARKLOT-022 Reservior Woods(2	-	-	20,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	20,000
I PARKLOT-023 Rosebrook North I	-	-	-	35,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	35,000
I PARKLOT-024 Rosebrook Wading	-	-	-	15,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	15,000
I PARKLOT-025 City Hall(2004)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	110,000	-	-	-	-	110,000
I PARKLOT-026 Fire Station 1 Lexington Driveway										30,000											30,000
I PARKLOT-027 Fire Station 1 Lexi	-	-	-	-	-	-	-	-	-	-	-	30,000	-	-	-	-	-				30,000
I PARKLOT-028 Kent St Dog Park(	-	-	20,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	20,000
I PARKLOT-031 Police Driveway					10,000																10,000
I PARKLOT-033 Public Works Yarc	-	-	-	-	-	-	-	-	-	-	-	-	70,000	-	-	-	-	-	-	-	70,000
I PARKLOT-034 Roseville Skating C	-	-	-	115,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	115,000
I PARKLOT-035 Roseville Skating C	-	-	-	-	115,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	115,000
I PARKLOT-036 Sandcastle(2004)	20,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	20,000
I PARKLOT-037 Veterans VFW Lot(1995)		35,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	35,000
I PARKLOT-038 B-Dale(2016)	-	-	-	-	-	-	-	-	-	-	-	-	25,000	-	-	-	-	-	-	-	25,000
I PARKLOT-041 Owasso Cherrywo	-	-	-	-	-	-	-	-	-	-	20,000	-	-	-	-	-	-	-	-	-	20,000
prof services & op supplies	17,500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	17,500
	\$ 233,800	\$ 281,300	\$ 286,300	\$ 466,300	\$ 391,300	\$ 266,300	\$ 356,300	\$ 316,300	\$ 286,300	\$ 296,300	\$ 286,300	\$ 401,300	\$ 396,300	\$ 266,300	\$ 266,300	\$ 396,300	\$ 311,300	\$ 321,300	\$ 336,300	\$ 316,300	\$ 6,478,500

		2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
Tax Levy: current	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Tax Levy: Add/Sub		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$ -
Fees, Licenses, & Permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$ -
Sale of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$ -
Interest Earnings		5,240	4,508	4,500	4,471	3,611	3,615	3,547	3,170	3,127	3,133	3,133	2,381	2,351	2,301	1,419	1,401	1,311	912	846	830	\$ 55,807
Revenues	\$	5,240	4,508	4,500	4,471	3,611	3,615	3,547	3,170	3,127	3,133	3,133	2,381	2,351	2,301	1,419	1,401	1,311	912	846	830	\$ 55,807
																						\$ 499,120
Vehicles	\$	68,000	\$ -	\$ -	\$ 28,000	\$ -	\$ -	\$ 28,000	\$ -	\$ -	\$ -	\$ 68,000	\$ -	\$ -	\$ 28,000	\$ -	\$ -	\$ 28,000	\$ -	\$ -	\$ -	
Equipment		8,880	4,300	5,940	61,500	2,160	8,880	12,300	5,940	1,500	2,160	8,880	4,300	5,940	61,500	2,160	8,880	12,300	5,940	1,500	2,160	
Furniture & Fixtures		1,500	1,000	1,500	1,000	1,000	1,500	1,000	1,500	1,000	1,000	1,500	1,000	1,500	1,000	1,000	1,500	1,000	1,500	1,000	1,000	
Buildings		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Improvements		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Expenditures	\$	78,380	5,300	7,440	90,500	3,160	10,380	41,300	7,440	2,500	3,160	78,380	5,300	7,440	90,500	3,160	10,380	41,300	7,440	2,500	3,160	\$ 499,120
Beginning Cash Balance	\$	523,953	450,813	450,021	447,081	361,052	361,502	354,737	316,985	312,714	313,342	313,315	238,068	235,149	230,060	141,861	140,120	131,141	91,152	84,624	82,970	
Annual Surplus (deficit)		(73,140)	(792)	(2,940)	(86,029)	451	(6,765)	(37,753)	(4,270)	627	(27)	(75,247)	(2,919)	(5,089)	(88,199)	(1,741)	(8,979)	(39,989)	(6,528)	(1,654)	(2,330)	
Cash Balance	\$	450,813	450,021	447,081	361,052	361,502	354,737	316,985	312,714	313,342	313,315	238,068	235,149	230,060	141,861	140,120	131,141	91,152	84,624	82,970	80,640	

Cash Balance (Year-End) *	\$	500,000	2022
Less Amt Needed for Operations **		-	2023
Planned CIP Surplus/Deficit		23,953	2023
Adjust for Delayed CIP Items		-	2023
Cash Balance (Beg. Year)	\$	523,953	2024
Adopted Budget (Excl.Capital)			2022



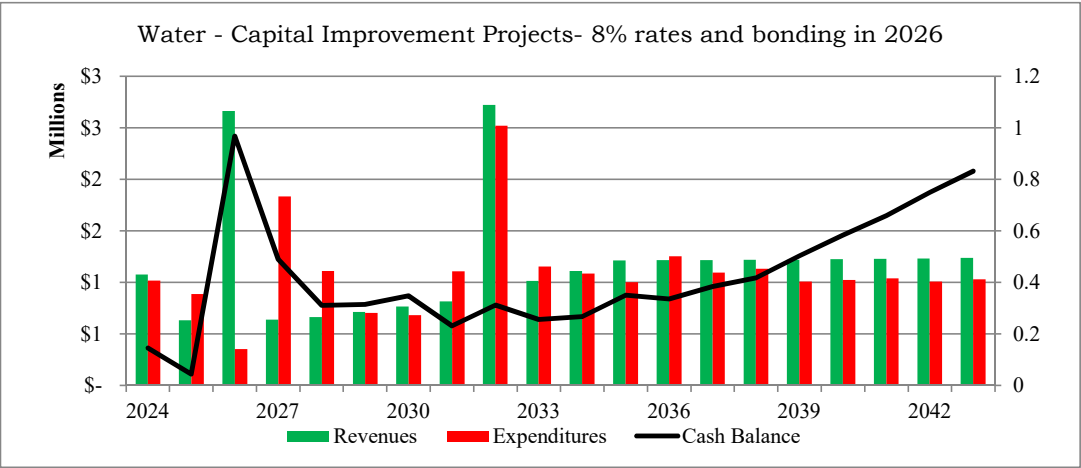
Expenditure Detail

Key	Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
V	Inspection vehicles	\$ 68,000	\$ -		\$ 28,000			\$ 28,000	\$ -	\$ -		\$ 68,000	\$ -	\$ -	\$ 28,000	-	-	28,000	-	-	-	\$ 248,000
E	Computers/monitors	8,880	1,500	5,940	1,500	2,160	8,880	1,500	5,940	1,500	2,160	8,880	1,500	5,940	1,500	2,160	8,880	1,500	5,940	1,500	2,160	79,920
E	E-Plan Review: Smartboard	-	2,800		-			2,800		-		-	2,800		-		-	2,800		-	-	11,200
E	E-Plan Review: Software	-	-	-	-	-	-	8,000		-		-	-	-	-	-	-	8,000		-	-	16,000
E	Online Permit/Schedul. Software	-	-		60,000	-	-	-	-	-	-	-	-	-	60,000	-	-	-	-	-	-	120,000
F	Office furniture	1,500	1,000	1,500	1,000	1,000	1,500	1,000	1,500	1,000	1,000	1,500	1,000	1,500	1,000	1,000	1,500	1,000	1,500	1,000	1,000	24,000
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		\$ 78,380	\$ 5,300	\$ 7,440	\$ 90,500	\$ 3,160	\$ 10,380	\$ 41,300	\$ 7,440	\$ 2,500	\$ 3,160	\$ 78,380	\$ 5,300	\$ 7,440	\$ 90,500	\$ 3,160	\$ 10,380	\$ 41,300	\$ 7,440	\$ 2,500	\$ 3,160	\$ 499,120

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
Tax Levy: current	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Tax Levy: Add/Sub	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fees, Licenses, & Permits	470,000	507,600	548,208	592,065	639,430	700,000	750,000	800,000	900,000	1,000,000	1,100,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	18,807,302
Debt Issuance	-	-	1,991,909	-	-	-	-	-	1,810,000	-	-	-	-	-	-	-	-	-	-	-	3,801,909
Other - Arden Hills/ARPA	600,000	120,000	120,000																		840,000
Interest Earnings	6,116	7,258	2,196	48,362	24,480	15,539	15,729	17,364	11,531	15,582	12,814	13,330	17,516	16,787	19,182	20,886	25,144	29,167	32,970	37,449	389,403
Revenues	\$ 1,076,116	\$ 634,858	\$ 2,662,313	\$ 640,427	\$ 663,910	\$ 715,539	\$ 765,729	\$ 817,364	\$ 2,721,531	\$ 1,015,582	\$ 1,112,814	\$ 1,213,330	\$ 1,217,516	\$ 1,216,787	\$ 1,219,182	\$ 1,220,886	\$ 1,225,144	\$ 1,229,167	\$ 1,232,970	\$ 1,237,449	\$ 23,838,614
Vehicles	\$ -	\$ 134,000	\$ -	\$ -	\$ -	\$ 136,000	\$ 170,000	\$ 30,000	\$ -	\$ -	\$ 73,000	\$ -	\$ 110,000	\$ 63,000	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ -	
Equipment	125,000	140,000	140,000	432,500	547,000	56,000	-	65,000	15,000	-	-	-	140,000	-	130,000	4,000	20,000	-	5,000	27,000	
Buildings	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Improvements	894,000	614,000	214,000	1,402,000	564,000	514,000	514,000	1,014,000	2,504,000	1,154,000	1,014,000	1,004,000	1,004,000	1,034,000	1,004,000	1,004,000	1,004,000	1,004,000	1,004,000	1,004,000	
Expenditures	\$ 1,019,000	\$ 888,000	\$ 354,000	\$ 1,834,500	\$ 1,111,000	\$ 706,000	\$ 684,000	\$ 1,109,000	\$ 2,519,000	\$ 1,154,000	\$ 1,087,000	\$ 1,004,000	\$ 1,254,000	\$ 1,097,000	\$ 1,134,000	\$ 1,008,000	\$ 1,024,000	\$ 1,039,000	\$ 1,009,000	\$ 1,031,000	\$ 22,065,500
Beginning Cash Balance	\$ 305,808	\$ 362,924	\$ 109,782	\$ 2,418,095	\$ 1,224,021	\$ 776,932	\$ 786,470	\$ 868,200	\$ 576,564	\$ 779,095	\$ 640,677	\$ 666,490	\$ 875,820	\$ 839,336	\$ 959,123	\$ 1,044,306	\$ 1,257,192	\$ 1,458,336	\$ 1,648,502	\$ 1,872,472	
Annual Surplus (deficit)	57,116	(253,142)	2,308,313	(1,194,073)	(447,090)	9,539	81,729	(291,636)	202,531	(138,418)	25,814	209,330	(36,484)	119,787	85,182	212,886	201,144	190,167	223,970	206,449	
Cash Balance	\$ 362,924	\$ 109,782	\$ 2,418,095	\$ 1,224,021	\$ 776,932	\$ 786,470	\$ 868,200	\$ 576,564	\$ 779,095	\$ 640,677	\$ 666,490	\$ 875,820	\$ 839,336	\$ 959,123	\$ 1,044,306	\$ 1,257,192	\$ 1,458,336	\$ 1,648,502	\$ 1,872,472	\$ 2,078,922	

Cash Balance (Year-End) *	\$ 891,181	2022
** Less Amt Needed for Operations **	(665,019)	2022
Planned CIP Surplus/Deficit	79,645	2023
Adjust for Delayed CIP Items		2023
Cash Balance (Beg. Year)	\$ 305,808	2024
Adopted Budget (Excl.Capital, Dep	\$ 6,650,185	2023

* Current Assets - Current Liabilities excl. Deposits
** 10% of Annual Budget Needed for Cash-Flow Purposes



If we don't fund 100% of depreciation, \$470,000 available in 2024

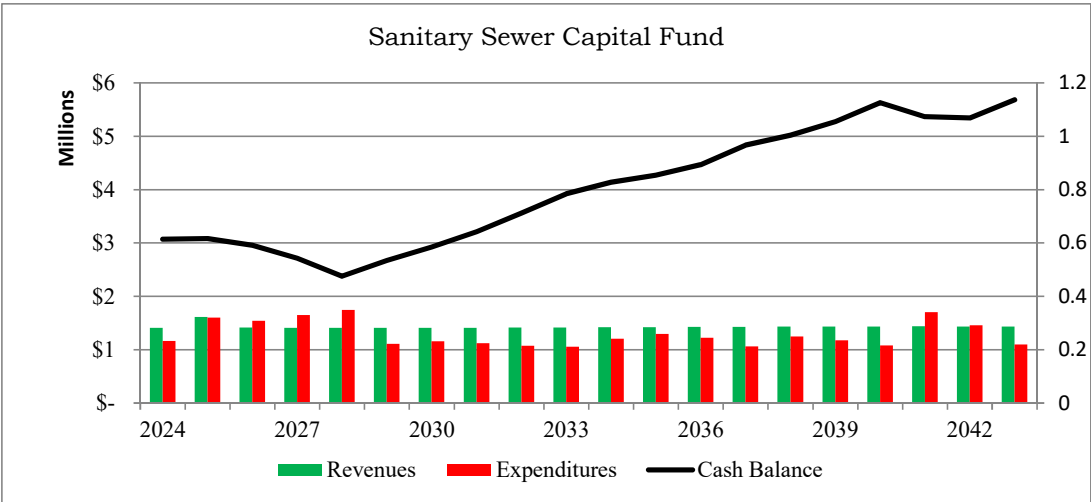
Expenditure Detail

Key	Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
E #137	Electronic message board-atte	-	-	-	7,500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$ 7,500
E #138	Felling Trailer					10,000																10,000
E #211	A14 Compactor 315D					7,000																14,000
E #211	Thumb Bucket 315D	-	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000	-	-	-	20,000
E #211A	Sand Bucket 24" 315D	-	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000	-	5,000	5,000	30,000
E #225	A12 Backhoe hydro hammer (	-	-	-	-	-	5,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5,000
E #225	A13 Backhoe Rotobec 360 gr:	-	-	-	-	-	7,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,000
E #225	Backhoe 305	-	-	-	-	-	40,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	40,000
E #236	Felling Trailer	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	-	-	-	-	-	-	10,000
E #237	Bomag BMP8500 articulating	-	-	-	-	-	-	-	-	15,000	-	-	-	-	-	-	-	-	-	-	15,000	30,000
E #240	Wachs Valve Maintenance Tr:	-	-	-	-	90,000	-	-	-	-	-	-	-	-	-	90,000	-	-	-	-	-	180,000
E #xx	6" Pump Trailer		20,000																			20,000
E #xx	GPS Unit (1/3)	-	-	-	-	-	4,000	-	-	-	-	-	-	-	-	-	4,000	-	-	-	-	8,000
E #xx	Skid Steer (Track)	25,000	-	-	-	-	-	-	25,000	-	-	-	-	-	-	25,000	-	-	-	-	-	75,000
E	Asset Management System	-	-	40,000	-	-	-	-	-	-	-	-	-	40,000	-	-	-	-	-	-	-	80,000
E	Trench Box - main 10'x8'	-	-	-	-	-	-	-	30,000	-	-	-	-	-	-	-	-	-	-	-	-	30,000
E	Trench Box GME 5'x3'	-	-	-	-	15,000	-	-	-	-	-	-	-	-	-	15,000	-	-	-	-	-	30,000
E	Water AMR meter system replacem	100,000	100,000	100,000	425,000	425,000	-	-	-	-	-	-	-	100,000	-	-	-	-	-	-	-	1,250,000
I	Water Booster Station	-	400,000	-	800,000	50,000	-	-	-	-	140,000	-	-	-	30,000	-	-	-	-	-	-	1,420,000
I	Elevated storage tank repainting cor	10,000	10,000	10,000	98,000	10,000	10,000	10,000	10,000	1,500,000	10,000	10,000	-	-	-	-	-	-	-	-	-	1,688,000
I	Replace Water Tower Fence	30,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	30,000

	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>2032</u>	<u>2033</u>	<u>2034</u>	<u>2035</u>	<u>2036</u>	<u>2037</u>	<u>2038</u>	<u>2039</u>	<u>2040</u>	<u>2041</u>	<u>2042</u>	<u>2043</u>	
I Replace/Upgrade SCADA system (	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	80,000
I Water Main Replacement *	850,000	200,000	200,000	500,000	500,000	500,000	500,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	16,250,000
V #206 Ram 3500 pickup	-	-	-	-	-	-	-	-	-	-	73,000	-	-	-	-	-	-	-	-	-	73,000
V #208 Ford Transit Cargo Meter Var	-	-	-	-	-	63,000	-	-	-	-	-	-	-	63,000	-	-	-	-	-	-	126,000
V #211 Backhoe incl bucket 315D 1/3	-	134,000	-	-	-	-	-	-	-	-	-	-	110,000	-	-	-	-	-	-	-	244,000
V #213 Water Utility Mobile Workshc	-	-	-	-	-	-	170,000	-	-	-	-	-	-	-	-	-	-	-	-	-	170,000
V #221 F250 4x4 pickup with crew	-	-	-	-	-	73,000	-	-	-	-	-	-	-	-	-	-	-	35,000	-	-	108,000
V #222 Mitsubishi Outlander PHEV	-	-	-	-	-	-	-	30,000	-	-	-	-	-	-	-	-	-	-	-	-	30,000
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	\$ 1,019,000	\$ 888,000	\$ 354,000	\$ 1,834,500	\$ 1,111,000	\$ 706,000	\$ 684,000	\$ 1,109,000	\$ 2,519,000	\$ 1,154,000	\$ 1,087,000	\$ 1,004,000	\$ 1,254,000	\$ 1,097,000	\$ 1,134,000	\$ 1,008,000	\$ 1,024,000	\$ 1,039,000	\$ 1,009,000	\$ 1,031,000	\$ 22,065,500

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
Tax Levy: current	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Tax Levy: Add/Sub	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$ -
Fees, Licenses, & Permits	1,381,000	1,381,000	1,381,000	1,381,000	1,381,000	1,381,000	1,381,000	1,381,000	1,381,000	1,381,000	1,381,000	1,381,000	1,381,000	1,381,000	1,381,000	1,381,000	1,381,000	1,381,000	1,381,000	1,381,000	\$ 27,620,000
Grants (Met Council, etc)		200,000																			\$ 200,000
Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$ -
Interest Earnings	28,162	30,664	30,801	29,529	27,139	23,760	26,708	29,245	32,132	35,574	39,200	41,361	42,665	44,662	48,303	50,156	52,733	56,280	53,613	53,419	\$ 776,107
Revenues	\$ 1,409,162	\$ 1,611,664	\$ 1,411,801	\$ 1,410,529	\$ 1,408,139	\$ 1,404,760	\$ 1,407,708	\$ 1,410,245	\$ 1,413,132	\$ 1,416,574	\$ 1,420,200	\$ 1,422,361	\$ 1,423,665	\$ 1,425,662	\$ 1,429,303	\$ 1,431,156	\$ 1,433,733	\$ 1,437,280	\$ 1,434,613	\$ 1,434,419	\$ 28,596,107
Vehicles	\$ -	\$ 134,000	\$ 75,000	\$ 73,000	\$ 650,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 238,000	\$ 110,000	\$ -	\$ 75,000	\$ 73,000	\$ -	\$ 650,000	\$ -	\$ -	
Equipment	45,000	40,000	130,000	7,500	42,000	56,000	100,000	67,500	15,000	-	-	-	60,000	7,500	115,000	46,500	25,000	-	100,000	42,000	
Furniture & Fixtures	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Buildings	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Improvements	1,114,000	1,424,000	1,334,000	1,569,000	1,054,000	1,054,000	1,054,000	1,054,000	1,054,000	1,054,000	1,054,000	1,054,000	1,054,000	1,054,000	1,054,000	1,054,000	1,054,000	1,054,000	1,354,000	1,054,000	
Expenditures	\$ 1,159,000	\$ 1,598,000	\$ 1,539,000	\$ 1,649,500	\$ 1,746,000	\$ 1,110,000	\$ 1,154,000	\$ 1,121,500	\$ 1,069,000	\$ 1,054,000	\$ 1,204,000	\$ 1,292,000	\$ 1,224,000	\$ 1,061,500	\$ 1,244,000	\$ 1,173,500	\$ 1,079,000	\$ 1,704,000	\$ 1,454,000	\$ 1,096,000	\$ 25,732,000
Beginning Cash Balance	\$ 2,816,236	\$ 3,066,398	\$ 3,080,062	\$ 2,952,863	\$ 2,713,892	\$ 2,376,031	\$ 2,670,791	\$ 2,924,499	\$ 3,213,244	\$ 3,557,376	\$ 3,919,950	\$ 4,136,150	\$ 4,266,511	\$ 4,466,176	\$ 4,830,338	\$ 5,015,641	\$ 5,273,298	\$ 5,628,031	\$ 5,361,311	\$ 5,341,924	
Annual Surplus (deficit)	250,162	13,664	(127,199)	(238,971)	(337,861)	294,760	253,708	288,745	344,132	362,574	216,200	130,361	199,665	364,162	185,303	257,656	354,733	(266,720)	(19,387)	338,419	
Cash Balance	\$ 3,066,398	\$ 3,080,062	\$ 2,952,863	\$ 2,713,892	\$ 2,376,031	\$ 2,670,791	\$ 2,924,499	\$ 3,213,244	\$ 3,557,376	\$ 3,919,950	\$ 4,136,150	\$ 4,266,511	\$ 4,466,176	\$ 4,830,338	\$ 5,015,641	\$ 5,273,298	\$ 5,628,031	\$ 5,361,311	\$ 5,341,924	\$ 5,680,343	

Cash Balance (Year-End) *	\$ 2,600,368	2022
Less Amt Needed for Operations **	(388,310)	2022
Planned CIP Surplus/Deficit	604,178	2023
Adjust for Delayed CIP Items	-	2023
Cash Balance (Beg. Year)	\$ 2,816,236	2024
Adopted Budget (Excl.Capital, Dep	\$ 3,883,099	2023
* Current Assets - Current Liabilities		
** 10% of Annual Budget Needed for Cash-Flow Purposes		



** 2020 Utility fee amount requires a 0.0% rate increase

Expenditure Detail

Key	Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
E #137	Electronic message board-atte	-	-	-	7,500	-	-	-	-	-	-	-	-	-	7,500	-	-	-	-	-	-	\$ 15,000
E #211	A14 Compactor 315D (1/3)	-	-	-	-	7,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,000	14,000
E #211	Thumb Bucket 315D	-	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000	-	-	-	20,000
E #211A	Sand Bucket 24" 315D	-	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000	-	-	-	20,000
E #214	Televising Trailer	-	-	-	-	-	-	-	42,500	-	-	-	-	-	-	-	42,500	-	-	-	-	85,000
E #215	Easement Machine	-	-	-	-	35,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	35,000	70,000
E #220	T-10ST Towmaster trailer	20,000	-	-	-	-	-	-	-	-	-	-	-	20,000	-	-	-	-	-	-	-	40,000
E #225	A12 Backhoe hydro hammer (	-	-	-	-	-	5,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5,000
E #225	A13 Backhoe Rotobec 360 gr	-	-	-	-	-	7,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,000
E #225	Backhoe 305	-	-	-	-	-	40,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	40,000
E #235	Himoinsa portable 40kW gene	-	-	90,000	-	-	-	-	-	-	-	-	-	-	-	90,000	-	-	-	-	-	180,000
E #237	Bomag BMP8500 articulating	-	-	-	-	-	-	-	-	15,000	-	-	-	-	-	-	-	-	-	-	-	15,000
E #241	Envirosight Rover x camera	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	100,000	-	200,000
E #xx	6" Pump Trailer	-	20,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	20,000
E #xx	GPS Unit (1/3)	-	-	-	-	-	4,000	-	-	-	-	-	-	-	-	-	4,000	-	-	-	-	8,000
E #xx	Skid Steer (Track)	25,000	-	-	-	-	-	-	25,000	-	-	-	-	-	-	25,000	-	-	-	-	-	75,000

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
E Asset Management System	-	-	40,000	-	-	-	-	-	-	-	-	-	40,000	-	-	-	-	-	-	-	80,000
E Computer replacement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5,000	-	-	-	5,000
I Replace/Upgrade SCADA system (	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	80,000
I I & I reduction	75,000	75,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	1,050,000
I Lift Station - Brenner upgrade, no g	-	-	20,000	200,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	220,000
I Lift Station - Center Street upgrade,	-	25,000	225,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	250,000
I Lift Station - Cohansey upgrade, ad	30,000	270,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	300,000
I Lift Station - Dale/Owasso Rehab, &	405,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	405,000
I Lift Station - Fulham Rehab	-	-	35,000	315,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	350,000
I Lift Station - Josephine Rehab	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	300,000	-	300,000
I Lift Station Condition Analysis	-	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	50,000
I Sewer main repairs	600,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	19,600,000
V #201 Jetter/Vactor/Freightliner	-	-	-	-	650,000	-	-	-	-	-	-	-	-	-	-	-	-	650,000	-	-	1,300,000
V #202 F350 4x4 pickup / lift gate	-	-	-	-	-	-	-	-	-	-	-	73,000	-	-	-	-	-	-	-	-	73,000
V #209 Chev 5500HD /with crane anc	-	-	-	-	-	-	-	-	-	-	-	165,000	-	-	-	-	-	-	-	-	165,000
V #211 Backhoe incl bucket 315D 1/3	-	134,000	-	-	-	-	-	-	-	-	-	-	110,000	-	-	-	-	-	-	-	244,000
V #217 F350 4x4 pickup	-	-	75,000	-	-	-	-	-	-	-	-	-	-	-	75,000	-	-	-	-	-	150,000
V #510 Water Truck (1/2 with Parks)	-	-	-	-	-	-	-	-	-	-	150,000	-	-	-	-	-	-	-	-	-	150,000
V #223 F250 4x4 pickup with crew	-	-	-	73,000	-	-	-	-	-	-	-	-	-	-	-	73,000	-	-	-	-	146,000
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	\$ 1,159,000	\$ 1,598,000	\$ 1,539,000	\$ 1,649,500	\$ 1,746,000	\$ 1,110,000	\$ 1,154,000	\$ 1,121,500	\$ 1,069,000	\$ 1,054,000	\$ 1,204,000	\$ 1,292,000	\$ 1,224,000	\$ 1,061,500	\$ 1,244,000	\$ 1,173,500	\$ 1,079,000	\$ 1,704,000	\$ 1,454,000	\$ 1,096,000	\$ 25,732,000

City of Roseville
Capital Improvement Plan: **Storm Sewer Capital Fund (640)**
2024-2043

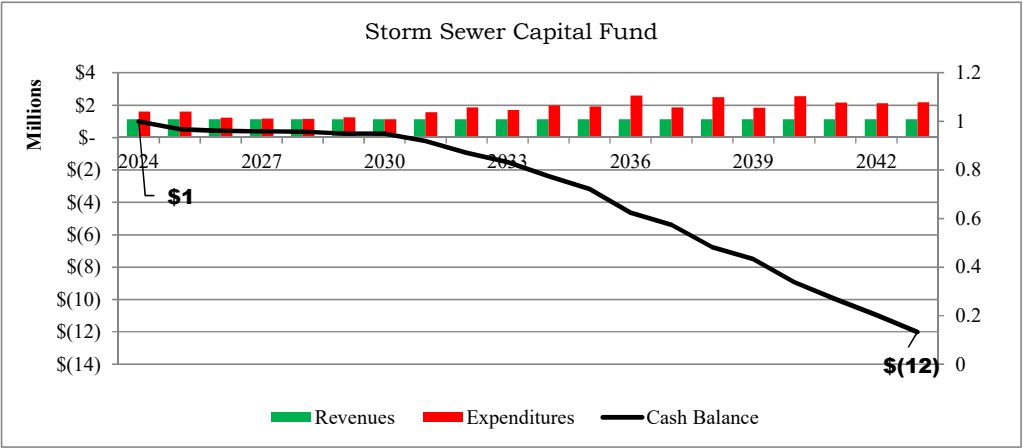
Updated 7/3/2023

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
Tax Levy: current	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Tax Levy: Add/Sub		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$ -
Fees, Licenses, & Permits	1,115,000	1,115,000	1,115,000	1,115,000	1,115,000	1,115,000	1,115,000	1,115,000	1,115,000	1,115,000	1,115,000	1,115,000	1,115,000	1,115,000	1,115,000	1,115,000	1,115,000	1,115,000	1,115,000	1,115,000	\$ 22,300,000
Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$ -
Interest Earnings	14,540	9,845	5,063	4,114	3,740	3,568	2,283	2,316	-	-	-	-	-	-	-	-	-	-	-	-	\$ 45,469
Revenues	\$ 1,129,540	\$ 1,124,845	\$ 1,120,063	\$ 1,119,114	\$ 1,118,740	\$ 1,118,568	\$ 1,117,283	\$ 1,117,316	\$ 1,115,000	\$ 1,115,000	\$ 1,115,000	\$ 1,115,000	\$ 1,115,000	\$ 1,115,000	\$ 1,115,000	\$ 1,115,000	\$ 1,115,000	\$ 1,115,000	\$ 1,115,000	\$ 1,115,000	\$ 22,345,469
Vehicles	\$ 570,000	\$ 134,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 358,000	\$ 250,000	\$ -	\$ 375,000	\$ 250,000	\$ 575,000	\$ -	\$ 315,000	\$ -	\$ 134,000	\$ -	\$ -	\$ -	
Equipment	25,000	440,000	96,000	7,500	17,000	158,000	25,000	80,000	-	105,000	11,000	75,000	-	7,500	390,000	4,000	125,000	50,000	11,000	72,000	
Furniture & Fixtures	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Buildings	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Improvements	1,004,000	1,029,000	1,119,000	1,149,000	1,119,000	1,089,000	1,089,000	1,124,000	1,599,000	1,589,000	1,589,000	1,589,000	2,009,000	1,849,000	1,789,000	1,839,000	2,289,000	2,099,000	2,099,000	2,089,000	
Expenditures	\$ 1,599,000	\$ 1,603,000	\$ 1,215,000	\$ 1,156,500	\$ 1,136,000	\$ 1,247,000	\$ 1,114,000	\$ 1,562,000	\$ 1,849,000	\$ 1,694,000	\$ 1,975,000	\$ 1,914,000	\$ 2,584,000	\$ 1,856,500	\$ 2,494,000	\$ 1,843,000	\$ 2,548,000	\$ 2,149,000	\$ 2,110,000	\$ 2,161,000	\$ 35,810,000
Beginning Cash Balance	\$ 1,453,956	\$ 984,496	\$ 506,341	\$ 411,404	\$ 374,018	\$ 356,758	\$ 228,326	\$ 231,609	\$ (213,075)	\$ (947,075)	\$ (1,526,075)	\$ (2,386,075)	\$ (3,185,075)	\$ (4,654,075)	\$ (5,395,575)	\$ (6,774,575)	\$ (7,502,575)	\$ (8,935,575)	\$ (9,969,575)	\$ (10,964,575)	
Annual Surplus (deficit)	(469,460)	(478,155)	(94,937)	(37,386)	(17,260)	(128,432)	3,283	(444,684)	(734,000)	(579,000)	(860,000)	(799,000)	(1,469,000)	(741,500)	(1,379,000)	(728,000)	(1,433,000)	(1,034,000)	(995,000)	(1,046,000)	
Cash Balance	\$ 984,496	\$ 506,341	\$ 411,404	\$ 374,018	\$ 356,758	\$ 228,326	\$ 231,609	\$ (213,075)	\$ (947,075)	\$ (1,526,075)	\$ (2,386,075)	\$ (3,185,075)	\$ (4,654,075)	\$ (5,395,575)	\$ (6,774,575)	\$ (7,502,575)	\$ (8,935,575)	\$ (9,969,575)	\$ (10,964,575)	\$ (12,010,575)	

Cash Balance (Year-End) *	\$ 1,782,083	2022
Less Amt Needed for Operations **	(88,370)	2022
Planned CIP Surplus/Deficit	(239,757)	2023
Adjust for Delayed CIP Items	-	2023
Cash Balance (Beg. Year)	\$ 1,453,956	2024
Adopted Budget (Excl.Capital, Depr.	\$ 883,700	2023

* Current Assets - Current Liabilities
** 10% of Annual Budget Needed for Cash-Flow Purposes

** 2020 Utility fee amount requires a 0.0% rate increase



Expenditure Detail

Key	Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
E	#110 Polar Trac - Mower/Snow Blow	-	-	-	-	-	-	-	40,000	-	-	-	-	-	-	-	-	-	50,000	-	-	90,000
E	#116 Tractor (1/2 streets)	-	-	-	-	-	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	100,000	
E	#116F Tractor Flail	-	-	-	-	-	-	25,000	-	-	-	-	-	-	-	-	-	-	-	-	25,000	
E	#116P Tractor Plow	-	-	-	-	-	32,000	-	-	-	-	-	-	-	-	-	-	-	-	-	32,000	
E	#126 Bobcat Skidsteer	-	-	85,000	-	-	-	-	-	-	85,000	-	-	-	-	-	-	85,000	-	-	-	255,000
E	#130 Steamer "Amazing Machine"	-	-	-	-	-	20,000	-	-	-	-	-	-	-	-	-	-	20,000	-	-	-	40,000
E	#137 Electronic message board-atten	-	-	-	7,500	-	-	-	-	-	-	-	-	-	7,500	-	-	-	-	-	-	15,000
E	#140 Toro Grand Stand	-	-	11,000	-	-	-	-	-	-	-	11,000	-	-	-	-	-	-	-	11,000	-	33,000
E	#163 Electronic message board	-	-	-	-	-	-	-	-	-	20,000	-	-	-	-	-	-	-	-	-	-	20,000
E	#164 Bobcat UTV	-	25,000	-	-	-	-	-	-	-	-	-	25,000	-	-	-	-	-	-	-	-	50,000
E	#165 5 ton trailer	-	-	-	-	-	-	-	15,000	-	-	-	-	-	-	-	-	-	-	-	15,000	30,000
E	#168 Wildecat Compost Turner	-	375,000	-	-	-	-	-	-	-	-	-	-	-	-	355,000	-	-	-	-	-	730,000
E	#171 Tennant 6600 sweeper	-	-	-	-	-	-	-	-	-	-	-	50,000	-	-	-	-	-	-	-	-	50,000
E	#176 PJ Trailer for mowers	-	-	-	-	10,000	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-	-	20,000
E	#211 A14 Compactor 315D	-	-	-	-	7,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,000	14,000
E	#211 Thumb Bucket 315D	-	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000	-	-	-	20,000
E	#211A Sand Bucket 24" 315D	-	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000	-	-	-	20,000
E	#225 A12 Backhoe hydro hammer (1/3)	-	-	-	-	-	5,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5,000
E	#225 A13 Backhoe Rotobec 360 grapple (1/3)	-	-	-	-	-	7,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,000
E	#225 Backhoe 305	-	-	-	-	-	40,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	40,000
E	#xx 6" Pump Trailer	-	20,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	20,000
E	#xx GPS Unit (1/3)	-	-	-	-	-	4,000	-	-	-	-	-	-	-	-	-	4,000	-	-	-	-	8,000
E	#xx Skid Steer (Track)	25,000	-	-	-	-	-	-	25,000	-	-	-	-	-	-	25,000	-	-	-	-	-	75,000
I	Asset Management System (1/3)	-	-	40,000	-	-	-	-	-	-	-	-	-	40,000	-	-	-	-	-	-	-	80,000

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
I Lift Station - Arona Upgrades	-		-	-	-	-	-	25,000	-	-	-	-	-	-	-	-	-	-	-	-	25,000
I Lift Station - Generator for St Croix	-	-	-	-	-	-	-	-	-	-	-	-	180,000	-	-	-	-	-	-	-	180,000
I Lift Station - Gottfreid Upgrades	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	200,000	-	-	-	200,000
I Lift Station - Millwood Upgrades	-		-	-	30,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	30,000
I Lift Station Condition Analysis	-	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	25,000
I Mount Ridge Storm Station Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	50,000	-	-	-	-	50,000
I Plan - Update stormwater mgmt plan	-	-	-	60,000	-	-	-	-	-	-	-	-	-	60,000	-	-	-	-	-	-	120,000
I Projects - Bubbler System	-	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	-	-	-	10,000	-	20,000
I Projects - Fountain - Frog Pond	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	-	-	-	10,000	-	-	20,000
I Projects - Storm Infrastructure Rehab	600,000	600,000	600,000	500,000	500,000	500,000	500,000	500,000	1,000,000	1,000,000	1,000,000	1,000,000	1,200,000	1,200,000	1,200,000	1,200,000	1,500,000	1,500,000	1,500,000	1,500,000	19,100,000
I Projects - Water Quality Device Rehab	400,000	400,000	400,000	585,000	585,000	585,000	585,000	585,000	585,000	585,000	585,000	585,000	585,000	585,000	585,000	585,000	585,000	585,000	585,000	585,000	11,145,000
I Projects - Waterfall			75,000																		75,000
I Replace/Upgrade SCADA system (1/	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	80,000
V #121 Regenerative Air Broom (Swee	-	-	-	-	-	-	-	-	-	-	-	-	-	-	315,000	-	-	-	-	-	315,000
V #122 Wheel Loader	-	-	-	-	-	-	-	358,000	-	-	-	-	-	-	-	-	-	-	-	-	358,000
V #132 Elgin sweeper 3-wheel	-	-	-	-	-	-	-	-	250,000	-	-	-	-	-	-	-	-	-	-	-	250,000
V #139 Tru Vac	-	-	-	-	-	-	-	-	-	-	-	-	305,000	-	-	-	-	-	-	-	305,000
V #145 5-Ton tandem dump	300,000		-	-	-	-	-	-	-	-	300,000	-	-	-	-	-	-	-	-	-	600,000
V #147 3-Ton dump truck	270,000	-	-	-	-	-	-	-	-	-	-	-	270,000	-	-	-	-	-	-	-	540,000
V #167 Elgin Sweeper 3-wheel	-	-	-	-	-	-	-	-	-	-	-	250,000	-	-	-	-	-	-	-	-	250,000
V #178 Ford 550 W/ Plow	-	-	-	-	-	-	-	-	-	-	75,000	-	-	-	-	-	-	-	-	-	75,000
V #211 Backhoe incl bucket 315D	-	134,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	134,000	-	-	-	268,000
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	\$ 1,599,000	\$ 1,603,000	\$ 1,215,000	\$ 1,156,500	\$ 1,136,000	\$ 1,247,000	\$ 1,114,000	\$ 1,562,000	\$ 1,849,000	\$ 1,694,000	\$ 1,975,000	\$ 1,914,000	\$ 2,584,000	\$ 1,856,500	\$ 2,494,000	\$ 1,843,000	\$ 2,548,000	\$ 2,149,000	\$ 2,110,000	\$ 2,161,000	\$ 35,810,000

		2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043																					
Tax Levy: current	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$																			
Tax Levy: Add/Sub		-		-		-		-		-		-		-		-		-		-		-	\$																			
Transfer from Fund 402		80,000		31,000		50,000		-		114,000		39,000		39,000		-		84,000		14,000		40,000		14,000		78,000		38,000		54,000		44,000		14,000		-		44,000	\$	777,000		
Transfer from Fund 410		14,500		51,000		615,000		50,000		20,000		35,500		10,000		17,000		20,000		-		34,500		17,000		55,000		30,000		37,000		64,500		20,000		20,000		-		-	\$	1,111,000
Interest Earnings		-		-		-		-		-		-		-		-		-		-		-	\$	-																		
Revenues	\$	94,500	\$	82,000	\$	665,000	\$	50,000	\$	134,000	\$	74,500	\$	49,000	\$	17,000	\$	20,000	\$	84,000	\$	48,500	\$	57,000	\$	69,000	\$	108,000	\$	75,000	\$	118,500	\$	64,000	\$	34,000	\$	-	\$	44,000	\$	1,888,000
Vehicles	\$	30,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	40,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-	\$	-	
Equipment		50,000		31,000		50,000		-		114,000		39,000		39,000		-		84,000		14,000		-		14,000		78,000		38,000		54,000		44,000		14,000		-		44,000		-		-
Furniture & Fixtures		-		-		-		-		-		-		-		-		-		-		-		-		-		-		-		-		-		-		-		-	-	
Buildings		14,500		46,000		600,000		40,000		20,000		35,500		10,000		-		20,000		-		24,500		17,000		50,000		30,000		25,000		64,500		10,000		20,000		-		-		-
Improvements		-		5,000		15,000		10,000		-		-		17,000		-		10,000		-		5,000		-		12,000		-		10,000		-		-		-		-		-	-	
Expenditures	\$	94,500	\$	82,000	\$	665,000	\$	50,000	\$	134,000	\$	74,500	\$	49,000	\$	17,000	\$	20,000	\$	84,000	\$	48,500	\$	57,000	\$	69,000	\$	108,000	\$	75,000	\$	118,500	\$	64,000	\$	34,000	\$	-	\$	44,000	\$	1,888,000
Beginning Cash Balance	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-	\$	-	
Annual Surplus (deficit)		-		-		-		-		-		-		-		-		-		-		-		-		-		-		-		-		-		-		-		-	-	
Cash Balance	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-	\$	-	-	-	

Cash Balance (Year-End) *	\$	-	2022
Less Amt Needed for Operations **		-	2022
Planned CIP Surplus/Deficit		-	2023
Adjust for Delayed CIP Items		-	2023
Cash Balance (Beg. Year)	\$	-	2024
Adopted Budget (Excl.Capital, Dep	\$	450,795	2021

* Current Assets - Current Liabilities
** 20% of Annual Budget Needed for Cash-Flow Purposes

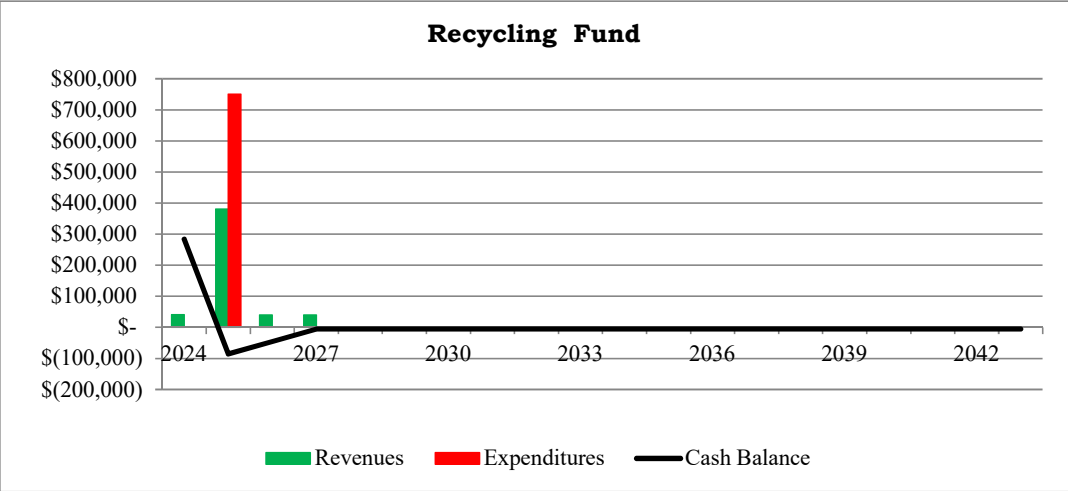
Expenditure Detail

Key	Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043		
V	Golf Shared with RSC Ford F150 T	\$ 30,000		0	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	70,000
E	Golf: Gas Pump / Tank: Replacement - 1967		-	20,000	-		-	-	-	-	-	-	-	-	20,000	-	-	-	-	-	-	40,000	
E	Golf: Zero Turn Mower - 2008		14,000	-					-	-	-	-	-	14,000	-	-	-		14,000	-	-	42,000	
E	Golf: Fairway Mower -2008				-	104,000	-	-	-	-	-	-	-	-	58,000	-	-	-	-	-	-	162,000	
E	Golf: Greens Mower - 2000	50,000	-	-	-	-			-	-	-	-	-	-	-	-	44,000	-	-	-	-	94,000	
E	Golf: Greens/tee mower - 2002	-	-	-	-	-	-	-	-	-	44,000	-	-	-	-	-	-	44,000	-	-	-	88,000	
E	Golf: Turf Equipment/Aerators - 20	-	-	-	-	-	39,000	39,000	-	-	-	-	-	-	-	21,000	-	-	-	-	-	99,000	
E	Golf: Cushman #1 & 2 - 2014 and	-		30,000	-	-	-	-	-	-	40,000	-	-	-	-	-	-	-	-	-	44,000	114,000	
E	Golf: Course Safety Netting Replace	-	-	-	-	-	-	-	-	-	-	14,000	-	-	-	-	-	-	-	-	-	14,000	
E	Golf: Top Dresser Tufco - 1993	-	17,000	-	-	-	-	-	-	-	-	-	-	-	-	17,000	-	-	-	-	-	34,000	
E	Golf: Operational Power Equipment	-	-	-	-	10,000			-	-	-	-	-	-	-	-	10,000	-	-	-	-	20,000	
B	Golf: Com Bldg Kitchen Equipment	-	-	-	10,000		\$0	10,000	-	-	-	-	-	-	-	10,000	-	10,000	-	-	-	40,000	
B	Golf: Com Bldg Paint Interior/Exter	14,500	20,000	-	30,000		14,500	-	-	20,000	-	14,500	-	-	30000	-	14,500	-	20,000	-	-	178,000	
B	Golf: Com Bldg Furnace / AC - 20	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	50,000	-	-	-	-	50,000	
B	Golf: Com Bldg Roof Replace - 201	-	-	-	-	-	-	-	-	-	-	-	-	30,000	-	-	-	-	-	-	-	30,000	
B	Golf: Com Bldg Carpeting/Flooring - 2018		17,000	-	-	-	12,000		-	-	-	-	17,000	-	-	-	-	-	-	-	-	46,000	
B	Golf: Com Bldg Furn. Replace. - 2018 Tables the		9,000	-		\$10,000	\$9,000		-	-	-	10,000	-	10,000	-	15,000	-	-	-	-	-	63,000	
B	Golf: Replace Shop		0	600,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	600,000	
B	Golf: Shop /Upgrades/Paint - 2018	-		-	-	10,000	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	-	20,000	
I	Golf: Sidewalk/Exterior Repairs - 2	-	5,000	-	10,000		-	-	-	-	-	10,000	-	-	-	-	-	-	-	-	-	25,000	
I	Golf: Course Improvements, Landsc	-		5,000		-	-	-	5,000		-	-	-	5,000	-	-	-	-	-	-	-	15,000	
I	Golf: Irrigation system upgrades 19	-	-	10,000	-	-	-	-	12,000	-	-	-	-	-	-	12,000	-	10,000	-	-	-	44,000	
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
		\$ 94,500	\$ 82,000	\$ 665,000	\$ 50,000	\$ 134,000	\$ 74,500	\$ 49,000	\$ 17,000	\$ 20,000	\$ 84,000	\$ 48,500	\$ 57,000	\$ 69,000	\$ 108,000	\$ 75,000	\$ 118,500	\$ 64,000	\$ 34,000	\$ -	\$ 44,000	\$ 1,888,000	

		<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>2032</u>	<u>2033</u>	<u>2034</u>	<u>2035</u>	<u>2036</u>	<u>2037</u>	<u>2038</u>	<u>2039</u>	<u>2040</u>	<u>2041</u>	<u>2042</u>	<u>2043</u>	
Tax Levy: Current	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Tax Levy: Add/Sub		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other		40,000	375,000	40,000	40,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Earnings		500	5,674	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Revenues	\$	40,500	\$ 380,674	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 501,174
Vehicles	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Equipment		-	750,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Furniture & Fixtures		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Buildings		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Improvements		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditures	\$	-	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000
Beginning Cash Balance	\$	243,215	\$ 283,715	\$ (85,611)	\$ (45,611)	\$ (5,611)	\$ (5,611)	\$ (5,611)	\$ (5,611)	\$ (5,611)	\$ (5,611)	\$ (5,611)	\$ (5,611)	\$ (5,611)	\$ (5,611)	\$ (5,611)	\$ (5,611)	\$ (5,611)	\$ (5,611)	\$ (5,611)	\$ (5,611)	-
Annual Surplus (deficit)		40,500	(369,326)	40,000	40,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Cash Balance	\$	283,715	\$ (85,611)	\$ (45,611)	\$ (5,611)	\$ (5,611)	\$ (5,611)	\$ (5,611)	\$ (5,611)	\$ (5,611)	\$ (5,611)	\$ (5,611)	\$ (5,611)	\$ (5,611)	\$ (5,611)	\$ (5,611)	\$ (5,611)	\$ (5,611)	\$ (5,611)	\$ (5,611)	\$ (5,611)	-

Cash Balance (Year-End) *	\$ 490,071	2022
Less Amt Needed for Operations **	(246,856)	2023
Adjust for Delayed CIP Items	-	2023
Cash Balance (Beg. Year)	\$ 243,215	2024
Adopted Budget (Excl.Capital, Dep	\$ 987,425	2023

* Current Assets - Current Liabilities



Expenditure Detail

Key	Description	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>2032</u>	<u>2033</u>	<u>2034</u>	<u>2035</u>	<u>2036</u>	<u>2037</u>	<u>2038</u>	<u>2039</u>	<u>2040</u>	<u>2041</u>	<u>2042</u>	<u>2043</u>	
E	Recycling Carts	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000

City of Roseville

2024-2028 CIP Detail by Function

Updated 7/11/2023

	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>Total</u>
Administration						
Voting Equipment	16,000	16,000	50,000	\$ 16,000	\$ 16,000	\$ 114,000
Office Equipment		5,000		5,000		10,000
Finance						
Financial Software	119,590	-	-	-	-	119,590
Budget Software	-	-	-	50,000	-	50,000
Central Services						
Postage Machine Lease	4,500	4,500	4,500	4,500	4,500	22,500
Copier/Printer/Scanner Lease	54,000	54,000	54,000	54,000	54,000	270,000
Police						
Marked squad cars (5 / yr)	200,000	200,000	200,000	200,000	200,000	1,000,000
Unmarked vehicles (2 / yr)	80,000	80,000	80,000	80,000	80,000	400,000
CSO Vehicle	-	40,000	-	-	40,000	80,000
Community relations/ Admin Vehicle	40,000	-	-	-	-	40,000
Squad conversion, seats, control box	130,000	139,000	124,000	124,000	139,000	656,000
Radar Units (2/yr)	6,600	6,600	6,600	6,600	6,600	33,000
Stop Sticks (4/yr)	2,200	2,200	2,200	2,200	2,200	11,000
Computer/ Electronic Equipment	9,000	9,000	9,000	9,000	9,000	45,000
Computer replacements for fleet	-	-	150,000	-	-	150,000
Cell phones/computer devices (A'd'd'l officers)	5,645	-	-	5,645	-	11,290
Printer replacements for fleet	-	-	7,210	7,210	-	14,420
Speed notification unit	-	-	-	-	10,000	10,000
GPS Devices	-	-	-	5,150	-	5,150
New K-9	9,000	-	19,000	-	-	28,000
Non-lethal weapons	12,000	12,000	12,000	12,000	53,000	101,000
Long gun parts (squads)	3,090	3,090	3,090	3,090	3,090	15,450
Sidearm parts (officers)	6,000	6,000	6,000	6,000	6,000	30,000
Tactical gear	10,000	10,000	10,000	10,000	10,000	50,000
IBIS Fingerprinting Equipment	-	3,000	-	-	3,000	6,000
Crime scene equipment	3,000	3,000	3,000	3,000	3,000	15,000
Fitness Room Equipment	-	1,750	-	-	-	1,750
K-9 Training Equipment	-	-	-	-	1,545	1,545
Body Worn Camera Equipment	1,000	1,000	1,000	1,000	1,000	5,000
Digital Interview Room Equipment	15,000	-	-	-	-	15,000
Evidence Room	2,575	-	-	2,575	-	5,150
Report Room Monitors	2,500	-	2,500	-	2,500	7,500
Roll Call Equipment	-	4,000	-	-	-	4,000
Defibrillators	2,000	2,000	2,000	2,000	2,000	10,000
Radio Equipment	40,000	40,000	40,000	40,000	40,000	200,000
Office furniture	2,100	2,100	2,100	2,100	2,100	10,500
Patrol area cubicles	-	-	-	-	9,500	9,500
Window treatments	-	6,300	-	-	-	6,300
Appliances	3,000	3,000	3,000	3,000	3,000	15,000
Detention Room	-	-	-	-	2,000	2,000
Fire						
Staffed engine replacement	-	1,060,000	-	-	-	1,060,000
Medical Response Unit 1	-	270,000	-			270,000
Medical Response Unit 2	-				125,000	125,000
Medical Response Unit 3	-	-	270,000	-	-	270,000
Command Response Vehicle	-	65,000	-	65,000	-	130,000
Exercise room-fitness equipment	-			6,500		6,500
Self contained breathing apparatus	-	-	-	-	285,000	285,000
Power equipment	-	-	-	15,000	-	15,000
Personal Protective Equipment	55,000	55,000	55,000	-	-	165,000
Cardiac Monitoring and Response Equipmen	-	-	-	150,000	-	150,000

City of Roseville

2024-2028 CIP Detail by Function

Updated 7/11/2023

	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>Total</u>
Medical bags and O2 bags	-	-	7,000	-	-	7,000
Training equipment	-	-	-	-	3,500	3,500
Camera to assist with rescue/firefighting	-	6,500	-	-	-	6,500
Portable and mobile radios	18,000	23,000	23,000	23,000	23,000	110,000
Emergency Mgmt Preparedness	-	-	40,000	-	-	40,000
Firefighting Equipment	-	-	5,000	-	-	5,000
Response to water related emergencies	-	-	-	-	6,000	6,000
Apparatus Based IT Infrastructure	-	10,000	-	26,000	-	36,000
Air monitoring equipment	-	3,500	-	-	6,000	9,500
Rescue equipment	-	40,000	-	-	-	40,000
Nozzles & Fire hose	-	16,500	-	-	-	16,500
Conf room Furniture	5,000	-	-	-	-	5,000
Kitchen appliances	-	10,000	-	5,000	-	15,000
Kitchen table & chairs	-	2,500	-	-	-	2,500
AV equipment	5,000	-	-	-	-	5,000
Second floor washer & dryer	-	-	-	-	5,000	5,000
Bed Mattresses	-	-	-	-	10,000	10,000
Bed Structure	-	-	55,000	-	-	55,000
Public Works						
# Sign equipment/plotter cutter/signs	30,000	-	-	-	-	30,000
#111 A01 Bobcat, millhead (18")	0	20,000	-	-	-	20,000
#111 A02 Bobcat, snow blower	10,000	-	-	-	-	10,000
#111 A09 Bobcat 2 1/2 slot mill	-	10,000	-	-	-	10,000
#111 A10 Kage plow	-	10,000	-	-	-	10,000
#111 A11 Bobcat angle broom	-	-	10,000	-	-	10,000
#111 A15 Virnig snow blower	-	-	-	10,000	-	10,000
#111 A16 Bobcat 72" pickup broom	-	-	10,000	-	-	10,000
#111 A17 Bobcat millhead (24")	-	-	-	-	20,000	20,000
#111 A20 Rapid Router	-	-	-	-	15,000	15,000
#111 Skidsteer Replacement	-	-	-	85,000	-	85,000
#113 Tree chipper	-	-	-	65,000	-	65,000
#129 Sullair Compressor	-	-	-	35,000	-	35,000
#137 Electronic message board-attenuator	-	-	-	7,500	-	7,500
#141 Asphalt roller	-	-	20,000	-	-	20,000
#145T 1800 Gal Anti-Icing Hook Setup	20,000	-	-	-	-	20,000
#149 Felling Trailer	20,000	-	-	-	-	20,000
#153 Trailer Felling	-	-	-	20,000	-	20,000
#159 Crafcro Router	15,000	-	-	-	-	15,000
#519 Lee Boy Road Grader	-	-	30,000	-	-	30,000
#xxx Skid Steer (Track)	25,000	-	-	-	-	25,000
Eng. GPS System	-	30,000	-	-	-	30,000
Eng. Large format scanner/copier	-	10,000	-	-	-	10,000
Eng. Utility Locator - Metrotech	10,000	-	-	-	-	10,000
Garage: 2 Post lift 2002	-	-	-	10,000	-	10,000
Garage: Drill Press	-	-	-	-	10,000	10,000
Garage: Jib crane (overhead motor & trolley)	-	-	-	-	10,000	10,000
Garage: Lubrication filling heads, reels, hose	-	-	-	-	10,000	10,000
Garage: Lubrication tank pumps (3)	-	-	-	-	10,000	10,000
#107 Wheel Loader (621)	-	-	-	-	350,000	350,000
#125 5-ton Dump (tandem)	-	-	-	336,000	-	336,000
#128 F250 4x4	-	-	-	-	60,000	60,000
#144 3-ton dump w/ plow	-	311,000	-	-	-	311,000
#151 1-Ton Dump	82,900	-	-	-	-	82,900
#155 Sterling 3-ton w/ plow	-	-	-	-	311,000	311,000
#156 3/4 ton pickup 2wd w/ lift	56,000	-	-	-	-	56,000

City of Roseville

2024-2028 CIP Detail by Function

Updated 7/11/2023

	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>Total</u>
#301: Intern Equinox	-	-	-	45,000	-	45,000
#305: Survey F150	-	-	-	50,000	-	50,000
Parks & Recreation						
Puppet Wagon (2003)	20,000	-	-	-	-	20,000
#530 Ford F350 with Plow (2016)	60,000	-	-	-	-	60,000
#506 Ford 3/4-ton (2012)	-	-	-	-	50,000	50,000
#528 Ford F350 Dump (2016)	-	70,000	-	-	-	70,000
#511 Toolcat (2006)	-	-	-	-	55,000	55,000
#532 Ford F350 (2016)	-	50,000	-	-	-	50,000
#534 Kromer field liner (2003)	60,000	-	-	-	-	60,000
#535 Ford Passenger van (2006)	-	50,000	-	-	-	50,000
#560 Ford Passenger van (2006)	50,000	-	-	-	-	50,000
Skating Center Plow Truck (2002)	30,000	-	-	-	-	30,000
Arena: Zamboni (2014)	-	165,000	-	-	-	165,000
GOLF TRANSFER TO Golf fund	30,000	-	-	-	-	30,000
#553 John Deere loader (2018)	-	-	-	-	80,000	80,000
#536 Toro 16' mower (2016)	200,000	-	-	-	-	200,000
#546 Toro groundmaster (2017)	-	-	35,000	-	-	35,000
#548 Towmaster trailer (2000)	-	15,000	-	-	-	15,000
#505 Holder snow machine (2017)	-	-	165,000	-	-	165,000
Park security systems	-	-	-	75,000	-	75,000
GOLF TRANSFER TO Golf fund equip	50,000	31,000	50,000	-	114,000	245,000
Information Technology						
Administration Computers	-	6,681	2,397	12,852	-	21,930
Finance Computers	-	6,069	765	6,528	-	13,362
Central Services Computers	1,530	-	1,530	1,326	-	4,386
Fire Computers	3,953	11,271	13,617	11,628	-	40,469
Police Computers	10,736	17,468	15,198	28,637	791	72,828
Pub Works (non-utility) computers	4,437	1,632	2,295	35,496	2,346	46,206
Parks Computers	1,530	1,632	5,559	11,424	-	20,145
Monitors	5,200	5,200	5,200	5,200	5,200	26,000
Desktop Printers (2)	-	1,300	-	-	-	1,300
Network Printers/Scanners (13)	5,000	5,000	5,000	5,000	5,000	25,000
Network Switches/Routers/Wireless	28,250	-	-	-	-	28,250
Power/UPS - Closets (11)	400	1,700	1,700	1,700	1,700	7,200
General Facility Improvements						
Replace Rooftop Heat/AC	275,000	-	-	-	-	275,000
Security Cameras	-	-	25,000	-	-	25,000
Heating boilers Police	113,000	-	-	-	-	113,000
Make Up Air Units (Maintenance Garage)	-	35,000	-	-	-	35,000
Water heaters (CH and Maintenance)	-	8,000	8,000	8,000	-	24,000
Police & PW garage Co2/No2 detectors	-	-	-	10,000	-	10,000
Update HVAC Controls - Software	-	-	-	30,000	-	30,000
Update Flooring CH/PD	-	-	-	-	100,000	100,000
Overhead door replacement - CH/PD/Main	25,000	-	-	-	-	25,000
Maintenance Facility Roof - North Garage	10,000	-	-	-	-	10,000
Maintenance Facility Roof - PW Garage	10,000	-	-	-	-	10,000
Emergency generator CH	-	-	-	200,000	-	200,000
Emergency generator MF	-	-	-	-	100,000	100,000
Tables and chairs City Hall	-	-	-	30,000	-	30,000
Tables and chairs Maintenance Facility	-	20,000	-	-	-	20,000
Fuel system tank replacement	-	-	215,000	-	-	215,000
Maintenace Yard Security Gate	-	-	30,000	-	-	30,000
Paint walls city hall	-	25,000	-	-	-	25,000
Paint walls Maintenance Facility	-	-	-	15,000	-	15,000

City of Roseville

2024-2028 CIP Detail by Function

Updated 7/11/2023

	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>Total</u>
City Hall - Light Fixture Conversion	-	-	75,000	-	-	75,000
COMM Conference Room Equipment	-	1,000	-	1,000	-	2,000
COMM Council: camera replacement	-	-	60,000	-	-	60,000
COMM Council Control/Sound System	-	-	-	-	30,000	30,000
COMM Council: General Audio/Visual	10,000	1,500	1,500	1,500	1,500	16,000
COMM Council Furniture	20,000	20,000	-	-	-	40,000
Brimhall gymnasium	-	-	75,000	-	-	75,000
Central Park gymnasium	-	12,000	-	-	-	12,000
Gymnastics Center	22,000	-	-	-	-	22,000
Commons: Exterior Painting (2014)	50,000	-	-	-	-	50,000
Commons: Parking Lot Lighting - North (200	13,000	-	-	-	-	13,000
Commons: Parking Lot Lighting - South	13,000	-	-	-	-	13,000
Commons: County Road C Sign (2009)	-	40,000	-	-	-	40,000
Arena: Dehumidification	-	180,000	-	-	-	180,000
Arena: Mezzanine HP (2009)	45,000	-	-	-	-	45,000
Arena: Roof (2004)	-	-	300,000	-	-	300,000
Arena: Dasher Boards (2008)	-	-	-	135,000	-	135,000
OVAL: Compressors (1993)	100,000	-	-	-	-	100,000
OVAL: Scoreboard (2008)	-	250,000	-	-	-	250,000
OVAL: Lighting (1993)	-	-	300,000	-	-	300,000
OVAL: lobby rubber flooring	50,000	-	-	-	-	50,000
OVAL: Garage Doors (2)	-	-	12,000	-	-	12,000
OVAL: Bathroom Partitions	-	-	5,000	-	-	5,000
OVAL:Skate Park and Inline Hockey Rink/C	-	50,000	-	50,000	-	100,000
Banquet Ctr: Wallcoverings/bqt.improv	15,000	-	-	-	-	15,000
Banquet Ctr: Divider Wall	-	-	-	-	60,000	60,000
Banquet Ctr: Chairs	20,000	-	-	-	-	20,000
Banquet Ctr: Tables	-	-	-	20,000	-	20,000
OVAL/Banquet Ctr Roof (Bonding)	253,000	-	-	-	-	253,000
OVAL/Banquet Ctr Roof Top Unit (Bonding)	360,000	-	-	-	-	360,000
OVAL/Banquet Ctr Restrooms (Bonding)	143,000	-	-	20,000	-	163,000
GOLF TRANSFER TO FUND 620	14,500	51,000	615,000	50,000	20,000	750,500
Fire admin- carpet	8,000	-	-	-	-	8,000
Fire admin-paint	-	15,000	-	-	-	15,000
Conf room paint	-	3,000	-	-	-	3,000
Training room carpet	8,000	-	-	-	-	8,000
Shift office counter tops	-	-	-	-	3,500	3,500
Shift office paint	-	-	-	-	2,000	2,000
Stair way paint	15,000	-	-	-	-	15,000
Bedroom carpet	-	5,000	-	-	-	5,000
Bay painting	-	-	-	25,000	-	25,000
SCBA room Compressor	-	80,000	-	-	-	80,000
Hot water heaters	45,000	-	-	-	-	45,000
Generator	-	-	-	-	150,000	150,000
Fire Station access control	-	35,000	-	-	-	35,000
Fire: Security system	12,000	3,000	-	3,000	-	18,000
House air compressor	-	-	-	-	2,000	2,000
Overhead door replacement	-	-	-	-	100,000	100,000
Bi-fold door operators	-	-	-	-	120,000	120,000
Bi-Fold Door Paint and Maintenance	20,000	-	-	-	-	20,000
Energy recovery unit	40,000	-	-	-	-	40,000
Fire: Heat pumps (24)	10,000	10,000	10,000	10,000	10,000	50,000
Water to water heat pump	-	-	-	-	5,000	5,000
Boiler	-	-	40,000	-	-	40,000
Concrete Exterior	-	10,000	-	-	10,000	20,000

City of Roseville

2024-2028 CIP Detail by Function

Updated 7/11/2023

	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>Total</u>
Exterior Lighting	3,000	3,000	3,000	3,000	3,000	15,000
Interior Lighting	3,000	3,000	3,000	3,000	3,000	15,000
Training Mezzanine Replacement	60,000					60,000
Parking Lot- move to pathways eventually	-	-	-	-	50,000	50,000
Air Monitoring Sensors	-	9,000	-	-	-	9,000
Park Improvements						
Tennis & Basketball Courts	50,000	165,000	50,000	255,000	365,000	885,000
Shelters & Structures	35,000	61,500	595,000	45,000	-	736,500
Playground Areas	550,000	375,000	435,000	105,000	300,000	1,765,000
Volleyball & Bocce Ball Courts	10,000	-	-	-	-	10,000
Athletic Fields	240,000	110,000	235,000	110,000	25,000	720,000
Irrigation Systems	-	25,000	-	-	-	25,000
Bridges & Boardwalks	-	-	50,000	-	-	50,000
Other Capital Items	25,000	500,000	50,000	40,000	-	615,000
Natural Resources	324,000	50,000	50,000	50,000	50,000	524,000
PIP/CIP Category	200,000	200,000	200,000	200,000	200,000	1,000,000
Street Improvements						
Mill & overlay - local streets	1,550,000	1,550,000	1,650,000	1,650,000	1,650,000	8,050,000
MSA - 24-04 - 2024 PMP (Roselawn, Oakcr	275,000	-	-	-	-	275,000
MSA - Lexington Avenue Sidewalk, Sherren	170,000	-	-	-	-	170,000
MSA - 24-02 - County Road B, Fulham - Cle	500,000	-	-	-	-	500,000
MSA - 23-03 - County Road B, Snelling - Le	285,000	-	-	-	-	285,000
MSA - Rice, Larpentuer - Cty B	75,000	-	-	-	-	75,000
MSA - County Road C, Lexington - Rice (Rc	150,000	-	-	-	-	150,000
MSA - County Road C, Lexington - Rice (Rc	-	100,000	-	-	-	100,000
MSA - Lexington Pathway, B2 - Brooks	-	175,000	-	-	-	175,000
MSA - 26-04 - 2026 PMP (Walnut, Terminal	-	-	1,050,000	-	-	1,050,000
MSA - County Road C, Lexington - Rice (Rc	-	-	250,000	-	-	250,000
MSA - Rice Street, CR B2-South Owasso (Pl	-	-	125,000	-	-	125,000
MSA - Victoria Pathway, Woodhill-County I	-	-	-	240,000	-	240,000
MSA - Rice Street, Larp-CR B (Construction	-	-	-	400,000	-	400,000
MSA - Rice St, CR B2 - South Owasso (ROV	-	-	-	750,000	-	750,000
Street Lighting						
227448 - Patton Rd System	52,500	-	-	-	-	52,500
227447 - Highpointe	-	-	82,500	-	-	82,500
227447 - Terrace Ct	-	-	30,000	-	-	30,000
227447 - Overlook Dr	-	-	-	7,500	-	7,500
227447 - Owasso Hills	-	-	-	157,500	-	157,500
227448 - Hillsview	-	-	-	7,500	-	7,500
184393 - Centre Pointe System	-	-	-	-	172,500	172,500
184397 - Long Lake Rd	-	-	-	-	90,000	90,000
Misc. pole fixture replacement	-	-	25,000	-	-	25,000
Pathways & Parking Lots						
Pathway maintenance	180,000	180,000	180,000	180,000	180,000	900,000
Pathway construction - NEW	-	50,000	50,000	50,000	50,000	200,000
BNSF Railway lease payment	16,300	16,300	16,300	16,300	16,300	81,500
PARKLOT-012 Central Park Lions-Victoria(	-	-	-	25,000	-	25,000
PARKLOT-014 Evergreen(2000)	-	-	-	-	20,000	20,000
PARKLOT-016 Howard Johnson(2002)	-	-	-	30,000	-	30,000
PARKLOT-022 Reservoir Woods(2000)	-	-	20,000	-	-	20,000
PARKLOT-023 Rosebrook North Lot(2002)	-	-	-	35,000	-	35,000
PARKLOT-024 Rosebrook Wading Pool Lot	-	-	-	15,000	-	15,000
PARKLOT-028 Kent St Dog Park(2000) Rar	-	-	20,000	-	-	20,000
PARKLOT-031 Police Driveway	-	-	-	-	10,000	10,000
PARKLOT-034 Roseville Skating Center No	-	-	-	115,000	-	115,000

City of Roseville

2024-2028 CIP Detail by Function

Updated 7/11/2023

	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>Total</u>
PARKLOT-035 Roseville Skating Center So	-	-	-	-	115,000	115,000
PARKLOT-036 Sandcastle(2004)	20,000	-	-	-	-	20,000
PARKLOT-037 Veterans VFW Lot(1995)	-	35,000	-	-	-	35,000
prof services & op supplies	17,500	-	-	-	-	17,500
Community Development						
Inspection vehicles	68,000	-	-	28,000	-	96,000
Computers/monitors	8,880	1,500	5,940	1,500	2,160	19,980
E-Plan Review: Smartboard	-	2,800	-	-	-	2,800
Online Permit/Schedul. Software	-	-	-	60,000	-	60,000
Office furniture	1,500	1,000	1,500	1,000	1,000	6,000
Water						
#137 Electronic message board-attenuator (1/	-	-	-	7,500	-	7,500
#138 Felling Trailer	-	-	-	-	10,000	10,000
#211 A14 Compactor 315D	-	-	-	-	7,000	7,000
#211 Thumb Bucket 315D	-	10,000	-	-	-	10,000
#211A Sand Bucket 24" 315D	-	10,000	-	-	-	10,000
#240 Wachs Valve Maintenance Trailer	-	-	-	-	90,000	90,000
#xx 6" Pump Trailer	-	20,000	-	-	-	20,000
#xx Skid Steer (Track)	25,000	-	-	-	-	25,000
Asset Management System	-	-	40,000	-	-	40,000
Trench Box GME 5'x3'	-	-	-	-	15,000	15,000
Water AMR meter system replacements	100,000	100,000	100,000	425,000	425,000	1,150,000
Water Booster Station	-	400,000	-	800,000	50,000	1,250,000
Elevated storage tank repainting contract	10,000	10,000	10,000	98,000	10,000	138,000
Replace Water Tower Fence	30,000	-	-	-	-	30,000
Replace/Upgrade SCADA system (1/3)	4,000	4,000	4,000	4,000	4,000	20,000
Water Main Replacement	850,000	200,000	200,000	500,000	500,000	2,250,000
#211 Backhoe w/bucket 1/3 water. Sewer, st	-	134,000	-	-	-	134,000
Sanitary Sewer						
#137 Electronic message board-attenuator	-	-	-	7,500	-	7,500
#211 A14 Compactor 315D (1/3)	-	-	-	-	7,000	7,000
#211 Thumb Bucket 315D	-	10,000	-	-	-	10,000
#211A Sand Bucket 24" 315D	-	10,000	-	-	-	10,000
#215 Easement Machine	-	-	-	-	35,000	35,000
#220 T-10ST Towmaster trailer	20,000	-	-	-	-	20,000
#235 Himoina portable 40kW generator	-	-	90,000	-	-	90,000
#xx 6" Pump Trailer	-	20,000	-	-	-	20,000
#xx Skid Steer (Track)	25,000	-	-	-	-	25,000
Asset Management System	-	-	40,000	-	-	40,000
Replace/Upgrade SCADA system (1/3)	4,000	4,000	4,000	4,000	4,000	20,000
I & I reduction	75,000	75,000	50,000	50,000	50,000	300,000
Lift Station - Brenner upgrade, no gen	-	-	20,000	200,000	-	220,000
Lift Station - Center Street upgrade, no gen	-	25,000	225,000	-	-	250,000
Lift Station - Cohansey upgrade, add generat	30,000	270,000	-	-	-	300,000
Lift Station - Dale/Owasso Rehab, add gener	405,000	-	-	-	-	405,000
Lift Station - Fulham Rehab	-	-	35,000	315,000	-	350,000
Lift Station Condition Analysis	-	50,000	-	-	-	50,000
Sewer main repairs	600,000	1,000,000	1,000,000	1,000,000	1,000,000	4,600,000
#201 Jetter/Vactor/Freightliner	-	-	-	-	650,000	650,000
#211 Backhoe incl bucket 315D 1/3 water. S	-	134,000	-	-	-	134,000
#217 F350 4x4 pickup	-	-	75,000	-	-	75,000
#223 F250 4x4 pickup with crew	-	-	-	73,000	-	73,000
Storm Sewer						
#126 Bobcat Skidsteer	-	-	85,000	-	-	85,000
#137 Electronic message board-attenuator	-	-	-	7,500	-	7,500

City of Roseville

2024-2028 CIP Detail by Function

Updated 7/11/2023

	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>Total</u>
#140 Toro Grand Stand	-	-	11,000	-	-	11,000
#164 Bobcat UTV	-	25,000	-	-	-	25,000
#168 Wildcat Compost Turner	-	375,000	-	-	-	375,000
#176 PJ Trailer for mowers	-	-	-	-	10,000	10,000
#211 A14 Compactor 315D	-	-	-	-	7,000	7,000
#211 Thumb Bucket 315D	-	10,000	-	-	-	10,000
#211A Sand Bucket 24" 315D	-	10,000	-	-	-	10,000
#xx 6" Pump Trailer	-	20,000	-	-	-	20,000
#xx Skid Steer (Track)	25,000	-	-	-	-	25,000
Asset Management System (1/3)	-	-	40,000	-	-	40,000
Lift Station - Millwood Upgrades	-	-	-	-	30,000	30,000
Lift Station Condition Analysis	-	25,000	-	-	-	25,000
Plan - Update stormwater mgmt plan	-	-	-	60,000	-	60,000
Projects - Storm Infrastructure Rehabilitation	600,000	600,000	600,000	500,000	500,000	2,800,000
Projects - Water Quality Device Rehabilitatic	400,000	400,000	400,000	585,000	585,000	2,370,000
Projects - Waterfall	-	-	75,000	-	-	75,000
Replace/Upgrade SCADA system (1/3)	4,000	4,000	4,000	4,000	4,000	20,000
#145 5-Ton tandem dump	300,000	-	-	-	-	300,000
#147 3-Ton dump truck	270,000	-	-	-	-	270,000
#211 Backhoe incl bucket 315D	-	134,000	-	-	-	134,000
Golf/Cedarholm						
Golf Shared with RSC Ford F150 Truck (201	30,000	-	-	-	-	30,000
Golf: Gas Pump / Tank: Replacement - 1967	-	-	20,000	-	-	20,000
Golf: Zero Turn Mower - 2008	-	14,000	-	-	-	14,000
Golf: Fairway Mower -2008	-	-	-	-	104,000	104,000
Golf: Greens Mower - 2000	50,000	-	-	-	-	50,000
Golf: Cushman #1 & 2 - 2014 and 1988	-	-	30,000	-	-	30,000
Golf: Top Dresser Tufco - 1993	-	17,000	-	-	-	17,000
Golf: Operational Power Equipment	-	-	-	-	10,000	10,000
Golf: Com Bldg Kitchen Equipment 2018 ice	-	-	-	10,000	-	10,000
Golf: Com Bldg Paint Interior/Exterior	14,500	20,000	-	30,000	-	64,500
Golf: Com Bldg Carpeting/Flooring	-	17,000	-	-	-	17,000
Golf: Com Bldg Furn. Replace.	-	9,000	-	-	10,000	19,000
Golf: Replace Shop	-	-	600,000	-	-	600,000
Golf: Shop /Upgrades/Paint - 2018	-	-	-	-	10,000	10,000
Golf: Sidewalk/Exterior Repairs	-	5,000	-	10,000	-	15,000
Golf: Course Improvements, Landscaping	-	-	5,000	-	-	5,000
Golf: Irrigation system upgrades	-	-	10,000	-	-	10,000
Recycling						
Recycling Carts	-	750,000	-	-	-	750,000
Annual Total	\$12,152,415	\$12,434,093	\$12,341,201	\$11,682,161	\$10,420,532	\$59,030,401

City of Roseville

Summary of 2024 Changes (2024-2043 CIP vs 2023-2042 CIP)

Updated 7/11/2023

	Original Budget <u>Amount</u>	Revised Budget <u>Actual</u>	<u>Difference</u>	<u>Notes</u>
Administration				
Voting Equipment	\$ 16,000	\$ 16,000	\$ 32,000	reflects current costs
Software	5,000	-	(5,000)	was purchased using ARPA funds
Finance				
Financial Software	-	119,590	119,590	balance of software to be paid in 2024, 2023 was und
Budget Software	50,000	-	(50,000)	moved to 2027
Central Services				
Copier & Postage Machine Lease	84,400	58,500	(25,900)	reduced costs to 3 year average
Police				
Marked squad cars (5 / yr)	190,000	200,000	10,000	reflects current costs
Unmarked vehicles (1 / yr)	60,000	80,000	20,000	reflects current costs
CSO Vehicle	33,950	-	(33,950)	moved to 2025
Community relations vehicle-new	30,000	40,000	10,000	reflects current costs
Squad conversion	80,000	130,000	50,000	reflects current costs
Radar Units	6,200	6,600	400	reflects current costs
Stop Sticks	1,030	2,200	1,170	reflects current costs
Computer/Electronic Equipment	9,000	9,000	-	
Cell phones/computer devices	5,645	5,645	-	
New K-9		9,000	9,000	retirement sooner
Non-lethal weapons	8,000	12,000	4,000	reflects current costs
Long gun parts (squads)	3,090	3,090	-	
Sidearm parts (officers)	6,000	6,000	-	
Tactical gear	6,500	10,000	3,500	due to replacing face masks
Crime scene equipment	3,000	3,000	-	
Squad Cameras	63,050	-	(63,050)	now a contracted service
Body Worn Camera Equipment	1,000	1,000	-	
Digital Interview Room Equipment	15,450	15,000	(450)	reflects current costs
Evidence room	2,575	2,575	-	
Report Room Monitors	2,500	2,500	-	
Roll Call equipment	4,000	-	(4,000)	moved to 2025
Defibrillators	2,000	2,000	-	
Radio Equipment	30,000	40,000	10,000	reflects current costs
Office furniture	2,100	2,100	-	
Appliances	3,000	3,000	-	
Fire				
Personal Protective Equipment	52,000	55,000	3,000	reflects current costs

City of Roseville

Summary of 2024 Changes (2024-2043 CIP vs 2023-2042 CIP)

Updated 7/11/2023

	Original Budget <u>Amount</u>	Revised Budget <u>Actual</u>	<u>Difference</u>	<u>Notes</u>
Portable and mobile radios	18,000	18,000	-	
Conference room furniture	5,000	5,000	-	
AV equipment	5,000	5,000	-	
Public Works				
#151 1-Ton Dump	70,000	82,900	12,900	reflects current costs
#156 3/4 ton pickup 2wd w/ lift	40,000	56,000	16,000	reflects current costs
#111 Kage plow	6,000	-	(6,000)	CIP now reflects annual replacement of signs
#111 Bobcat snow blower	10,000	10,000	-	
#149 Felling Trailer	10,000	20,000	10,000	taking 2 trailers and replacing with 1 larger trailer
Street Signs	10,000	-	(10,000)	not needed at this time
Sign equipment/plotter cutter/signs	30,000	30,000	-	
#145T 1800 Gal Anti-Icing Hook Setup	20,000	20,000	-	
Crafco Router		15,000	15,000	missing amount last year
Skid Steer (track) new	-	25,000	25,000	buy instead of lease
Eng. Utility Locator - Metrotech	-	10,000	10,000	missing amount last year
Parks & Recreation				
Puppet Wagon (2003)	-	20,000	20,000	moved from 2023
#530 Ford F350 with Plow (2016)	40,000	60,000	20,000	reflects current costs
#528 Ford F350 Dump (2016)	53,000	-	(53,000)	moved to 2025
#532 Ford F350 (2016)	50,000	-	(50,000)	moved to 2025
#534 Kromer field liner (2003)	25,000	60,000	35,000	reflects current costs
#560 Ford Passenger van (2006)	40,000	50,000	10,000	reflects current costs
Skating Center Plow Truck (2012)		30,000	30,000	moved from 2023
#536 Toro 16' mower (2016)	165,000	200,000	35,000	reflects current costs
Park security systems	75,000		(75,000)	moved to 2024
Transfer to GOLF fund - equipment	59,000	80,000	21,000	see golf section below
General Facility Improvements				
Replace Rooftop Heat/AC	275,000	275,000	-	
Heating boilers Police	70,500	113,000	42,500	reflects current costs
Overhead door replacement - CH/PD/Main	25,000	25,000	-	
Maintenance Facility Roof - North Garage	-	10,000	10,000	needs minor repairs
Maintenance Facility Roof - PW Garage	-	10,000	10,000	needs minor repairs
Fuel system tank replacement	215,000	-	(215,000)	moved to 2026
Maintenace Yard Security Gate	30,000		(30,000)	moved to 2026
COMM Council: General Audio/Visual		10,000	10,000	need processor to switch from analog to digital
COMM Council Furniture		20,000	20,000	moved from 2023

City of Roseville

Summary of 2024 Changes (2024-2043 CIP vs 2023-2042 CIP)

Updated 7/11/2023

	Original Budget <u>Amount</u>	Revised Budget <u>Actual</u>	<u>Difference</u>	<u>Notes</u>
Brimhall gymnasium	75,000	-	(75,000)	moved to 2026
Central Park gymnasium	12,000	-	(12,000)	moved to 2025
Gymnastics Center		22,000	22,000	moved from 2023
Commons: Exterior Painting (2014	50,000	50,000	-	
Commons: Parking Lot Lighting - North (2008)	13,000	13,000	-	
Commons: Parking Lot Lighting - South	13,000	13,000	-	
Arena: Mezzanine HP (2009)	45,000	45,000	-	
OVAL: Compressors (1993)	-	100,000	100,000	not on list previously
OVAL: lobby rubber flooring	45,000	50,000	5,000	reflects current costs
Banquet Ctr: Wallcoverings/bqt.improv	10,000	15,000	5,000	reflects current costs
Banquet Ctr: Chairs		20,000	20,000	not on list previously
OVAL/Banquet Ctr Roof (Bonding)		253,000	253,000	not on list previously
OVAL/Banquet Ctr Roof Top Unit (Bonding)		360,000	360,000	not on list previously
OVAL/Banquest Ctr Restrooms (bonding)	-	143,000	143,000	not on list previously
Golf: transfer for bldg improvements	525,000	14,500	(510,500)	see golf section below
Fire admin- carpet	8,000	8,000	-	
Training room carpet	8,000	8,000	-	
Stair way paint	15,000	15,000	-	
Hot water heaters	45,000	45,000	-	
Fire: Security System		12,000		moved from 2023 and increases costs
Bi-Fold Door Paint and Maintenance	20,000	20,000	-	
Energy recovery unit	40,000	40,000	-	
Fire: Heat pumps (24)	10,000	10,000	-	
Training Mezzanine Replacement	-	60,000	60,000	not on list previously
Exterior Lighting	3,000	3,000	-	
Interior Lighting	3,000	3,000	-	
Information Technology				
Computers (Notebooks, Desktop)	7,000	22,185	15,185	reflects current costs
Monitor/Display	5,200	5,200	-	
Network Printers/Copiers/Scanners (13)	5,000	5,000	-	
Network Switches/Routers/Wireless (Roseville)	24,750	28,250	3,500	reflects current costs
Power/UPS - Closets (11)	400	400	-	
Surveillance Cameras (58)	8,000	-	(8,000)	moved to facilities
Park Improvements				
Tennis & Basketball Courts	50,000	50,000	-	
Shelters & Structures	600,000	35,000	(565,000)	moved to 2026

City of Roseville

Summary of 2024 Changes (2024-2043 CIP vs 2023-2042 CIP)

Updated 7/11/2023

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Volleyball & Bocce Ball Courts	10,000	10,000	-	
Athletic Fields	195,000	240,000	45,000	moved up concordia fields and netting
Other Capital Items	25,000	25,000	-	
Natural Resources	324,000	324,000	-	
PIP/CIP Category	200,000	200,000	-	
Street Improvements				
Mill & Overlay	1,550,000	1,550,000	-	
MSA - 24-04 - 2024 PMP (Roselawn, Oakcrest	-	275,000	275,000	MSA project identified
MSA - Lexington Avenue Sidewalk, Sherren to B2	-	170,000	170,000	MSA project identified
County Road B, Fulham-Cleveland	500,000	500,000	-	
MSA - 23-03 - County Road B, Snelling - Lexington (C	-	285,000	285,000	MSA project identified
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MSA - County Road C, Lexington - Rice (Roundabouts) (Planning)		150,000	150,000	MSA project identified
Street Lighting				
227448 - Patton Rd System	-	52,500	52,500	now city responsibility
Pathways & Parking Lots				
Pathway maintenance	180,000	180,000	-	
BNSF Railway lease payment		16,300	16,300	accounting for capital and operating in same fund
Sandcastle	20,000	20,000	-	
Operating Costs		17,500	17,500	accounting for capital and operating in same fund
License Center Lot	120,000	-	(120,000)	not necessary at this time
Community Development				
Inspection vehicles	68,000	68,000	-	
Computers/monitors	8,600	8,880	280	reflects current costs
Office Furniture	1,500	1,500	-	
Water				
Skid Steer (track) new	-	25,000	25,000	buy instead of lease
Water AMR meter system replacement		100,000	100,000	moved up from 2026 - phase in over 5 years
Replace Water Tower Fence		30,000	30,000	no amount listed last year
Elevated storage tank repainting contract		10,000	10,000	annual contracted costs
Replace/Upgrade SCADA system (1/3)		4,000	4,000	not on list previously
Water main replacement	750,000	850,000	100,000	reflects current costs and needs
Sanitary Sewer				
#220 Towmaster trailer - 10 ton	15,000	20,000	5,000	reflects current costs
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City of Roseville

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Replace/Upgrade SCADA system (1/3)		4,000	4,000	not on list previously
#235 Himoina portable 40kW generator	50,000	-	(50,000)	moved to 2026
LS repairs/upgrades	20,000		(20,000)	now part of operations
Dale/Owasso LS Rehab	405,000	405,000	-	
Cohansey LS upgrade	30,000	30,000	-	
Sewer main repairs	600,000	600,000	-	
I & I reduction	75,000	75,000	-	
Storm Sewer				
#147 3-Ton dump truck	250,000	270,000	20,000	reflects current costs



City of Roseville Fire Department

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Roseville City Council

Memo: Fire Department Apparatus Transitions

The Fire Department continuously analyzes both short and long-term goals related to our capital assets including the types and design of apparatus utilized to respond to 911 emergencies. As a result of this analysis, the Fire Department is proposing changes to the types of apparatus we utilize on a daily basis to increase efficiencies, create safer and more effective operations, and to be considerate of climate sustainability efforts within our operations. The two initiatives being proposed as part of the 2024 CIP plan are broken down individually within this memo.

Electric Fire Engine

Electric Vehicles (EVs) have become a norm on our roads today. The fire apparatus industry has come to embrace this technology with a unique focus on innovation beyond simply putting a 'battery' in a fire truck. After discussion and review of all available options in the marketplace the Fire Department is proposing to transition our primary staffed fire engine to an EV Fire Engine.

When evaluating fire apparatus pricing it is important for us to recognize that in the last three years the fire apparatus industry has experienced cost increases ranging anywhere from 35-40%. To illustrate the impact this has had on our long-term planning, even remaining with an ICE Fire Engine we would be looking at our next apparatus purchase being nearly \$1.1 million. The transition to an EV fire engine will require additional funding, estimated at approximately \$700,000 for the initial purchase for an estimated total of \$1,800,000. While this cost is significant, there are operational savings that will, over the course of the apparatus life cycle play a positive role in cost savings for the city.

Several of the key benefits and analysis points are below:

- 1) Provides an environmentally sustainable fleet pathway.
- 2) Aligns with City goal of environmentally sustainable actions already in place, i.e. Solar Power on the roof of the fire station.
- 3) Increased ergonomic design for firefighter safety and reduced workplace injuries. Includes the ability for the apparatus to lower itself for better access to equipment and the cab interior.
- 4) Reduce noise within the riding cab while responding to emergencies, improving crew communication and incident response clarity.
- 5) Overall reduced size of apparatus. Increases safety and agility of apparatus for all driving conditions.
- 6) Supports fire department mission of remaining on the forefront of innovation.
- 7) Places control of fire department fleet transition from 'conventional' apparatus to more environmentally sustainable apparatus on our timeline rather than forced implementation by outside factors (i.e., emissions changes, elimination of Internal Combustion Engines (ICE) drivetrains, etc.)

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- 8) Reduced operational cost(s) of apparatus. Limited need for routine ICE maintenance as well as significantly reduced fuel consumption while also reducing long-term ICE reliability and maintenance issues.
- 9) Increases life-cycle of primary engine apparatus from 5 years to a projected 10-year life cycle, this provides a cost *savings* in the long-term CIP vs. a conventional fleet plan.
- 10) Rosenbauer RTX fire engine utilizes a proven electric drivetrain developed and currently implemented in the heavy-duty truck market by Volvo Penta.
- 11) Apparatus manufacture is located within Minnesota and is same OEM that has produced our current fleet.

Below is a 3D rendering of the proposed Rosenbauer RTX Electric Fire Engine:



Medical First Response Vehicle

Over the course of the last 17 years the Fire Department has responded to medical emergencies with a wide variety of apparatus. Most recently utilizing a mini-rescue style apparatus to first respond to emergencies. There has been some key outside factors that have driven us to evaluate available options to meet our medical first response needs. After much consideration we are proposing to replace our current mini-rescue vehicles with a walk-in style rescue (ambulance) vehicle to respond to medical and fire emergencies. There are several benefits to this new apparatus solution as well as factors both internal and external that have helped us to arrive at this decision:

- 1) Increased equipment storage for the vehicles primary mission of medical first response.
- 2) More controlled environment protecting costly ALS medical equipment from the elements (heat, cold, rain, snow, roadway salt, etc.) due to the mini-rescue apparatus not having water tight design.
- 3) Ability to provide a climate-controlled space for firefighter and other first responder rehabilitation at emergency incidents. This will allow firefighters to have a warm

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environment during cold winter operations, and an environment that can provide cooling during hot weather operations.

- 4) Interior space to provide evaluation of patients out of the elements of weather, and hazards on roadway incidents and other outside emergencies.
- 5) Provides a long-term sustainable remounting option in a well-established industry that has a business model exclusive to remounting.
- 6) Vendor is located in Little Canada providing close, quality after purchase support.
- 7) Potential for “surge” capacity/assistance in the event of a large-scale multi-casualty incident (MCI) to move patients from the incident to a safe destination.
- 8) The cost of a replacement mini-rescue has seen a dramatic increase since our previous purchase and is at, or near the same cost as the proposed replacement apparatus. As it stands today a replacement mini-rescue will cost in excess of \$275,000 not including pending price increases from the manufacturer.
- 9) The original long-term apparatus replacement plan for the mini-rescues including the remounting of the body portion of the apparatus on a new chassis. The manufacture no longer is able to offer this one-off type service making this option no longer a viable solution increasing long-term costs.

Price impacts have impacted all facets of emergency vehicles and as noted above have impacted our decision making around what vehicle would be appropriate for us to complete our medical first response in. As we acknowledge the change, we are requesting a walk-in style rescue (ambulance) will have only a slight increase in the upfront cost of the initial purchase, however over the long-term CIP there are recognized cost savings. Additionally, the apparatus industry has seen unprecedented increases in lead-times requiring the fire department to begin the replacement purchasing process far sooner than in any period in our past. Lead-times for both apparatuses described above are 18-26 months, these increased lead times are a driving factor in beginning the discussion now on purchasing direction for the fire department. Below is a rendering of the proposed concept of walk-in rescue/ambulance.



We appreciate the City Council taking time to consider the outlined changes in the Fire Departments apparatus for emergency response and will look to bring additional discussions forth to council throughout the budget process as we continue towards final decision and purchasing approval.

City of Roseville

2024-2043 Capital Improvement Plan (CIP) Presentation

Four Key Areas of Discussion

1. 2024-2043 CIP Summary
2. Analysis of Asset Replacement Funds: *Property Tax-Supported*
3. Analysis of Asset Replacement Funds: *Fee-Supported*
4. Funding Strategies

2024-2043 CIP . . . What is it?

- Long-term plan for replacing city infrastructure, facilities, vehicles, and equipment
- Includes the assets necessary to maintain city programs and services
- Key assumption: city programs will remain at current service levels
- Also contains assumptions on asset lifespans and replacement costs; However . . .

- Assets are generally replaced at the optimal time which factors in maintenance costs and re-sale value.

2024-2043 CIP Summary . . . NEW this year

- 20-Year total is \$206.4 million, an increase of \$5.7 million or 2.8%,
Changes in Funding Sources (proposed) in 2024
 - Apply \$600,000 ARPA funds to 2024 Water Fund capital projects
 - Use \$1 million one-time public safety aid in Police & Fire Vehicle & Equip Funds
 - Changes in Property Tax levies are proposed as follows:
 - \$100,000 increase for the Public Works Vehicle and Equipment Fund
 - \$100,000 increase for the Street Light Maintenance Fund
 - (\$25,000) decrease for the Central Services Equipment Fund
 - (\$100,000) decrease in General Facilities Fund
- Net proposed levy increase for CIP of \$75,000

City of Roseville

2024-2043 Capital Improvement Plan

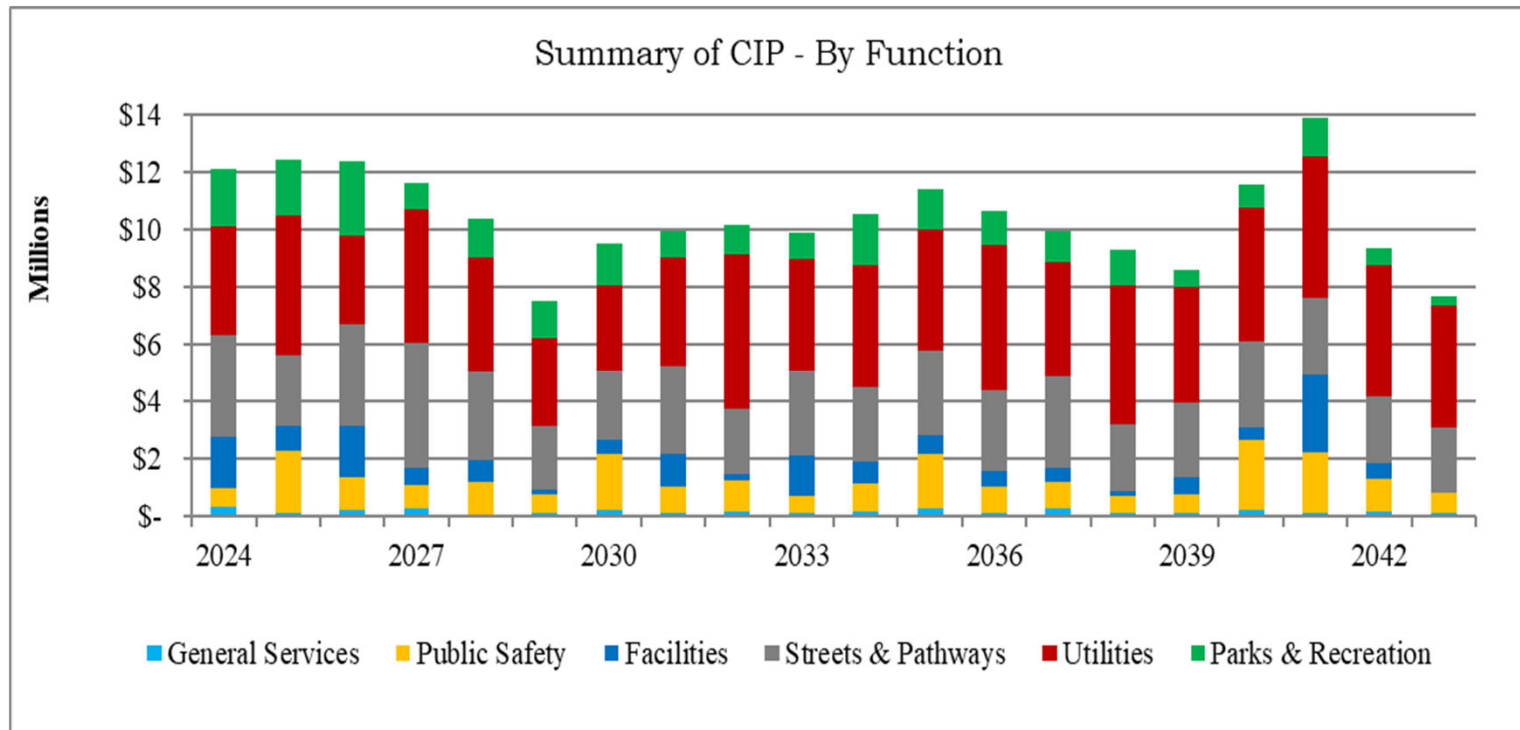
Presented July 17, 2023

2024-2043 CIP Summary Expenditures By Function

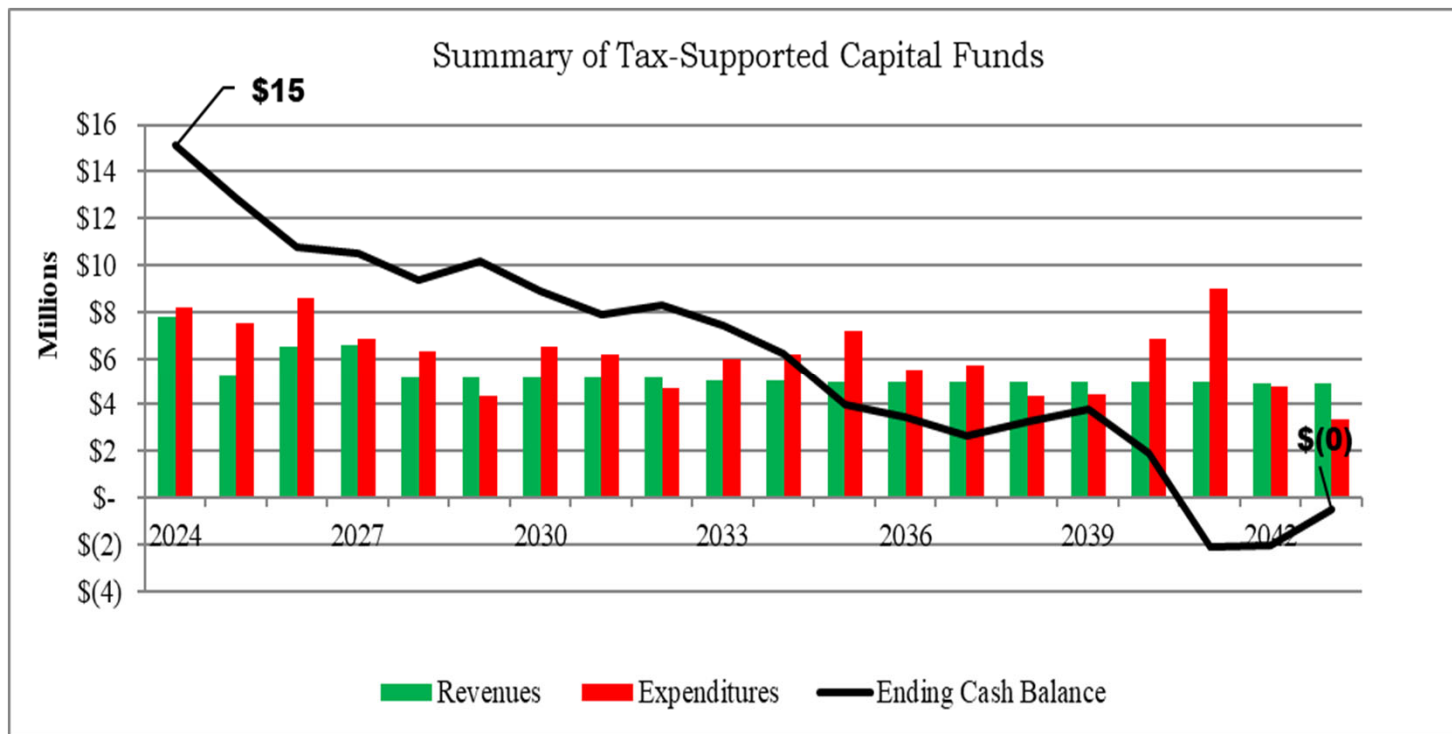
	2024-2043	
<u>City Function</u>	<u>CIP Amount</u>	<u>% of Total</u>
General Services	\$ 3,621,830	2%
Public Safety	23,385,915	11%
Facilities	16,079,800	8%
Streets & Pathways	56,911,000	27%
Water & Sewer	84,357,500	40%
Parks & Recreation	24,953,500	12%
Total	\$ 209,309,545	100%

2024-2043 CIP Summary

Avg. of \$10.5 million replaced annually



Analysis: *Property Tax Supported Funds*

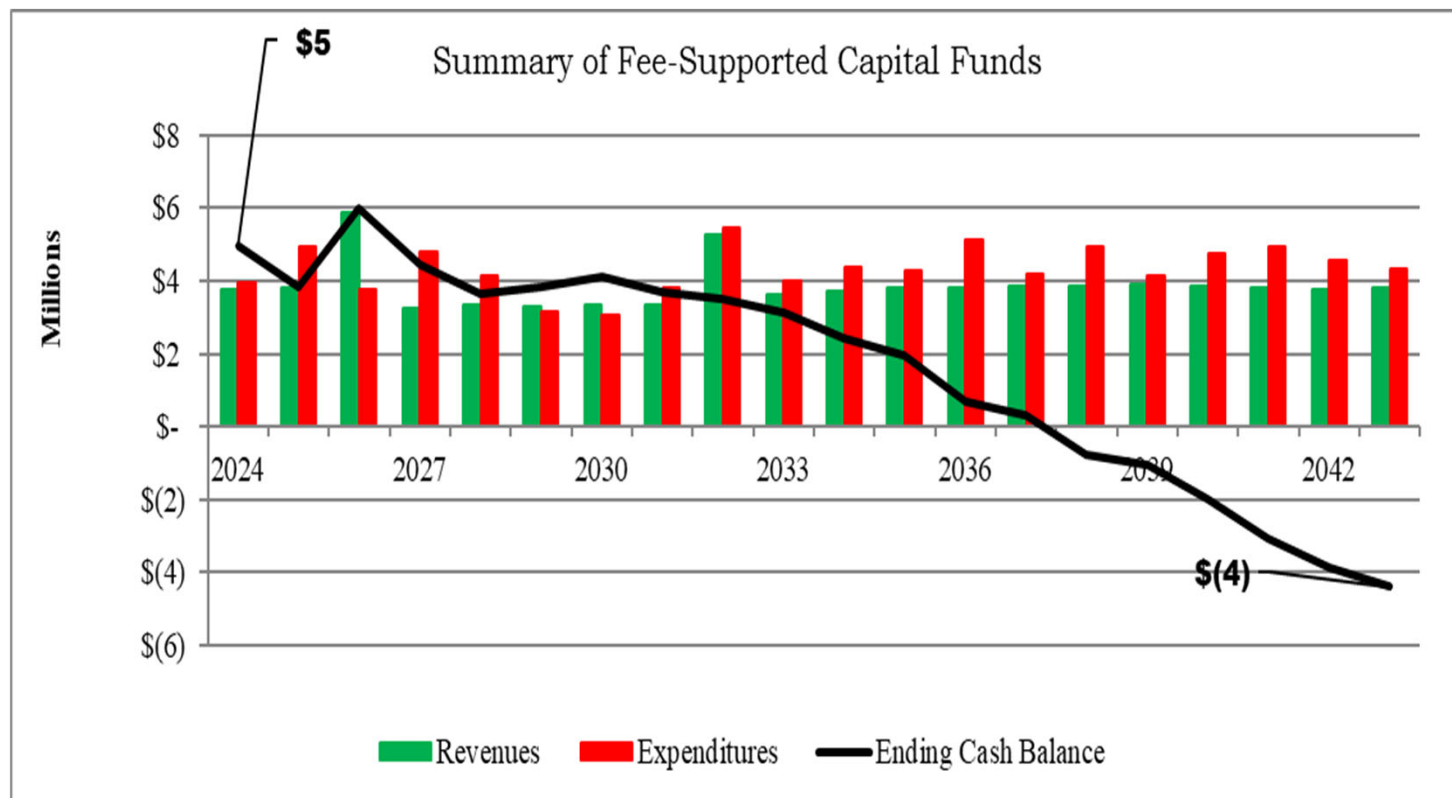


City of Roseville

2024-2043 Capital Improvement Plan

Presented July 17, 2023

Analysis: *Fee-Supported Funds*



Funding Strategies

Strategy #1: Targeted Fund Levy Increases and decreases

- Implement moderate tax levy changes: increases for: Public Works V&E and Street Light Maintenance funds; decreases for: Central Services Equip and General Facilities funds.

Strategy #2: Apply ARPA funds and One-Time Public Safety Aid

- Apply remaining ARPA funds to finance 2024 water infrastructure projects
- Use \$1 Million of Public Safety Aid for the Police V&E and Fire V&E funds.

Strategy #3: Utility Rate Adjustments

- For 2024, rate increases in the utility rate study already factored in the capital improvement projects for the water, sanitary sewer, and storm sewer utilities.
- Alternative revenue sources will need to be identified for funding the future Storm Water infrastructure maintenance and replacement.

Additional Considerations

1. CIP Funding Strategies should be considered in conjunction with operating budgets.
 - **PROGRAM OUTCOMES ARE DEPENDENT ON BOTH**
2. City Manager-Recommended Budget (and CIP) will be presented on August 21, 2023.
3. Preliminary Budget/CIP & Tax Levy is scheduled for Council approval on September 25, 2023.
4. Utility rate impacts will be determined in October - November.

City of Roseville

Summary of 2024 Changes (2024-2043 CIP vs 2023-2042 CIP)

Updated 7/11/2023

	Original Budget <u>Amount</u>	Revised Budget <u>Actual</u>	<u>Difference</u>	<u>Notes</u>
Administration				
Voting Equipment	\$ 16,000	\$ 16,000	\$ 32,000	reflects current costs
Software	5,000	-	(5,000)	was purchased using ARPA funds
Finance				
Financial Software	-	119,590	119,590	balance of software to be paid in 2024, 2023 was und
Budget Software	50,000	-	(50,000)	moved to 2027
Central Services				
Copier & Postage Machine Lease	84,400	58,500	(25,900)	reduced costs to 3 year average
Police				
Marked squad cars (5 / yr)	190,000	200,000	10,000	reflects current costs
Unmarked vehicles (1 / yr)	60,000	80,000	20,000	reflects current costs
CSO Vehicle	33,950	-	(33,950)	moved to 2025
Community relations vehicle-new	30,000	40,000	10,000	reflects current costs
Squad conversion	80,000	130,000	50,000	reflects current costs
Radar Units	6,200	6,600	400	reflects current costs
Stop Sticks	1,030	2,200	1,170	reflects current costs
Computer/Electronic Equipment	9,000	9,000	-	
Cell phones/computer devices	5,645	5,645	-	
New K-9		9,000	9,000	retirement sooner
Non-lethal weapons	8,000	12,000	4,000	reflects current costs
Long gun parts (squads)	3,090	3,090	-	
Sidearm parts (officers)	6,000	6,000	-	
Tactical gear	6,500	10,000	3,500	due to replacing face masks
Crime scene equipment	3,000	3,000	-	
Squad Cameras	63,050	-	(63,050)	now a contracted service
Body Worn Camera Equipment	1,000	1,000	-	
Digital Interview Room Equipment	15,450	15,000	(450)	reflects current costs
Evidence room	2,575	2,575	-	
Report Room Monitors	2,500	2,500	-	
Roll Call equipment	4,000	-	(4,000)	moved to 2025
Defibrillators	2,000	2,000	-	
Radio Equipment	30,000	40,000	10,000	reflects current costs
Office furniture	2,100	2,100	-	
Appliances	3,000	3,000	-	
Fire				
Personal Protective Equipment	52,000	55,000	3,000	reflects current costs

City of Roseville

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Portable and mobile radios	18,000	18,000	-	
Conference room furniture	5,000	5,000	-	
AV equipment	5,000	5,000	-	
Public Works				
#151 1-Ton Dump	70,000	82,900	12,900	reflects current costs
#156 3/4 ton pickup 2wd w/ lift	40,000	56,000	16,000	reflects current costs
#111 Kage plow	6,000	-	(6,000)	CIP now reflects annual replacement of signs
#111 Bobcat snow blower	10,000	10,000	-	
#149 Felling Trailer	10,000	20,000	10,000	taking 2 trailers and replacing with 1 larger trailer
Street Signs	10,000	-	(10,000)	not needed at this time
Sign equipment/plotter cutter/signs	30,000	30,000	-	
#145T 1800 Gal Anti-Icing Hook Setup	20,000	20,000	-	
Crafco Router		15,000	15,000	missing amount last year
Skid Steer (track) new	-	25,000	25,000	buy instead of lease
Eng. Utility Locator - Metrotech	-	10,000	10,000	missing amount last year
Parks & Recreation				
Puppet Wagon (2003)	-	20,000	20,000	moved from 2023
#530 Ford F350 with Plow (2016)	40,000	60,000	20,000	reflects current costs
#528 Ford F350 Dump (2016)	53,000	-	(53,000)	moved to 2025
#532 Ford F350 (2016)	50,000	-	(50,000)	moved to 2025
#534 Kromer field liner (2003)	25,000	60,000	35,000	reflects current costs
#560 Ford Passenger van (2006)	40,000	50,000	10,000	reflects current costs
Skating Center Plow Truck (2012)		30,000	30,000	moved from 2023
#536 Toro 16' mower (2016)	165,000	200,000	35,000	reflects current costs
Park security systems	75,000		(75,000)	moved to 2024
Transfer to GOLF fund - equipment	59,000	80,000	21,000	see golf section below
General Facility Improvements				
Replace Rooftop Heat/AC	275,000	275,000	-	
Heating boilers Police	70,500	113,000	42,500	reflects current costs
Overhead door replacement - CH/PD/Main	25,000	25,000	-	
Maintenance Facility Roof - North Garage	-	10,000	10,000	needs minor repairs
Maintenance Facility Roof - PW Garage	-	10,000	10,000	needs minor repairs
Fuel system tank replacement	215,000	-	(215,000)	moved to 2026
Maintenace Yard Security Gate	30,000		(30,000)	moved to 2026
COMM Council: General Audio/Visual		10,000	10,000	need processor to switch from analog to digital
COMM Council Furniture		20,000	20,000	moved from 2023

City of Roseville

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Brimhall gymnasium	75,000	-	(75,000)	moved to 2026
Central Park gymnasium	12,000	-	(12,000)	moved to 2025
Gymnastics Center		22,000	22,000	moved from 2023
Commons: Exterior Painting (2014	50,000	50,000	-	
Commons: Parking Lot Lighting - North (2008)	13,000	13,000	-	
Commons: Parking Lot Lighting - South	13,000	13,000	-	
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OVAL: Compressors (1993)	-	100,000	100,000	not on list previously
OVAL: lobby rubber flooring	45,000	50,000	5,000	reflects current costs
Banquet Ctr: Wallcoverings/bqt.improv	10,000	15,000	5,000	reflects current costs
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Other Capital Items	25,000	25,000	-	
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Summary of 2024 Changes (2024-2043 CIP vs 2023-2042 CIP)

Updated 7/11/2023

	Original Budget <u>Amount</u>	Revised Budget <u>Actual</u>	<u>Difference</u>	<u>Notes</u>
Replace/Upgrade SCADA system (1/3)		4,000	4,000	not on list previously
#235 Himoina portable 40kW generator	50,000	-	(50,000)	moved to 2026
LS repairs/upgrades	20,000		(20,000)	now part of operations
Dale/Owasso LS Rehab	405,000	405,000	-	
Cohansey LS upgrade	30,000	30,000	-	
Sewer main repairs	600,000	600,000	-	
I & I reduction	75,000	75,000	-	
Storm Sewer				
#147 3-Ton dump truck	250,000	270,000	20,000	reflects current costs
#145 5-Ton tandem dump	300,000	300,000	-	
Skid Steer (track) new	-	25,000	25,000	buy instead of lease
Replace/Upgrade SCADA system (1/3)		4,000	4,000	not on list previously
General Lift Station Repairs	20,000		(20,000)	now part of operations
Projects - Water Quality Device Rehabilitation (30%)	500,000	400,000	(100,000)	reduced projects to phase in slower
Projects - Storm Infrastructure Rehabilitation (70%)	700,000	600,000	(100,000)	reduced projects to phase in slower
Golf				
Golf: Gas Pump / Tank: Replacement - 1967	20,000	-	(20,000)	moved to 2026
Golf Shared with RSC Ford F150 Truck (2012)	-	30,000	30,000	moved from 2023
Golf: Greens Mower - 2000	39,000	50,000	11,000	reflects current costs
Golf: Com Bldg Paint Interior/Exterior	13,000	14,500	1,500	reflects current costs
Golf: Com Bldg Carpeting/Flooring - 2018	12,000	-	(12,000)	moved to 2025
Golf: Replace Shop	500,000	-	(500,000)	moved to 2026
Total - All Items	\$ 11,987,440	\$12,152,415	\$ 184,975	

REQUEST FOR COUNCIL ACTION

Date: 7/17/2023
Item No.: 7.b.

Department Approval

City Manager Approval



Item Description: Receive presentation from Tubman regarding request for financial assistance

Background

Tubman, a non-profit that provides services to persons facing relationship violence, sexual assault, exploitation, homelessness, addiction, mental health challenges, and other forms of trauma, has worked in partnership with the Roseville Police Department and the City's Prosecuting Attorney for many years. Specifically, Tubman provides pro-bono legal assistance and advocacy for Roseville victims of crime. Tubman recently approached the City asking for possible financial assistance to allow them to continue to provide their services in Roseville. Over the past few years, increased costs and demand for their services has proven to be a challenge in sustaining their operations. Tubman does not charge for services, with the exception of chemical health and mental health clinical services. All of their other programs (legal services, shelter, support groups, youth mentorship and leadership, clothing closet, etc) are free.

Tubman is asking the City of Roseville, along with other cities they serve, to provide direct financial assistance to sustain their services in the community. They are requesting the City provide financial support of \$55,000, which is reflective of the costs of services they have provided to Roseville residents. Tubman has provided specific information about the services they have provided to Roseville residents in 2022 as well as other information about their organization and work. (Attachment 1). It should be noted that Tubman also serves Roseville residents beyond the legal advocacy services that are typically coordinated with the Roseville Police Department and the Prosecuting Attorney.

Representatives of Tubman and the City's Prosecuting Attorney's office will be in attendance at the Council Work Session to discuss the request in more detail.

Policy Objectives

Several of the City's adopted Community Aspirations apply to the services provided by Tubman. They include, being a welcoming, inclusive, and respectful community, being a safe and law-abiding community, being secure in our diverse and quality housing and neighborhoods, being physically and mentally active and healthy, and engaged in the community's success.

Racial Equity Impact Summary

According to material submitted by Tubman, they serve about 20,000 people of all ages, genders, and cultural backgrounds who face relationship violence, sexual assault, exploitation, homelessness, addiction, mental health challenges, and other forms of trauma. According to Tubman's data, 88% of Tubman's crisis and intervention clients have income at or below 200% of the federal poverty guidelines, 60% identify as Black, Indigenous or people of color (BIPOC), and 46% of clients are children and young people up to age 24.

Budget Implications

Tubman is requesting \$55,000 in 2023 and continued funding that amount in future years. The City does not have any funds budgeted for this type of expenditure.

42
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Staff Recommendations

Receive presentation and provide direction to staff regarding potential funding of Tubman in 2023 and in future years.

Requested Council Action

Receive presentation and provide direction to staff regarding potential funding of Tubman in 2023 and in future years.

Prepared by: Patrick Trudgeon, City Manager
(651) 792-7021 pat.trudgeon@cityofroseville.com

- Attachments:**
- 1. Tubman Information
 - 2. Bench Handout

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From: Jennifer Dickinson
Sent: Monday, July 10, 2023 5:24 PM
To: 'Pat Trudgeon' <Pat.Trudgeon@cityofroseville.com>
Subject: RE: Follow up on Tubman meeting

Hi Pat,

Thanks for reaching out.

Attached are several documents about Tubman to share with the city council. They include information on our legal advocacy services, other available services, our 2022 annual report, and current program guide. I plan to bring paper copies of these materials to the upcoming council workshop as well.

I am also attaching a copy of the shared letter that includes specifics regarding the number of Roseville residents served in the last year along with the costs to provide those services. I hope all of that is helpful.

At this time, Tubman is requesting financial support from the city of Roseville in the amount of \$55,000 for CY2023 to provide legal advocacy services to residents in your community. The cost of services outlined in the letter is based only on the average cost of staff needed to provide these services. These figures do not take into consideration any other associated costs, such as program costs and core mission support that typically result in an additional 35% in expenses.

I'm looking forward to meeting with you and the full council to further discuss Tubman services and next steps.

Thanks!
Jennifer

Jennifer Dickinson (she/her/hers)
Director of Legal Services



direct: 651-789-6720
crisis: 612-825-0000

jdickinson@tubman.org
www.tubman.org

07/17/2023

Pat Trudgeon
City of Roseville
Roseville City Hall
2660 Civil Center Dr.
Roseville, MN 55113

Tubman Chrysalis Center
4432 Chicago Ave S
Minneapolis, MN 55407

Harriet Tubman Center East
1725 Monastery Way
Maplewood, MN 55109

Dear Mr. Trudgeon,

For more than 45 years, Tubman has been helping people of all ages, genders, and cultural backgrounds to find safety, hope, and healing. Our Legal Services program has served the East Metro region of the Twin Cities, including Ramsey and Washington counties, since Family Violence Network (one of our predecessor organizations) began in 1981.

Our Legal Services within your community include: criminal court legal advocacy to ensure victim's rights are met through the criminal legal system; legal clinics regarding divorce, custody, child support, and other family law issues; pro bono attorney representation; and assistance drafting Orders for Protection and Harassment Restraining Orders, including providing civil advocacy throughout the process of obtaining this important order.

We have been so fortunate to partner with the Roseville Police Department and Erickson, Bell, Beckman, and Quinn prosecution team to provide legal services to help victims of violence in Roseville. During 2022, we have provided the following services to Roseville:

- 12 clients with drafting Orders for Protection and civil advocacy through the process
 - The average cost per service for an Order for Protection is \$590.97
 - The cost of providing support in these protective order cases was \$7,091.64
- 90 Criminal Advocacy cases
 - The average cost per service for a criminal advocacy case is \$507.00
 - The cost of providing support in these criminal cases was \$45,630.00.
- 57 Legal intervention line calls from law enforcement
 - The average cost per service for an intervention call from law enforcement is \$25.99.
 - The cost of providing support to law enforcement on scene was \$1,481.43
- The community of Roseville's Return on Investment for Tubman's legal advocacy services was \$54,203.07. Residents in Roseville also received support in many other Tubman programs during calendar year 2022, including other legal services, shelter, community support groups, youth programming, and walk-in resources.
- However, Tubman was unable to provide services on an additional 10 charged Roseville domestic cases in 2022 due to a reduction in services resulting in 10% less clients served.

Overall, the need for extended and more in-depth services has increased, and so have the costs to provide them. Throughout the COVID-19 pandemic, we have offered services safely and remotely, adapting alongside our partners in the judicial system and securing technology for any clients who didn't have those necessary resources. Last year, more than 4,000 people received legal advocacy, advice or representation through Tubman.

Additionally, Tubman offers a broad continuum of services, including emergency family violence shelter for people of all genders; transitional housing; mental and chemical health counseling; youth mentorship and leadership development; in-school violence prevention curriculum; support groups; a clothing closet; and more. More than 17,700 people accessed Tubman services last year to develop safety plans, meet their goals, and keep going forward through violence and trauma.

We invite you to meet with us to explore ways we can work together to preserve these services, and respectfully ask you to consider providing funding in your city's budget to ensure that our law enforcement and criminal justice partners can continue to rely on Tubman to help ensure victims' safety needs are met and help prevent future violence.

If you have any questions, please feel free to contact either of us. Jennifer Dickinson can be reached at jdickinson@tubman.org or 651.789.6720, and Jen Polzin can be reached at jpolzin@tubman.org or 612.767.6697.

Thank you for your longstanding partnership, and your commitment to making Roseville a safe and healthy community in which to live, work, and play.

With gratitude,

Jennifer Dickinson
Director of Legal Services

Serving for **more than 45 years**, the Tubman of today formed from the mergers of Harriet Tubman Center; Family Violence Network; Chrysalis, A Center for Women; and ElderCare Rights Alliance.

2021 SERVICE HIGHLIGHTS

SUPPORT IN CRISIS: 10,547 people in crisis accessed support and resources by phone or in person.

SAFETY PLANS: 8,071 people experiencing violence and exploitation developed a safety plan by phone or in person.

SHELTER & HOUSING: 257 adults and youth and their 303 children received safe shelter and support at our family violence shelter. Our transitional housing program served **15 adults and 12 children**, and the Safe Journeys transitional housing program for youth and young adults experiencing violence and exploitation, including sex trafficking, served **53 youth and their 13 children**.

LEGAL SERVICES: 4,067 clients received victim advocacy, legal information, advice or representation in Orders for Protection and family law, or helpline support on legal matters

MENTAL & CHEMICAL HEALTH SERVICES: 744 clients accessed mental or chemical health assessment and/or treatment in our licensed clinics.

SCHOOL-BASED PREVENTION: 5,069 youth participated in our six-week school-based violence prevention curriculum or attended a presentation on healthy relationships and violence prevention.

YOUTH ADVOCACY: 796 youth and young adults experiencing violence or exploitation received support and direct services advocacy in the community and Tubman's housing and shelter programs.

MEETING GOALS FOR STABILITY: 994 clients addressed their wellness, financial, employment, education or housing goals, individually or in workshops.

COMMUNITY EDUCATION: 1,964 professionals, students, and community members learned about Tubman services, relationship violence, exploitation, and other topics at community presentations and events.

BUDGET & STAFF

\$11.1 million (plus in-kind goods and services) and about 100 full-time employees

SERVICE AREA

Twin Cities Metro area, primarily Hennepin, Ramsey, and Washington counties

INTERNS & VOLUNTEERS

429 individuals and groups contributed 25,915 hours of services, including 153 interns and 104 pro bono attorneys

PARTNERS

20 law enforcement agencies, more than 50 schools and colleges, and dozens of community and culturally-specific service organizations

PROGRAMS & SERVICES

Youth

Kids in Transition (KIT)
Youth & young adult outreach & advocacy
Voices in Prevention (VIP)
Movement for Violence Prevention (MVP)
NorthStar Youth Outreach Center

Legal

Orders for Protection (OFP)
Court advocacy for victims
Pro bono attorney representation
Self-representation and family law clinics

Mental & Chemical Health

Dialectical Behavior Therapy (DBT)
Relationship Violence Intervention Program
Individual & family therapy
Chemical health assessments
Co-occurring mental & chemical health treatment

Shelter & Housing

Family violence shelter
Youth transitional housing
Community-based supportive housing

Wrap-around Support

Support groups
Career, housing & financial workshops
Resource & referral connections
Computer labs
Harriet's Closet

Community Involvement

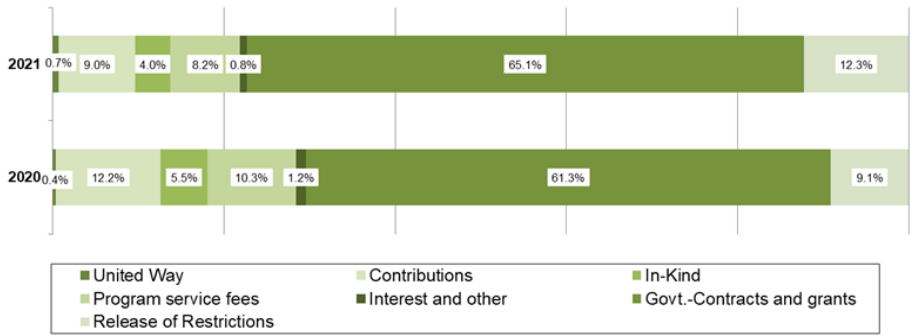
Training for professionals
Community event speakers
Intern & volunteer programs
Professional pro bono opportunities

24-hour access to safety plans, support, and resource referrals

2021 FINANCIALS

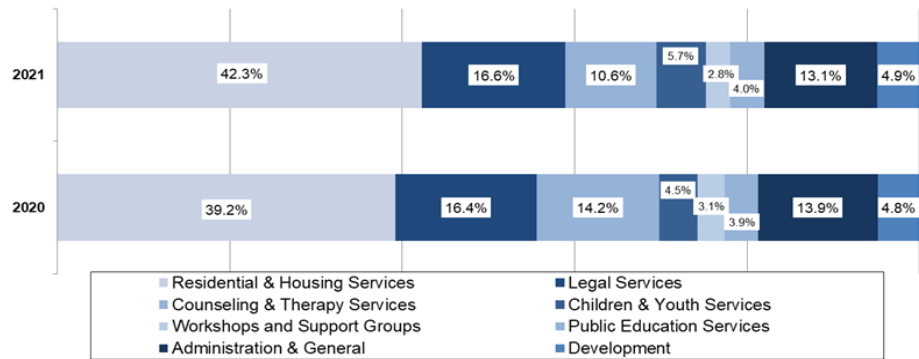
More financial information, including statements of financial position and activities, can be found in our Annual Report, available online at www.tubman.org or in printed form at one of our offices.

Operating Sources of Support and Revenue



Support and Revenue - \$11,593,363 and \$10,041,360 for 2021 and 2020, respectively.

Operating Expenditures



Operating Expenditures - \$11,153,857 and \$10,765,020 for 2021 and 2020, respectively.

www.tubman.org
get help: 612.825.0000
give help: 612.825.3333

Attachment 1



About
Tubman

Thriving people, healthy relationships, peaceful communities

Our mission is to **advance opportunities for change** so that **every person** can experience **safety, hope, and healing**.

Each year, Tubman offers safety, hope, and healing to about **20,000 people** of all ages, genders, and cultural backgrounds who are **facing violence, exploitation, homelessness, addiction or mental health challenges**, and other forms of trauma.

LEGAL ADVOCACY SERVICES

AT TUBMAN

Safety. Hope. Healing.

Tubman's vision represents the future we want for our clients and the wider community: thriving people, healthy relationships, and peaceful communities. Tubman has provided support services to survivors of domestic violence for more than 45 years.

The Ramsey County Legal Advocacy team has 50+ years of combined experience and participates in extensive ongoing training. Our significant staff retention rates allow clients to build strong relationships with their advocates, and supports their long-term healing process.

Survivors and their children also have access to all of Tubman's comprehensive services: shelter and housing, mental and chemical health, legal services, youth programs, workshops, support groups and more.

TUBMAN HELPS
AN ESTIMATED

20,000

PEOPLE PER YEAR

Attachment 1



"Thank you for treating me like a person with respect and dignity and not judging me because the situation I was dealing with. Thank you for having an awesome big heart to help people in need."

- Maria S.

Every advocate listened to my concerns, needs and feelings. I felt heard and respected at every step. I truly appreciate their kindness and ability to make myself feel comfortable."

- Beth M.

"My advocate listened to my needs and understood what was important to me. She was able to personalize my situation into the Order for Protection. I'm grateful to Tubman."

- Jessica C.



Criminal Advocacy

- Crisis Intervention
- Domestic Abuse No Contact Orders (DANCO) support
- Court accompaniment
- Meeting facilitation with Prosecution and Court Staff
- Support and assistance with Crime Victim Rights (MN Statute 611A)
- \$507- average cost/ case

**3,016 clients
/18 months**



Civil Advocacy

- Assistance drafting and filing Orders for Protection
- Court accompaniment
- Attorney representation & services in protective orders and family law matters
- \$200- \$750- average cost/case, dependent on required hearings

**838 clients
/18 months**



Other Services

- Safety Planning
- Safe at Home Address Confidentiality
- Lease & Housing Advocacy
- Financial Assistance
- Interpreter/ Translation Services
- Transportation Services
- Ongoing emotional support, resources and referrals

**4,433 safety plans
/18 months**

Get Help: 612.825.0000

www.tubman.org

Give Help: 612.825.3333



2022 ANNUAL REPORT



2022 BOARD OF DIRECTORS & STAFF DIRECTORS

Attachment 1

OFFICERS

Jake Blumberg
Chair

Donnie Brown
Vice Chair & Chair Elect

Ramona Advani
Secretary

Doug Underwood
Treasurer

Jennifer J. Polzin
CEO

BOARD OF DIRECTORS

Marcia Ballinger

Shannon Brooks

Latrina Caldwell

Jacob Colón

Keyla Duran

Sarah Erickson

Junita Flowers

Jeffrey Justman

Christina Kolles

Marissa Linden

Kaelie Lund

Mary Lucic

Shareen Luze

Tracy Macias

Erin Horne McKinney

Laureen O'Brien

Helen O'Malley

Jackie K. Ottoson

Max Rosen

Sapna Swaroop

Paul Tillman

ADVISORY BOARD

Sharon Sayles Belton

Tammie Follett

Josie R. Johnson

Sheila C. Morgan

Diane Robinson

Sharon G. Ryan

Paul Schnell

STAFF DIRECTORS

Deb Anderson
Finance

Birgit Olson Kelly
Clinical Services

Jena Reed
Legal Services

Christine Brinkman
Infrastructure & Operations

Heather Petri
Communications & Public Policy

Tamara Stark
Housing & Youth Development

Colleena Coleman
Human Resources

Marc Propst
Development

Kate Tobin
Shelter Services

ABOUT THE COVER ART & THEME



The artwork in this annual report is shared from our video, "Tubman Helps You Keep Going". Created in 2022 in partnership with our incredibly talented partners and creators at Pollen Studio, the video honors our historical namesake, Harriet Tubman, while introducing us to a modern-day version of Harriet. Through beautiful animation and intentional storytelling,

the video is reminder of our vision of thriving people, healthy relationships, and peaceful communities. Whether we are providing light on darkened paths, shelter from the storms, or guidance when lost, our intent is to provide the support necessary so people can keep going from fear to freedom until they experience safety, hope, and healing.

LETTER FROM OUR BOARD CHAIR & CEO

Attachment 1

Dear Friends and Supporters,

We are excited to share our 2022 Annual Report with you! Here you'll find all the essential financial information, our report card to the community on our annual strategic plan goals and racial equity work, and a bit about our great dreams for the future.

2022 also marks the completion of our most recent three-year strategic plan. You can learn more about the ways in which we've intentionally deepened our impact, extended our reach, and evaluated our successes in the report on our 2020-2022 Strategic Plan Report, a companion piece to this annual report which can be found on our website. Stepping back to look at both the big picture and tangible ways we've evolved as an organization to meet the evolving needs of the people and communities we serve—especially during these three years in particular—reminds us of both how far we've come and how much further we have to go.

We're already making significant progress on our 2023 goals, yet it's what we see every single day walking alongside the people we serve on their journey from fear to freedom that keeps us inspired. All of the ways that survivors are transforming their lives and leading the way forward for others to find safety, hope, and healing—that's the change that we get to be part of, and that you help make possible. And for that, we thank you.

Harriet Tubman said that every great dream begins with a dreamer, and we have some big dreams for our future. By the end of 2025, our Great Dreams Campaign will raise \$8.5 million dollars from the public and private sectors to invest in the places, programs, and people that make Tubman a unique and critical resource in our community. We're excited to share that with the help of some of Tubman's greatest champions, as of March 2023 we are nearly 40% toward our philanthropic goal—and we'd love to talk with you about the ways that you can join us to help bring the dreams of the people we serve a reality. You can expect to hear much more about the Campaign in the months ahead. We invite you to follow Tubman on social media, sign up for our monthly emails, or contact us directly at info@tubman.org.

With our great gratitude,



Jake Blum *Jennifer Polzin*



Jake Blumberg
Past Chair, Board of Directors



Jennifer J. Polzin
Chief Executive Officer



*Passing of the Gavel. From L to R:
Vice Chair & Past Chair Jake
Blumberg, Board Chair Donnie Brown,
CEO Jen Polzin*



MISSION

To advance opportunities for change so that every person can experience safety, hope, and healing.

VISION

Thriving people,
healthy relationships,
and peaceful communities.

VALUES

Social Justice

We challenge our own biases, and work with courage and tenacity to build inclusive and equitable communities.

Partnership

We collaborate to build collective expertise, and welcome diverse perspectives.

Innovation

We commit to excellence and creativity, evolving through reflective learning and improved practice.

Respect

We affirm the strengths and innate worth of all people.

Integrity

We model authenticity, and hold ourselves accountable to be good stewards of the agency's reputation, relationships, resources, and future.



THE COMMUNITY WE SERVE

Attachment 1

Tubman serves people of all ages, genders, and cultural backgrounds who have experienced various forms of trauma, including relationship violence, sexual exploitation, mental health issues, addiction, and homelessness.

Our holistic and trauma-informed services are designed to provide a full continuum from violence prevention and crisis intervention to long-term stability and leadership development.

We serve the Greater Twin Cities metro area, particularly Hennepin, Ramsey, and Washington counties, with some clients coming from surrounding counties and greater Minnesota on their journey to freedom.



SERVICE STATISTICS

Support in Crisis: 11,964 people in crisis accessed support and resources, by phone or in person.

Safety Plans: 5,884 people experiencing violence and exploitation developed a safety plan by phone or in person.

Shelter: 281 adults and their 289 children received safe shelter and support at our domestic violence shelter.

Community-Based Housing: 15 adult heads of household with their 15 children, and 17 youth heads of household with their 14 children received rapid re-housing services in the community.

Safe Journeys Transitional Housing: 29 youth heads of household experiencing violence and exploitation, including sex trafficking, received safe housing and support services along with their 4 children.

Legal Services: 4,334 clients received victim advocacy, legal information, advice, or representation in Orders for Protection and family law cases, or helpline support on legal matters.

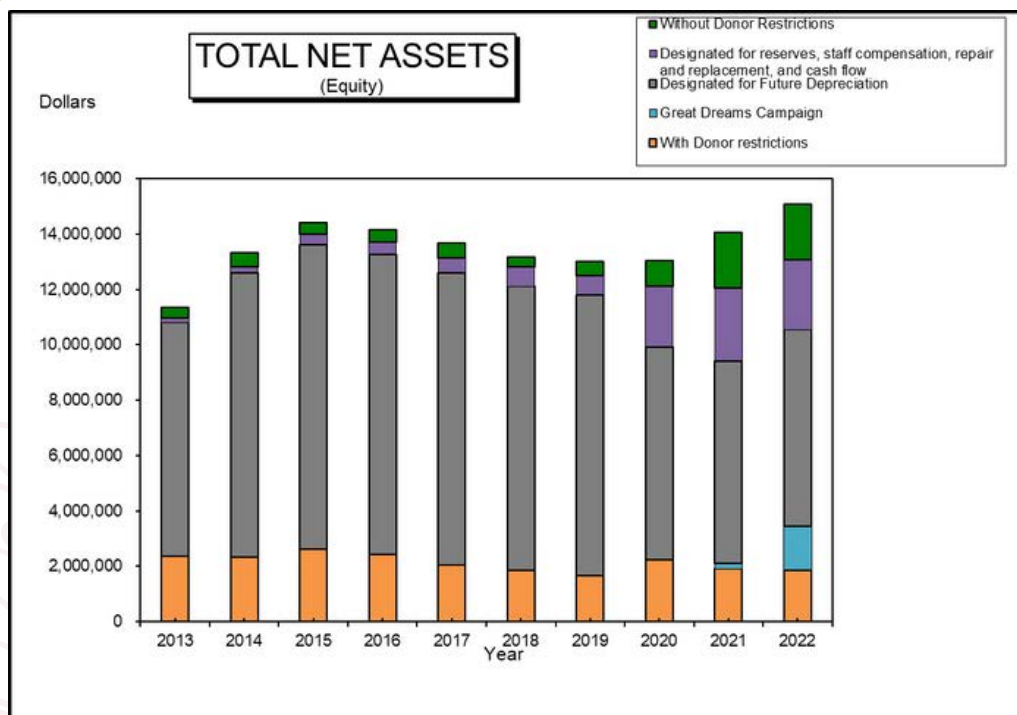
Mental & Chemical Health Services: 724 clients accessed mental or chemical health assessment and/or treatment in our licensed outpatient clinic.

School-Based Prevention: 3,561 students participated in our six-week school-based violence prevention curriculum or attended presentations on healthy relationships and violence prevention.

Youth Advocacy: 759 youth and young adults received support and case management in the community and our shelter.

Meeting Goals for Stability: 955 people made progress toward their wellness, financial, employment, education, or housing goals, individually or in workshops.

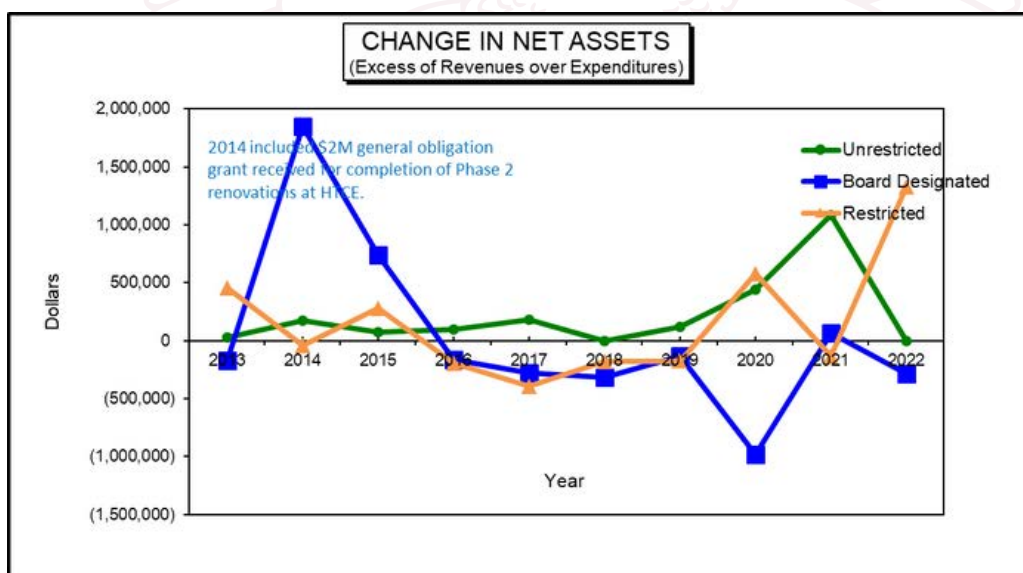
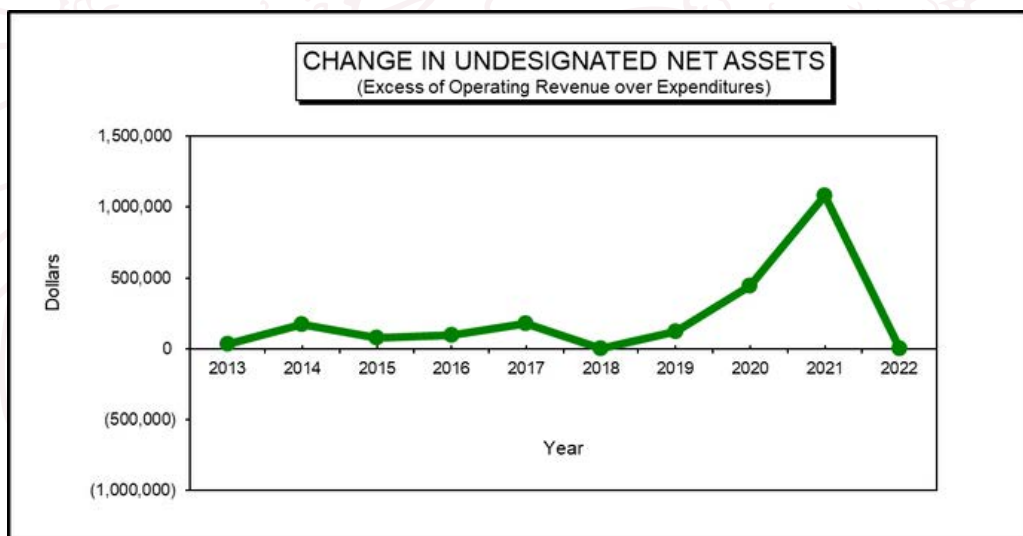
Community Education: 2,248 professionals, community members, and students learned about Tubman services, relationship violence, exploitation, and other topics.



FY22 Public sector funding includes grants and contracts from the following*:

U.S. Department of Health and Human Services COVID-19 - Provider Relief Fund; U.S. Department of Homeland Security Emergency Food and Shelter National Board Program; U.S. Department of Housing and Urban Development Continuum of Care Programs; U.S. Department of Justice Legal Assistance for Victims Transitional Housing Assistance; U.S. Department of the Treasury COVID-19 - Coronavirus State and Local Fiscal Recovery Funds; MN Department of Human Services Temporary Assistance for Needy Families; MN Department of Public Safety - Office of Justice Programs Crime Victim Assistance, Juvenile Justice and Delinquency Prevention, Family Violence Prevention and Services/Domestic, Violence Shelter and Supportive Services; MN Judicial Branch Lawyers Trust Accountancy Board, Legal Services Account Trust; Hennepin County Human Services & Public Health Legal & Counseling, Benefits Cliff; Washington County Community Corrections Legal Services.

* A full list of individual, corporate, foundation, civic, and community of faith donors can be found at tubman.org

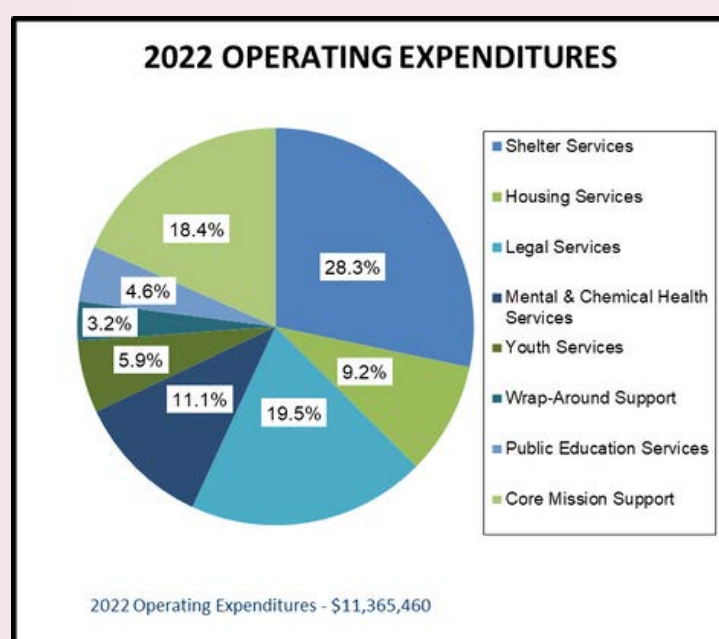
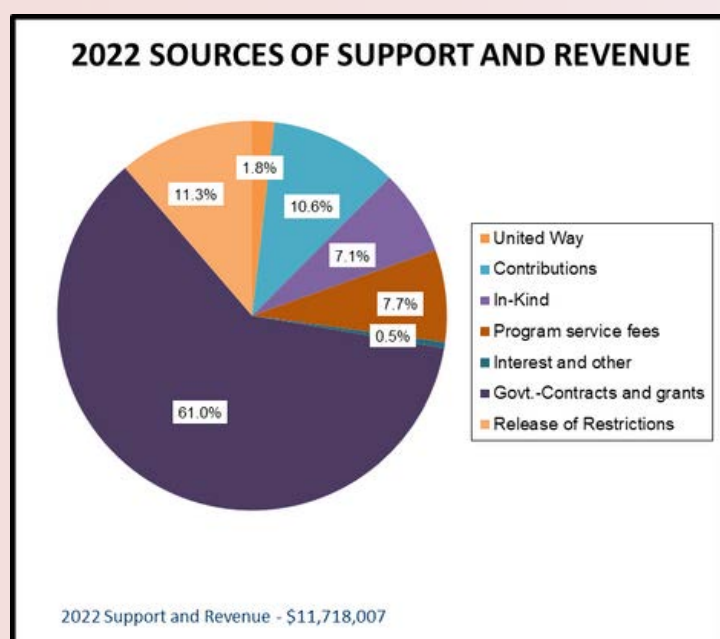


FINANCIALS

Tubman ended the 2022 fiscal year with a modest surplus. As of September 30, 2022, Tubman's net assets totaled \$15,095,284, of which \$7,117,507 (47%) are designated for future depreciation of property and equipment, \$2,535,492 (17%) are designated for repair and replacement, cash flow and staff compensation reserves, and \$1,586,256 (11%) is restricted for the Great Dreams Campaign.

Tubman's sources of revenue remained stable, with a mix of government support, program service fees, and contributions. Operating expenditures remained stable as well, allowing Tubman to make modest personnel investments necessary to attract and retain outstanding staff expertise to fuel our mission while serving approximately 17,700 people last year.

OPERATING REVENUES & EXPENDITURES



*Core Mission Support is the infrastructure that supports our services across the agency and assures the highest level of accountability to our clients, community, and funders. Included are the costs to maintain our facilities, security, technology and data management, financial accounting, etc. A total of 5.1% is used to secure the future resources that fuel our work.



STATEMENT OF FINANCIAL POSITION

As of September 30, 2022 and 2021

Assets		
	2022	2021
Current Assets		
Cash and cash equivalents	\$ 3,739,585	\$ 3,539,133
Accounts receivable, net of allowance	10,640	30,901
Pledges and grants receivable	1,537,549	2,200,908
Prepaid expenses and other receivable	105,143	94,062
Total current assets	5,392,917	5,865,004
Property and Equipment, Net	11,042,067	11,318,321
Other Assets		
Beneficial interest in assets held by the Saint Paul Minnesota Foundation	205,021	235,913
Restricted cash held for investment in property and equipment	178,833	264,820
Pledges and grants receivable for Great Dreams Campaign	250,000	-
Restricted cash held for Great Dreams Campaign	1,636,256	-
Restricted cash held for endowments	116,545	116,545
Total other assets	2,386,655	617,278
Total assets	\$ 18,821,639	\$ 17,800,603
Liabilities and Net Assets		
Current Liabilities		
Accounts payable	\$ 313,627	\$ 446,237
Accrued salaries and benefits	243,590	345,487
Accrued expenses	179,118	178,475
Current maturities of debt	141,220	101,402
Total current liabilities	877,555	1,071,601
Long-Term Liabilities		
Long-term debt, net	2,626,925	2,455,820
Asset retirement obligation	130,000	130,000
Deferred loan agreements	91,875	88,007
Total long-term liabilities	2,848,800	2,673,827
Total liabilities	3,726,355	3,745,428
Net Assets		
Without donor restrictions:		
Undesignated	2,005,363	2,006,816
Designated for future depreciation	7,117,507	7,305,282
Designated for repair and replacement, cash flow and staff compensation	2,535,492	2,631,496
Total net assets without donor restrictions	11,658,362	11,943,594
With donor restrictions:		
Restricted for program use	912,678	830,197
Restricted for Great Dreams Campaign	1,586,256	211,256
Restricted for property and equipment and other long-term items	937,988	1,070,128
Total net assets with donor restrictions	3,436,922	2,111,581
Total net assets	15,095,284	14,055,175
Total liabilities and net assets	\$ 18,821,639	\$ 17,800,603

STATEMENT OF ACTIVITIES

For the year ending September 30, 2022 with comparative totals for 2021

	Without Donor Restrictions					
	Undesignated	Board Designated	Total	With Donor Restrictions	2022 Total	2021 Total
Revenue and Support						
Revenue:						
Program service fees	\$ 896,589	\$ -	\$ 896,589	\$ -	\$ 896,589	\$ 947,735
Government contracts and grants	7,150,545	143,492	7,294,037	-	7,294,037	7,542,918
Investment income	25,376	-	25,376	-	25,376	20,478
Miscellaneous	33,044	-	33,044	(30,892)	2,152	116,603
Total revenue	8,105,554	143,492	8,249,046	(30,892)	8,218,154	8,627,734
Contributions:						
United Way	215,337	-	215,337	127,463	342,800	234,637
Individuals	587,290	-	587,290	80,809	668,099	827,381
Corporations	162,874	-	162,874	166,143	329,017	131,170
Foundations	297,328	-	297,328	286,121	583,449	625,954
Civic and faith organizations	50,280	-	50,280	12,559	62,839	53,358
In-kind	828,663	-	828,663	-	828,663	467,416
Special events, net of direct expenses \$92,544	146,661	-	146,661	-	146,661	119,664
Total contributions	2,288,433	-	2,288,433	673,095	2,961,528	2,459,580
Total revenue and support	10,393,987	143,492	10,537,479	642,203	11,179,682	11,087,314
Net assets released from restrictions:						
Satisfaction of program restrictions	476,238	51,249	527,487	(676,600)	(149,113)	-
Satisfaction of time restrictions	15,262	-	15,262	(15,262)	-	-
Total net assets released from restrictions	491,500	51,249	542,749	(691,862)	(149,113)	-
Releases from Board Designation:						
Staff compensation	470,004	(470,004)	-	-	-	-
Time restriction for depreciation	362,516	(362,516)	-	-	-	-
Total change in board designation	832,520	(832,520)	-	-	-	-
Total revenue and support	11,718,007	(637,779)	11,080,228	(49,659)	11,030,569	11,087,314
Expenses						
Program services	9,275,235	-	9,275,235	-	9,275,235	9,145,384
Administrative and general	1,510,881	-	1,510,881	-	1,510,881	1,464,645
Development	579,344	-	579,344	-	579,344	543,828
Total expenses	11,365,460	-	11,365,460	-	11,365,460	11,153,857
Change in net assets from operating activities	352,547	(637,779)	(285,232)	(49,659)	(334,891)	(66,543)
Non-Recurring Activities						
Forgiveness of PPP loan	-	-	-	-	-	1,081,900
Additions to board designated assets	-	-	-	-	-	-
Nonoperating activities						
Great Dreams Campaign Revenue	-	-	-	1,375,000	1,375,000	-
Additions to board designated assets	(354,000)	354,000	-	-	-	-
Change in net assets from non operating activities	(354,000)	354,000	-	1,375,000	1,375,000	1,081,900
Change in net assets	(1,453)	(283,779)	(285,232)	1,325,341	1,040,109	1,015,357
Net Assets, Beginning	2,006,816	9,936,778	11,943,594	2,111,581	14,055,175	13,039,818
Net Assets, Ending	\$ 2,005,363	\$ 9,652,999	\$ 11,658,362	\$ 3,436,922	\$ 15,095,284	\$ 14,055,175



REMEMBERING LONG-TIME VOLUNTEER & BOARD MEMBER CHRIS SUR



We are saddened by the loss of Chris Sur, who served as a Tubman volunteer and board member for 19 years. We are grateful for his gifts of leadership, advocacy, and humor. He will be profoundly missed.

"Chris was a great advocate for Tubman and a wonderful person."

"The world has lost a wonderful man and a very skilled lawyer. We have lost a friend."

"Chris was such a kind spirit. He taught me to focus on the joys of life with family and to appreciate good health."

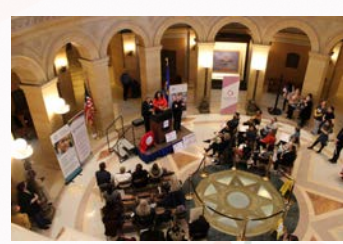


ADVOCACY IN ACTION

Attachment 1

After a hiatus of in-person events during the pandemic, rally and action days made their way back to the Capitol in support of issues our clients face such as housing, economic justice, and violence prevention.

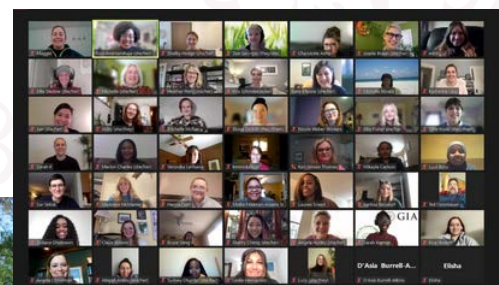
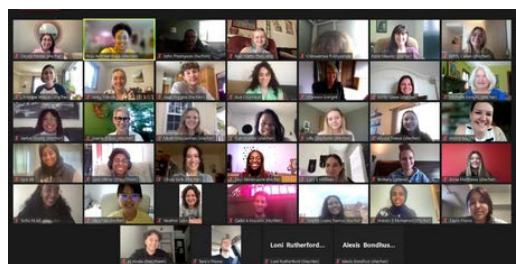
We continue to support our coalition partners (Violence Free Minnesota, Minnesota Coalition Against Sexual Assault, Youth Intervention Programs Association, Minnesota Coalition for the Homeless, and the Greater Twin Cities United Way) through testimony and advocacy. Some of the agendas we supported are: increased funding for Crime Victim Services (it has been eight years since an increase),



housing and economic justice (eviction prevention and source of income discrimination), and safety leave discrimination protection for survivors.

VOLUNTEERS IN ACTION

In 2022, over 469 individuals and groups contributed more than 26,000 hours of volunteer service, including 139 interns and 125 pro bono attorneys. Their dedication and service allows Tubman to continue providing services which help light the path on the journey to safety and freedom. We are so grateful and honored for their work.

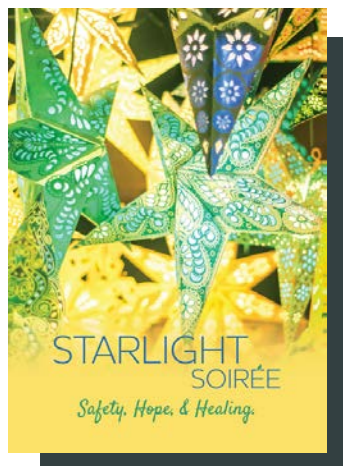


2022 STARLIGHT SOIRÉE

Attachment 1

Last year's event was filled with excitement and energy as we enjoyed our first Soirée in person since 2019! We reveled in being together again, with the help of our emcee Jearlyn Steele, our auctioneer Glen Fladaboe, and music from the International Reggae All Stars.

Thank you to the many generous donors who helped us raise over \$157,000 in support of Safe Journeys transitional housing for youth and young adult victims of violence and exploitation, including sex trafficking and homelessness.



Great Dreams

~ Capacity Campaign ~

As we dream about a future where everyone in our community experiences safety, hope, and healing, we realize the need for continual investments in our places, programs, and people. Tubman's Great Dreams Campaign is raising dedicated funds to accelerate our programs and make critical and necessary long-lasting investments in our facilities and in the staff who bring our mission to life every day in their work with the people we serve.

PLACES

Essential capital improvements for Harriet Tubman Center East in Maplewood including accessible restrooms and an elevator, electrical upgrades, partial roof replacement, and fire suppression.

PROGRAMS

Creation of new pet shelter program allowing people experiencing domestic violence to find safety with their pets, feasibility planning for a commercial kitchen, plus additional needed investment in service delivery and access.

PEOPLE

Investment in operational assessment of staffing and program design to enhance capacity and help us meet future challenges in response to community needs.



To learn more about the Great Dreams Campaign:
www.tubman.org/greatdreams

CLIENTS

- ✓ Improve services for male-identified clients in Tubman's Shelter program by creating and implementing strategies rooted in client feedback, ideas, and leadership.
- ✓ Sustain a mix of in-person, virtual, and hybrid options for client services.
- ✓ Deepen the agency-wide implementation of client feedback for service enhancement received through a variety of methods, including formal surveys, advisory groups, and informal feedback.
- ✓ Conduct a strengths, weaknesses, opportunities, and threats analysis of work with property managers in order to enhance services for clients in scattered site housing.

COMMUNITY

- ✓ Build new and strengthen existing community relationships in the East Metro area, focusing on volunteer recruitment and partnerships with diverse communities, and especially communities of color.
- ✓ Engage and educate the community through increased opportunities for clients to share their lived experiences and expertise.
- ✓ Evaluate new and developing partnerships, including Tubman's new banking program partnership, housing program collaborations, and Greater Twin Cities United Way's 211 Call Center.

CAPACITY

- ✓ Establish annual process to review salary market rates and, if necessary, make compensation adjustments for positions identified as volatile in the current post-pandemic job market.
- Complete refresh of Harriet Tubman Center East, including improved space usage, painting, and furnishings, and develop master capital improvement plan.
- ✓ Seek new funding opportunities for annual operating budget and increase grant writing capacity to sustain proposal and reporting volume.
- ✓ Launch new Capacity Campaign to build long-term sustainability and increase community commitment to our agency vision.

CULTURE

- Complete analysis of employee hiring, retention, and promotion data to establish baselines and identify key areas for developing recruitment and retention plans.
- ✓ Establish employee on-boarding work group to develop and implement a formal process that better supports new employees in acquiring the necessary knowledge, skills, and organizational understandings and relationships needed to become engaged long-term staff.

OUR 2022 RACIAL EQUITY GOALS

Attachment 1

- ✓ Analyze hiring, retention, and promotion data by job type and department.
- Begin developing processes that link professional development opportunities with pathways to leadership.
- ✓ Explore offering stipends for internships.
- ✓ Conduct website audit and create new agency video.
- Strengthen staff onboarding process to help build cross-agency relationships and understanding.
- ✓ Establish shared operating principles and baseline awareness about Tubman's current culture and how we want to be, including shared language and definitions for DEI terms.
- ✓ Develop mechanism for trained peer facilitators to help address future interpersonal racial harms as an alternative to Human Resources when appropriate.



2023 ANNUAL AGENCY GOALS

Client Goal:

Assess, streamline, and redesign the initial points of access to services such as the 24/7 helpline, resource counseling, intake, walk-in support, reception, text lines, social media, NorthStar Youth Outreach Center, and Harriet's Closet.

Community Goal:

Broaden the community's understanding of what clients want and need, innovative approaches that work, and how to be part of the solutions.

Culture Goal:

Redesign the on-boarding process so that all employees feel valued, engaged, have a sense of belonging, and are prepared to do their best work.

Capacity Goal:

Recalibrate the level and scope of services provided (including serving fewer clients in some programs) in order to preserve quality outcomes given the current resources and environment.

2023 RACIAL EQUITY GOALS

- Ensure professional development opportunities are equitable and make pathways to leadership more explicit
- Fine tune and implement mechanism for trained peer facilitators to help address future interpersonal racial harms as an alternative to Human Resources when appropriate.
- Proactively practice ongoing efforts to recognize, support, and advocate for Indigenous people and nations through our Land Acknowledgment work.
- Conduct staff training on assessing cultural competence with job candidates.*
- Explore offering additional staff affinity groups based on interest.

*already completed

COMING SOON!

In 2020 we created Tubman's three year strategic plan, our roadmap to show where we wanted to go in the future as a nonprofit organization. We defined our Strategic Directions, or the four main areas to focus our energy and goals. Each of these were also outlined by our Success Indicators, or the guidelines to where we aimed to be at the end of our three-year plan in 2022. We also created a concurrent three-year Racial Equity Plan outlining how we are striving toward an anti-racist culture. Our inaugural report highlights the progress we made in each of our four Strategic Directions in 2020 -2022.

This report is available on our website in the coming weeks and will be delivered to your email box upon publication.

If you'd like to ensure you receive a copy and you're not signed up for our email newsletter, you can sign up at: tubman.org/signup.



OUR FOUR STRATEGIC DIRECTIONS WITH THREE-YEAR SUCCESS INDICATORS

Tubman Strategic Directions

CLIENTS:

Provide streamlined access to exceptional, relevant services.

COMMUNITY:

Engage the community to take action.

CULTURE:

Invigorate organizational culture to sustain innovation, engagement, wellbeing, and diversity.

CAPACITY:

Strengthen the agency's infrastructure in order to better serve.

SIGN UP FOR OUR NEWSLETTER AT:
[TUBMAN.ORG/SIGNUP](https://tubman.org/signup)



JUNETEENTH



STAFF APPRECIATION



NATIONAL NIGHT OUT





4432 Chicago Av S
Minneapolis, MN 55407

Attachment 1

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FROM FEAR TO FREEDOM

www.tubman.org

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APRIL
MAY
JUNE
2023

PROGRAM GUIDE

of Tubman Services, Classes, and Groups

Get Help: 612.825.0000

Give Help: 612.825.3333

www.tubman.org

Tubman Programs, Services, Classes and Groups

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*This Program Guide is updated quarterly: January, April, July, and October.
To find the most recent version or to download an electronic copy,
please visit www.tubman.org, then click “Get Help.”*

*For any questions about listed services or their availability,
please call our 24/7 resource and crisis line at 612.825.0000.*

About Tubman

Our Vision

Thriving people, healthy relationships, peaceful communities.

Our Mission

To advance opportunities for change so that every person can experience safety, hope, and healing.

Our Values

INTEGRITY: We model authenticity, and hold ourselves accountable to be good stewards of the agency's reputation, relationships, resources, and future.

RESPECT: We affirm the strengths and innate worth of all people.

INNOVATION: We commit to excellence and creativity, evolving through reflective learning and improved practice.

PARTNERSHIP: We collaborate to build collective expertise, and welcome diverse perspectives.

SOCIAL JUSTICE: We challenge our own biases, and work with courage and tenacity to build inclusive and equitable communities.

What We Do

As a multiservice organization, in 2022 Tubman helped about 17,700 people of all ages, genders, and cultural backgrounds who faced relationship violence, sexual assault, exploitation, homelessness, addiction or mental health challenges, and other forms of trauma.

More information can be found at www.tubman.org.



Peb tos txais txhua tus אין פה מקום לשנאה

欢迎各界人士 | Tous sont les bienvenus ici

Waan soo dhaweyneynaa dadka oo dhan

모두 여기에 오신 것을 환영합니다

نحن نرحب بالجميع *Todos son bienvenidos*

Mọi người đều được chào đón ở đây. ਜੀ ਆਇਆ ਨੂੰ



All are welcome here

Tubman partners with **many culturally specific organizations** in our community and can make referrals as needed. We work with **ThinkSelf** to strengthen our advocacy services for survivors who are deaf or hard of hearing. In 2013, Tubman completed work on a three-year project in partnership with the **Minnesota Brain Injury Alliance** to develop best practices for serving domestic violence survivors with seen and unseen disabilities, and has continually focused on making our organization more accessible, safe, and welcoming.

Countless Ways to Help

Want to make a positive impact in your community?

Tubman relies on interns and volunteers to make a difference in every facet of our work. From our Child Specialist Interns in the shelter to our Resource Advocates who provide support and resources to callers, to the administrative volunteers who lend their skills behind-the-scenes... the passion, energy, and commitment of our amazing interns and volunteers is essential to Tubman's daily work in supporting the people we serve and our community.

Volunteer and Intern Training

Tubman's Intern and Volunteer Services team provides an in-depth orientation and training series that new volunteers, interns, and staff attend. Topics include Tubman's comprehensive services and approaches, privilege and intersectionality, ethics and boundaries, self-care, relationship violence, legal systems, trauma, and crisis and de-escalation skills.

The five-part series—offered in January, May, and August—allows all interns and volunteers to gain an understanding of Tubman as an organization, the philosophies and guidelines for interacting with those we serve, to meet other new interns and volunteers, and to cultivate knowledge and skills needed for their new positions.

Will you join us?

Contact us today about volunteering or interning at Tubman. You can give us a call directly at (612) 767-6680, email us at volunteer@tubman.org, or check out our current volunteer and internship opportunities and complete an application at www.tubman.org/give-help/volunteerintern.

Safety Planning & Resources

Family Violence Safety Planning

We can help you develop a safety plan that is unique to your family's situation. This includes planning for your home, work, social media, childcare, and more. Safety plans can also be made for youth of all ages.

For more information: Call the 24/7 resource and crisis line, (612) 825-0000.

Resource Advocacy

Resource Advocates are available to help people find the resources and support they need, either at Tubman or by making referrals to other community options.

Call the 24/7 resource and crisis line at (612) 825-0000 or email resources@tubman.org.

Safe at Home address confidentiality

Tubman staff can assist with applying for the Safe at Home program, Minnesota's address confidentiality program administered by the Office of the Minnesota Secretary of State. It is open to people who are survivors of domestic violence, stalking, sexual assault, or to those otherwise who fear for their safety. Safe at Home assigns an alternate address that they can legally use for all their interactions in Minnesota.

To be connected with a Safe at Home Application Assistant: Call (651) 789-6730 and leave a message with your name and phone number.

For more information: Call (612) 870-2400

Safe Shelter and Transitional Housing

Family Violence Emergency Shelter

Tubman is Minnesota's largest provider of domestic violence shelter services. **Shelter is available for people of all ages and all genders who are victims of domestic violence.** Clients have the opportunity to participate in domestic violence support groups, safety and goal planning, individual therapy, and will be connected to other community resources to best support their goals. Staff include shelter advocates, shelter case managers, and child and youth specialists. Other Tubman programs, including legal services or help with mental and/or chemical health issues, are also available to residents.

Some programming is currently on hold or different due to safety precautions during the COVID-19 pandemic.

For more information: Call the 24/7 resource and crisis line, (612) 825-0000

Community-Based Supportive Housing

Tubman provides up to two years of housing for families and single adults who identify as victims of relationship violence in Hennepin County. In the Twin Cities metro area, Tubman also provides housing for youth heads of household who have experienced violence and exploitation, and their children. We help people find a safe place to live in the community as part of the Rapid Re-Housing program, and also provide comprehensive support services, including additional resources and referrals if needed.

All referrals to this program are managed through the Hennepin County Coordinated Entry System, which can be reached at (612) 348-4111.

For more information: Call the 24/7 resource and crisis line, (612) 825-0000

Safe Journeys Youth Transitional Housing

Tubman provides transitional housing for youth and young adult victims of violence and exploitation, including sex trafficking, through the Safe Journeys program. The program offers on-site housing at Harriet Tubman Center East in Maplewood. A full range of safety planning and support is provided.

For more information: Call the 24-hour line at (612) 825-0000, or call the Safe Journeys Youth Worker office at (651) 789-7130

Tubman's Legal Services

The following legal services are offered for income eligible clients, dependent on staff and volunteer attorney capacity. In the initial screening process, staff will determine what, if any, services we are able to offer based on your situation. An additional screening may be required for direct representation.

Criminal Court Advocacy

Victims of domestic assault and related crimes in **suburban Ramsey County** (misdemeanor and gross misdemeanor) and **Washington County** (misdemeanor, gross misdemeanor, and felonies) can receive help from a legal advocate. Advocates provide information on the court process and meet with victims at court. Resources are available to assist with remote court hearings.

For more information: Call (651) 789-6730

For criminal court advocacy in Hennepin County: Tubman now provides criminal court advocacy to victims of domestic assault and related crimes in the City of Crystal.

For criminal court advocacy in the rest of Hennepin County, please contact the Domestic Abuse Project at (612) 874-7063 .

Orders for Protection (OFP)

Tubman legal advocates can write and file Orders for Protection, and can assist at Order for Protection hearings in Hennepin, Washington, and suburban Ramsey counties. Resources are available to assist with remote court hearings.

The OFP Process: An advocate will help the client (petitioner) write the statement describing the abuse (affidavit). The affidavit will go to a judge, and if the judge signs it an emergency OFP is in place immediately. This order is then served on the abuser (respondent), who has a right to request a hearing. The client may need to go to court, so keeping documentation (police reports, photos, texts, e-mails, etc.) is helpful.

For more information: Call (651) 789-6730

The Safety Project

This service provides quality pro bono (free) legal representation to low-income victims of domestic violence, sexual assault, and stalking who are seeking Orders for Protection and Harassment Restraining Orders in Hennepin, Ramsey, and Washington counties. Advocates at victim services agencies refer clients. Tubman partners with volunteer attorneys in representing clients.

For more information: Email safetyproject@tubman.org

Family Law Pro Bono Representation

Tubman staff attorneys and volunteer attorneys provide pro bono (free) legal representation to low-income people with family law cases in Hennepin, Washington, and Ramsey counties. Tubman screens clients, gathers case information, and refers cases to volunteer attorneys who can then represent clients at their hearings.

For more information: Call (612) 870-2400

Family Law Brief Services Clinics

Volunteer attorneys meet one-on-one with clients for a two-hour session designed to help people represent themselves in family law cases. Tubman screens clients and gathers case information. Volunteer attorneys will write court documents, provide legal advice, and help clients prepare for mediation, court conferences, and court hearings. These clinics are being held via phone or Zoom, though some exceptions may be made

Volunteer attorneys do not make court appearances or provide ongoing representation.

For more information: Call (612) 870-2400

Family Law Clinics

Volunteer attorneys meet one-on-one with clients for 30-minute sessions concerning family law, and unmarried couples' legal issues. Sessions are held via phone.

Volunteer attorneys do not make court appearances or provide ongoing representation.

For more information: Call (612) 870-2400

Legal Services for Immigrant Families

Tubman has a multi-year partnership with Immigrant Law Center of Minnesota and Esperanza United to provide comprehensive legal advice, brief services and legal representation to immigrant families fleeing relationship violence. Tubman provides these services through the Safety Project, Family Law Pro Bono Representation, and Self-Represented Legal Clinics described above.

For more information: Call (612) 870-2400.

Clinical Services

Tubman Chrysalis Center provides chemical and mental health services for clients in the community. Tubman employs professional, experienced, and qualified staff with diverse interests, specialties, and degrees, including:

- Licensed psychologists
- Licensed independent clinical social workers
- Licensed marriage and family therapists
- Licensed clinical nurse specialist
- Licensed alcohol and drug counselors
- Youth and adolescent therapists
- Masters and doctoral level interns

More about our clinical team can be found online at www.tubman.org.

Payment options

Most mental health and therapy services are billed directly to health insurance:

- Insurance/HMO
- Medicare
- Medical Assistance
- Rule 25 funding for chemical health assessments and treatment
- Self-pay/private pay (Call for rates)
- Limited sliding fee scale, based on income guidelines

Individual, Couples, or Family Therapy (Virtual at this time)

Individual mental health therapy is offered at Tubman Chrysalis Center. We provide individual therapy for people of all gender identities and ages, as well as couples and families.

Location: Tubman Chrysalis Center

Fee: Can be billed to health insurance or ask about our rates

Who: All genders

For more information: Call (612) 870-2426

Chemical health (Rule 25) assessments (Virtual at this time)

Chemical health (Rule 25) assessments are completed for people with insurance and for people in need of public funding to help pay for chemical health treatment. Assessments can be completed during walk-in hours or by appointment.

Location: Tubman Chrysalis Center

Fee: Can be billed to health insurance or ask about our rates

Who: 15 years and older, all genders

For more information: Call (612) 870-2426

Healthy Relationships Group: Including Parenting, Partnerships, and Family Relationships (Virtual at this time)

An open therapeutic group for individuals who identify as female. We offer a flexible, validating, and safe space that incorporates a blend of supportive discussion and psychoeducation. Our weekly group topics are tailored to what group members identify would be helpful based on their current challenges and successes. Topics often include- maintaining and setting boundaries; relationship safety; child development; relationship violence cycle; self-care; emotion regulation skills; and effective co-parenting. Facilitators pull from a few therapeutic modalities including DBT, strength-based, and person-centered approaches.

Location: Tubman Chrysalis Center

Fee: Can be billed to health insurance or ask about our rates

Who: Individuals who identify as female only

For more information: Call (612) 870-2426

Expressions of Healing Group (Virtual at this time)

This psychotherapy group is a closed 12-week group that includes mindfulness meditation, guided expressive therapeutic exercises, group process, and somatic resourcing. Clients must have an individual therapist to join.

When: 10 a.m. to noon Wednesdays

Fee: Can be billed to health insurance or ask about our rates

Who: All genders

For more information: Call (612) 870-2426

Psychiatric Medication Services (Evaluation and Management)

A Licensed Clinical Nurse Specialist completes a psychiatric assessment with a client to determine medication needs, and then the client receives ongoing management of psychiatric medications.

Please note: This service is for people who are involved in one of Tubman Chrysalis Center's mental health or chemical health programs, and clients must be referred by their therapist or counselor.

For more information: Call (612) 870-2426

Relationship Violence Intervention Program (Virtual at this time)

This is a 21-week treatment program for people who struggle with anger or have been abusive. Participants learn to understand their reactions, and learn skills to manage difficult situations without responding abusively. Individuals can refer themselves or be referred by court, probation, child protection, or other agencies. Groups are divided by gender, with day and evening options.

Location: Tubman Chrysalis Center and a St. Paul location option

Fee: Can be billed to health insurance or ask about our rates

Who: All genders, with separate groups by gender

For more information: Call (612) 870-2426

Trauma Skills Group (Virtual at this time)

This psycho-educational therapy group is a closed 12-week group for people who want to learn and practice skills to manage and reduce the disturbances to daily life caused by traumatic experiences. Individuals can use this group to address trauma from their past or present. This group focuses on symptom management rather than processing trauma. Individual therapy is required before starting this group. This group is offered every 12 weeks. A Trauma Process Group is also available as a next level of care.

Location: Tubman Chrysalis Center

Fee: Can be billed to health insurance or ask about our rates

Who: All genders

For more information: Call (612) 870-2426

Trauma Process Group

This group is currently on hold until further notice.

This therapy group is an ongoing process group for women who have completed the Trauma Skills Group. Women interested in this group must be referred by the facilitators and be seeing a therapist for individual therapy before starting this group.

Location: Tubman Chrysalis Center

Fee: Can be billed to health insurance or ask about our rates

Who: Individuals who identify as female only

For more information: Call (612) 870-2426

Mental Health Assessments (Virtual at this time)

A mental health assessment provides an overall picture of how well clients feel emotionally and how well they are able to think, reason, and remember (in other words, assessing their cognitive functioning). The assessment includes social and biographical information. Clients will be asked questions both in writing and in person with a mental health therapist. During the assessment, a mental health therapist will ask questions about how clients get along with other people, including their family and friends. Currently, Tubman Chrysalis Center does not offer psychological testing services. A mental health assessment is done to:

- Find out about and check on mental health concerns, such as anxiety, depression, schizophrenia, and other common mental health concerns.
- Help tell the difference between mental and physical health problems.
- Evaluate a person who has been referred for mental health treatment because of problems at school, work, home, etc.
- Check the mental health of a person who has been placed in an institution or arrested for a crime, such as drunken driving, physical abuse, etc.

Location: Tubman Chrysalis Center

Fee: Can be billed to health insurance or ask about our rates

Who: All genders

For more information: Call (612) 870-2426

Relapse Prevention Group

This 12-week group is designed for women who identify as being in recovery from substance use and would like to engage in a professionally facilitated, structured, time-limited group environment to strengthen their sobriety. A relapse may be a prompting event for attending this group, but members may also just be interested in ongoing recovery support. Our group curriculum draws on dialectical behavior therapy (DBT), cognitive behavior therapy (CBT), Acceptance and Commitment Therapy (ACT), mindfulness, life skills, skills to help build healthy relationships and prioritize safety in relationships, and psychoeducation regarding substance use and mental health disorders.

When: 2 p.m. to 4 p.m. Mondays, 12 week program

Location: Tubman Chrysalis Center

Fee: Can be billed to health insurance or ask about our rates

Who: Individuals who identify as women only

For more information: Call (612) 870-2426

Sober Curious Group

This is an ongoing weekly group designed for those who are curious about exploring the impact of substance use in their lives, and developing other coping skills for emotion regulation and distress tolerance. The goal of the group is skill development and connection with peers regarding mental health and substance use topics - it is **not** a goal to convince all members to eventually move into sobriety/abstinence, but to develop tools for living a safe and healthy life, which may or may not include substance use.

When: 2 p.m. to 4 p.m. Wednesdays

Location: Tubman Chrysalis Center

Fee: Can be billed to health insurance or ask about our rates

Who: Individuals who identify as female only

For more information: Call (612) 870-2426

Dialectical Behavior Therapy Program (Virtual at this time)

This program offers group and individual DBT services to adults who want to learn how to “take control” of emotional aspects of their life. We welcome all genders, and offer all gender groups and an open and affirming LGBTQ+ Queer group. Participants become more aware of their emotions and learn about and develop skills to manage their emotional reactions and responses to difficult situations. They develop skills such as mindfulness, distress tolerance, emotional regulation, and interpersonal effectiveness. This is a Minnesota Department of Human Services-certified program. Individual therapy with a DHS-certified therapist is required while in this program.

Location: Tubman Chrysalis Center

Fee: Can be billed to health insurance or ask about our rates

Who: All genders, with co-ed groups and an LGBTQ+ group available

For more information: Call (612) 870-2426

DBT Grad Group

This group is currently on hold until further notice.

This DBT group is for all individuals who have successfully graduated from a DBT Program at Tubman Chrysalis Center or in the community and who wish to continue practicing skills and receiving support. Weekly attendance is required.

Location: Tubman Chrysalis Center

Times: Monday, 10 a.m. to 12 p.m.

Who: All genders, with separate groups by gender

For more information: Call (612) 870-2426

Free childcare is available if reserved one-week in advance. Call (612) 870-2426 to register and reserve childcare.

Melissa's Connections Group (Virtual at this time)

Melissa's Connections Group is a free drop-in support group for people of all genders experiencing chemical health and mental health issues or concerns. No registration or fee is required. This group is for people who:

- Are waiting to begin individual or group counseling
- Need extra support during a difficult period
- Are seeking counseling that does not require insurance
- Are looking for access to additional community resources

Location: Tubman Chrysalis Center

Hours: 5:30 p.m. to 6:30 p.m. Tuesdays

Who: All genders, experiencing chemical health and mental health issues or concerns

For more information: Call (612) 870-2426

Family and Concerned Others Support Group

This group is currently on hold until further notice.

For Tubman Co-Occurring Disorders (COD) program members and their support people. This is a free drop-in support group offering education and support around recovery for current COD program clients to attend with their family and friends. You must be 18 years or older to attend.

Location: Tubman Chrysalis Center

Who: All genders with co-ed groups

Hours: 4 p.m. to 5 p.m. Wednesdays

Youth and Young Adult Programs

Tubman's youth and family services programs provide violence prevention, intervention, support, outreach services, and leadership opportunities for youth in Tubman residential and community settings.

Youth Safety Plans

Tubman staff can help develop specialized safety plans for youth ages 4-18. This service is available to Tubman residents, as well as the community through phone support, residential services, and walk-ins at shelter sites.

For more information: Call (612) 825-0000

Safe Journeys Youth Transitional Housing

Tubman provides transitional housing for youth and young adult victims of violence and exploitation, including sex trafficking, through the Safe Journeys program. The program offers on-site housing at Harriet Tubman Center East in Maplewood or supportive community-based transitional housing. A full range of safety planning and support is provided.

For more information: Call the 24-hour line at (612) 825-0000, or call the Safe Journeys Youth Worker office at (651) 789-7130.

Movement for Violence Prevention (MVP)

Tubman’s Movement for Violence Prevention (MVP) series helps youth organize around violence prevention and healthy relationships. This class helps teens expand their knowledge about violence prevention strategies and gives them the tools to provide presentations to other youth so that they can create safer communities. Participants will have access to tools and resources for their own projects, including PowerPoint presentations, worksheets, and activities, and will receive a certificate of completion for participating in Tubman’s MVP Youth Leadership training. Participation in this free course also serves as a great resume and college application builder that showcases leadership skills and a commitment to making a difference.

- Location:** Options for virtual or in-person programming
- Times:** Times vary. Please call (612) 825-3333 for more information.
- Register:** Online at tubman.org or call (612) 825-3333. You can also set up a training for your group.
- For more information:** Email teens@tubman.org, or find us on Instagram, TikTok, Twitter, and Facebook.

Voices in Prevention (VIP)

These violence prevention lessons provide youth with tools for maintaining healthy relationships and serves schools, community programs, and faith groups. Other services offered by VIP include support groups, one-on-one sessions, peer mediation, and service learning.

- Location:** Schools and community locations upon request, *with virtual options also available*
- For more information:** Call (612) 825-3333, or email teens@tubman.org.

Youth and Young Adult Outreach and Advocacy

This program assists young people of all genders between the ages of 10 and 24 who have experienced relationship violence, sexual assault or exploitation, stalking, or homelessness.

For immediate assistance, call the 24/7 resource and crisis line at: (612) 825-0000.

Location: Community and in-home as requested

For more information: Email resources@tubman.org

Inspiring Youth

Tubman's youth workers provide comprehensive and culturally responsive one-on-one mentorship and support, access to resources, and connections to positive activities and leadership opportunities for youth ages 10-17. Additional support is provided as needed.

For more information: Email inspiringyouth@tubman.org, register online at www.tubman.org/get-help/youth-programs/inspiring-youth

mydefinition.org

mydefinition.org is a website that provides resources, information, and youth-led media messages focused on preventing violence and engaging youth in the important work of creating safer communities.

NorthStar Youth Outreach Center

Hours and availability vary. Please call to connect with available resources and support.

The NorthStar Youth Outreach Center provides services to youth and young adults of all genders, ages 10-24, and their children. Resources include advocacy, safety planning, and connections to a range of additional community resources provided by Tubman and partnering agencies. Other resources that are provided include counseling; housing, career, and educational assistance; food; as well as access to a computer lab, laundry, and clothing closet.

Location: Maplewood Mall, 3001 White Bear Ave, Space #2006

Hours: 4 p.m. to 7 p.m. Monday-Thursday

For more information: Visit tubman.org/NorthStar, or call (651) 748-4010.

Community Support Services

Harriet's Closet

Harriet's Closet is temporarily closed to clients, at this time.

Harriet's Closet is a clothing boutique that offers new and gently used clothing at no cost for youth and adult Tubman clients.

Location: Harriet Tubman Center East in Maplewood

Hours: Hours vary, call for more information.

For more information: (612) 825-3333

Tech Center for Youth & Young Adults

A free Tech Center provides access to reliable computers in a safe environment. People ages 10-24 can check emails, look for a job, or just keep up to date on news and events. We are also accepting volunteers for this program! To learn more about volunteering, call 612.825.3333, or check the website.

Location: North Star Youth Outreach Center in Maplewood Mall

Hours: 4 p.m. to 7 p.m. Monday-Thursday

For more information: (651) 748-4010

Financial Planning Services

Meet with a Financial Specialist for support to meet your financial goals. This service is free. Registration is required.

Location: Tubman Chrysalis Center in Minneapolis

Hours: 6 p.m. to 8 p.m. Second Tuesday of every month

For more information and to register: (612) 870-2426

Jobs, Education, and Finance (JEF) Services

JEF services support people with employment, educational, or financial goals. Various career, finance, and education related workshops are offered, as well as one-on-one appointments with JEF volunteers and staff.

For more information: (612) 825-3333

Pieces of Peace Support Group (Virtual at this time)

This is an ongoing drop-in support group for people who are experiencing or have experienced relationship abuse, including emotional, verbal, physical, sexual, or financial abuse. Participants at all stages of healing are welcome. There is no fee for this group.

Location: Virtual

Hours: 6:30 p.m. to 8 p.m. Tuesdays

Who: All genders, co-ed groups

For more information: Call (651) 789-6770, or register at www.tubman.org/get-help/workshops-support-groups/pieces-of-peace-support-group.html

Economic Advancement Program (Hennepin County)

Nearly all people impacted by violence have also experienced financial hardships. Tubman's Economic Advancement Program in partnership with Hennepin County, aims to reduce or remove the negative impacts of these hardships for survivors of domestic violence. People will develop short-term and long-term financial plans that address hardships with the goal of promoting long-term financial stability and wealth-building. Direct client assistance will help reduce barriers and meet short-term needs. People will be connected to other services by Tubman, community partners and other resources to meet additional needs.

The Economic Advancement Program serves survivors of domestic violence from Hennepin County with little or no income, who are receiving public benefits or who have stopped receiving public benefits which is causing further financial difficulty. Our focus will be on survivors who identify as BIPOC and we serve all genders, including people who do not identify as a specific gender and people who identify as LGBTQ+.

To qualify for the program, people must meet the definition of being eligible for Minnesota Department of Human Services Consolidated Funding, or families with earnings below 200% of Federal Poverty Guidelines (FPG) and who meet any of the following criteria:

- Families on MFIP;
- Family households with a minor child (under the age of 18);
- Pregnant woman; or
- Non-custodial parents of a child receiving MFIP.

For more information: Call (612) 767-6633

Our Locations



Tubman Chrysalis Center

4432 Chicago Avenue South

Minneapolis MN 55407

M-TH 7:30 a.m. to 8 p.m.

F 8:30 a.m. to 3 p.m.



Harriet Tubman Center East

1725 Monastery Way

Maplewood MN 55109

M-TH 8 a.m. to 5 p.m.

F 8 a.m. to noon

GET HELP: 612.825.0000

GIVE HELP: 612.825.3333

TUBMAN.ORG

From: noreply@civicplus.com
To: *RVCouncil; Rebecca Olson; Pat Trudgeon
Subject: Online Form Submittal: Contact City Council
Date: Thursday, July 13, 2023 4:05:09 PM

Caution: This email originated outside our organization; please use caution.

Contact City Council

Please complete this online form and submit.

Subject tubman - not at this time

Contact Information

Name: roger hess jr

Address: 1906 wagener place

City: roseville

State: MN

Zip: 55113

This form goes to the Mayor, all Councilmembers and certain City Staff. Due to the volume of emails submitted, a personal reply is not always possible.

How would you prefer to be contacted? No Reply Necessary
Remember to fill in the corresponding contact information.

Email Address: [REDACTED]

Phone Number: [REDACTED]

Please Share Your Comment, Question or Concern

councilmember,

i'm sure the Tubman group is a very good organization, but dozens and perhaps hundreds of non-profits serve the residents of roseville. providing direct funding to Tubman means you need to start supporting all of the other organizations.

before donating to Tubman, you need to have all of the appropriate commissions look into the topic of the city donating directly to non profits, and then develop some guidelines and

policies.

i don't know why it would cost almost \$600 to help someone get an order for protection? you just go to ramsey county and in a few minutes it is taken care of. they do it all day long. especially if an abused woman seeks an OFP, it is basically given to them automatically.

i suggest having the city attorney create a flyer that the police can give to victims, etc., providing them with information as to how to handle the various problems that Tubman and other organizations take care. this may reduce the burden on Tubman from roseville residents.

for now, it would not hurt for the city to mention on the city website and in the city newsletter, how Tubman has benefited the residents of roseville, and encourage people to support this organization if they like, which may result in donations of over the amount they are seeking from the city.

take care,

roger
roger hess jr

Unless restricted by law, all correspondence to and from Roseville City government offices, including information submitted through electronic forms such as this one, may be public data subject to the Minnesota Data Practices Act and/or may be disclosed to third parties.

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REQUEST FOR COUNCIL ACTION

Date: 7/17/2023
Item No.: 7.c.

Department Approval

Janice Gundlach

City Manager Approval

Sam J. Trueman

Item Description: Discuss draft Sewer Availability Charge Credit Policy

Background

In 2011, the Metropolitan Council provided the City with approximately 500 community-wide SAC (Sewer Availability Charge) credits. In an effort to preserve those credits so they could be made available for use at the discretion of the City, those credits were monetized for use at a later date. In recent years, SAC credits have only been offered as a component of formal requests for public finance assistance through the Roseville Economic Development Authority. Three projects were offered SAC credits through this process, including McGough's new headquarters, Common Bond's Owasso Gardens apartments, and Edison apartments (phase II).

Beyond offering SAC credits in conjunction with formal applications for public finance assistance, staff finds there to be value in offering SAC credits to small businesses administratively. In an effort to be thoughtful regarding administering SAC credits outside a formal request for public finance assistance, staff has prepared a draft SAC Credit Policy for discussion (see Attachment 1). This policy includes the following sections:

- Introduction
- Objectives
- Purpose Statement
- Application, Criteria & Usage of Credits
- Administration of Credits
- Policy Effectiveness

The draft policy would allow up to five SAC credits to be administratively provided to businesses at the time of building permit if all criteria outlined in the policy have been met. The policy requires the business to provide information to confirm conformance with the criteria, including a written statement of financial hardship. The policy includes a purpose statement that outlines the City's intention to apply SAC credits as a financial tool to recruit and retain new or expanding small businesses in the City, including, but not not limited to retail (service & goods), food and beverage, and entertainment businesses. Businesses benefiting from the policy, and therefore eligible for SAC credits, must not employ more than five full-time employees, have a bricks & mortar location in Roseville, have gross annual revenues less than \$1 million, and not be a national chain business. Other exempted businesses are listed in the policy.

Beyond specific criteria that businesses must meet in order to be eligible for credits, the policy includes two additional points worth highlighting including:

- Allowance for the Community Development Director to defer eligibility for SAC credits to the City Council if the business requesting the credits does not clearly comply with the Purpose Statement or Criteria outlined in the policy, and

- Credits are only available to be offered via the policy if/until the City's SAC account is depleted to the point of 100 SAC units or at the discretion of the City Council.

Staff requests feedback on the draft policy. Additionally, staff seeks direction on two issues that materialized after completing the Racial Equity Toolkit (Attachment 2). Those two issues are:

- Consider lowering the \$1 million gross revenue criterion in hopes that it creates better equity in terms of minority owned businesses qualifying versus non-minority owned businesses. Staff struggled to find relevant data in support of racial equity considerations with this policy. However, staff was able to find some data through the Minnesota Chamber that suggests annual revenues for BIPOC and women-owned businesses are substantially lower than \$1 million. Lowering the maximum annual gross revenue amount may further restrict the program to non-BIPOC or women-owned businesses.
- Is there any stakeholder engagement that should be undertaken, or promotion of the program, either before or after adoption of the policy? Staff would note that by the time the business is faced with a SAC fee, Community Development staff is already engaged with the business given the fee is collected at the building permit phase. If the business expresses hardship with the fee, staff can communicate the relief that is offered through the policy.

If the Council is interested in enacting the policy, a Resolution creating and adopting the policy would be brought forward at a future City Council meeting.

Policy Objectives

The City does not currently have a formal policy surrounding the use of SAC credits.

Racial Equity Impact Summary

Given this is a new policy, staff completed the Racial Equity Toolkit (see Attachment 2). While a Roseville-specific data source surrounding small business ownership demographics is not reliable, the toolkit does examine BIPOC and women-owned business demographics across the state. The data suggests BIPOC and women-owned businesses are underrepresented. Further, of the BIPOC and women-owned businesses, a higher percentage are likely to be small and generate average annual revenues well below \$1 million, suggesting the Sewer Availability Charge Credit Policy will not negatively impact racial equity. Lastly, the application form required under the policy (if Council were to adopt), requires demographic disclosure by the business. This would allow the City to monitor the demographics of the businesses benefiting from the policy.

Budget Implications

The Community Development Department manages a SAC account, which includes monetized community-wide SAC credits and retainage revenue the Metropolitan Council provides on a monthly basis for paying SAC fees in a timely manner. The cash balance in this account, as of April 30, 2023, is \$1,326,285. The current Metropolitan Council SAC fee is \$2,485 per unit, suggesting the City's SAC account could currently offer approximately 534 SAC credits.

Staff Recommendations

Discuss the draft policy and provide feedback.

Requested Council Action

Discuss the draft policy and provide feedback.

Prepared by: Janice Gundlach, Community Development Director

- Attachments:**
1. SAC Credit Policy_Application
 2. Racial Equity Toolkit

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SEWER AVAILABILITY CHARGE (SAC) CREDIT POLICY

Introduction: The City of Roseville is responsible for collecting one-time fees when a business connects to the regional wastewater (sewer) system for the first time or when a business grows and is anticipated to generate a greater demand on the system than originally calculated. These fees are set and determined by the Metropolitan Council and are charged in units.

Objectives: Periodically, community-wide credits become available when a business closes, downsizes, or otherwise decreases their demand on the regional wastewater system. The City of Roseville will utilize these credits in one of the following two ways:

- 1) Credits valued at, or more than \$25,000: As a component of public finance assistance via application and compliance with the City of Roseville and Roseville Economic Development Authority Public Financing Criteria and Business Subsidy Policy.
- 2) Credits valued less than \$25,000: Via a fee waiver to aid in the recruitment and retention of certain small businesses within the City.

Requests for SAC credits of a value of \$25,000 or more shall be subject to approval by the Roseville Economic Development Authority consistent with the Public Financing Criteria and Business Subsidy Policy.

Requests for SAC credits of a value less than \$25,000 shall be provided administratively based upon the criteria outlined in this Policy.

Purpose Statement: The City of Roseville intends to collect and utilize community-wide SAC credits for the recruitment and retention of small businesses within the City, including, but not limited to retail (service & goods), food and beverage, and entertainment businesses. Eligible businesses must be either opening a new business or expanding an existing business which requires payment of additional SAC units to the Metropolitan Council.

Application, Criteria & Usage of Credits: Sewer Availability Charge (SAC) credits may be made available for request for businesses meeting the following criteria:

- Completion of the Administrative Sewer Availability Charge Credit Application.
- After receiving a SAC determination from Metropolitan Council, include a statement of financial hardship with the Administrative Sewer Availability Charge Credit Application to the Community Development Department outlining the reason for requesting SAC credits and how the request meets the Purpose Statement and Criteria outlined in the City's SAC Policy.
- A maximum of five (5) SAC credits per business is available
- Businesses requesting credits must not employ more than 5 FTE (including owner)
- Businesses ineligible for SAC credits include:
 - Businesses that do not have a physical address (bricks & mortar) within the City of Roseville
 - Non-profit organizations
 - Businesses with annual gross revenues greater than \$1 million
 - National chain businesses

- Businesses that derive income from passive investments without operational ties to operational businesses
- Businesses that engage in sexually explicit goods/service
- Businesses that engage in gambling enterprises
- Businesses that engage in activities prohibited by law
- Businesses that earn revenue from pyramid schemes, lending services and/or day trading/short term investments
- Businesses that are not in compliance with all state and local laws and regulations pertaining to licensing, building codes, zoning and environmental requirements.
- Businesses that have delinquent taxes, bills, fines or other charges due to the City.

Beyond the criteria listed in this policy, if the Community Development Director, or their designee, determines the type of business does not clearly comply with the Purpose Statement or Criteria outlined in the City's SAC Policy, such request will be brought forward to the City Council for a determination of eligibility.

Administration of Credits: Credits will be provided on a first-come, first-served basis. All SAC credits will be applied at the time of building permit issuance. Requests for reimbursement of previously paid-for SAC units will not be accepted.

Policy Effectiveness: Policy is effective at the discretion of the Roseville City Council and if/until the City's SAC account is depleted to the point of 100 remaining SAC units, whichever occurs first.



Administrative Sewer Availability Charge Credit Application

APPLICANT INFORMATION

Name of Business: _____

Address: _____

Applicant Name: _____

Owner Name, if different from applicant: _____

BUSINESS INFORMATION

Type of Business: _____

Minority Owned:

____ Yes

____ BIPOC

____ Women-owned

____ Other: _____

____ No

Describe your business: _____

Is this location part of a chain or franchise? If so, please list addresses of other locations: _____

Is this a start-up, improvement or expansion: _____

How many full-time employees do you employ or anticipate employing? _____

ADDITIONAL INFORMATION AND REQUIRED ATTACHMENTS

Please attach the following to this application:

- Official Metropolitan Council SAC Determination
- Statement of Financial Hardship

Applicant signature: _____ Date: _____

Please return completed application, along with required attachments, to:

City of Roseville
Attn: Community Development
2660 Civic Center Drive
Roseville, MN 55113
eda@cityofroseville.com

RACIAL EQUITY TOOLKIT

To Guide in Decision Making on Policies, Programs, Initiatives, and Budget Proposals



Racial Equity Narrative

The City of Roseville is dedicated to creating an inclusive community where the predictability of success is not based on race, ethnicity, or any other demographic factor. The actions of government at the federal, state, and local level have created racial disparities that continue to harm our community. Rectifying these disparities is critical to the development of a vibrant community and a high quality of life for all residents. All City Departments will prioritize racial equity in their planning, delivery, and evaluation of programs, policies, and services.

The City of Roseville is committed to taking tangible steps to normalize, organize, and operationalize racial equity principles and tools, with an eye toward impactful and sustainable outcomes that create a more equitable community.

7-Step Process

- 1 Desired results and outcomes**
(How does this decision help achieve our long-term goals?)
- 2 What data is available and who does the data indicate is impacted?**
- 3 How have communities in Roseville been engaged? What are plans for future communication or engagement?**
- 4 Racial equity considerations**
- 5 What is your plan for implementation?**
- 6 How will you evaluate results and monitor progress in the future?**
- 7 Equity Impact Analysis/Summary**

Racial Equity Toolkit Instructions

This racial equity toolkit serves as a guide to developing an equity impact analysis through a 7-step process of answering questions focused on community and stakeholder impact. Through the 7-step process of understanding the outcomes of decisions on the community, you will end with an Equity Impact Analysis or summary of your findings to be included on the Request for Council Action (RCA). The completed toolkit should be attached as supporting documentation for council RCA's. Please forward a copy of the completed toolkit to the city's Equity and Inclusion Manager for review and storing.

Title of Policy, Program, Initiative, or Budget Proposal:

Description of Policy, Program, Initiative or Budget Proposal:

Department:

Primary Contact:

STEP 1: DESIRED RESULTS & OUTCOMES

1. Which of the Community aspirational goals does this issue most align with?

- ☐ Welcoming, Inclusive, and Respectful
- ☐ Safe and Law Abiding
- ☐ Economically Prosperous
- ☐ Diverse, and quality housing and neighborhoods
- ☐ Environmentally Responsible
- ☐ Active and Healthy
- ☐ Well- Connected Through Transportation and Technology Infrastructure
- ☐ Engaged in our Community's Success



- 2. What are the desired outcomes in the community? What issue or gap does this program or policy help solve?**

- 3. Are there any similarly related programs or policies already in place? Are there any similarly related RCA's that have been completed in the past?**



STEP 2: WHAT DATA IS AVAILABLE AND WHO DOES THE DATA INDICATE IS IMPACTED?**4. Which geographical areas are/will be impacted?**

- 5. What are the racial demographics of those living in the areas impacted? Use most recent Census or American Community Survey data for reference. See your Department Head for access to [mySidewalk](#) reporting. MySidewalk is one of the primary data sources used to retrieve demographic/geographical data.**

6. What other information or data is available to be considered related to this issue? Are there any gaps in the available data? What disparities were identified in the available data?

STEP 3: HOW HAVE COMMUNITIES IN ROSEVILLE BEEN ENGAGED? ARE THERE ANY SIMILARLY RELATED RCA'S OR RACIAL EQUITY TOOLKITS THAT HAVE BEEN COMPLETED IN THE PAST?

7. What feedback has been received from stakeholders so far? What is the communication strategy to keep stakeholders engaged? (For information on engagement strategies, email Thomas.brooks@cityofroseville.com)



8. Which voices in the community are underrepresented in the stakeholder feedback so far? Reflect on those that may be geographically impacted, economically disadvantaged, or more/less likely to benefit from the proposed policy or program.

STEP 4: RACIAL EQUITY CONSIDERATIONS

9. How does this proposed policy, program, initiative, or budget proposal help to improve racial equity? Does it decrease racial equity at all? Reflect on the internal or external factors that are likely to be contributing to the disparity.

STEP 5: WHAT IS YOUR PLAN FOR IMPLEMENTATION?

10. What ongoing measures should be put into place to minimize unforeseen harm to historically underrepresented communities? (Examples: collecting and storing data, conducting future impact analysis, ongoing monitoring)



STEP 6: HOW WILL YOU EVALUATE RESULTS, MONITOR PROGRESS IN THE FUTURE?

- 11. It is important to evaluate our decisions and monitor our progress toward racial equity goals. Related to this area of impact, how will you evaluate the final decision, monitor impact, and ensure racially disaggregated data is available for future consideration? Consider creating a timeline to analyze impact; managing future expectations of desired outcomes, or community indicators that can determine success or opportunities.**

STEP 7: EQUITY IMPACT ANALYSIS (SUMMARY)

12. In 1-3 paragraphs, how would you summarize the consideration of equity on this recommendation based on your Racial Equity Toolkit responses so far? Please include any relevant data (or if no data exists) and how this helps us achieve one or more of our City Aspirations identified in Step 1. At minimum, this summary should be included under the Equity Impact Analysis of the RCA.



IMPORTANT NOTES TO CONSIDER

1. The Racial Equity Toolkit (RET) is a reflective tool or guide to assist decision makers in evaluating ideas and proposed solutions with a perspective inclusive of equity.
2. The RET is NOT a test of competence in equity and inclusion, but each question should be thoroughly considered and answered appropriately based on available data, professional expertise, and lived experience.
3. This is a public document. Decision makers should be able to see the rationale from subject matter experts on the best decision with an equitable outcome. The public should know city leaders are diligent in considering underrepresented voices and potential adverse outcomes of decisions.
4. A separate document is available to aide in stakeholder analysis for purposes of community engagement or outreach, as needed. Please see the Equity and Inclusion Manager or Community Relations Manager for assistance.
5. Please seek diverse perspectives on the completion of this document, including your colleagues. The Equity and Inclusion Manager and your Department Head are additional resources that should review this document upon completion.
6. As lessons are learned and/or outcomes are achieved, the RET is a working document that should be updated.

RESOURCES

[mySidewalk](#) – A online tool available that compiles community level demographic data from over 40 sources.

[Census 2020](#) – Publicly available data gathered every 10 years intended to be the leading source of quality data on people and economy.

[American Community Survey](#) – A demographic survey program by the U.S. Census Bureau with data updated and released annually.

[Google Scholar](#) – A repository of publicly available scholarly literature which may contain relevant data.

Community Feedback – All ways in which the community provides feedback to the city can be used to aide in decision making.

Previous Completely Racial Equity Toolkits (Toolkits are stored on Microsoft Teams in the Racial Equity Toolkit group)



GLOSSARY OF COMMONLY USED TERMINOLOGY

Accountable: Responsive to the needs and concerns of those most impacted by the issues you are working on, particularly to communities of color and those historically underrepresented in the civic process.

Community: Individuals who live, work, study or visit the city of Roseville. Individuals that receive city services such as residents, businesses, and those who do not live in the geographic boundaries of the City of Roseville but participate in its activities (i.e., study, visit, or are program participants).

Community outcomes: The specific result you are seeking to achieve that advances racial equity.

Contracting equity: Efforts to achieve equitable racial outcomes in the way the City spends resources, including goods and services, consultants and contracting.

Culture: Culture is a social system that includes a group's shared language, customs, beliefs, values and institutions. Culture affects our thoughts and actions, often without us even being aware.

Customers: Individuals who currently, or potentially, interact with Roseville City Government.

DEI: Diversity, Equity and Inclusion.

Diversity: The presence of variety in one place. We often measure it based on the variety of demographics and their intersections within the City of Roseville, as defined by the U.S. Census Bureau, including race, religion, national origin, gender, marital status, familial status, immigration status, sexual orientation, age, income, or ability. Diversity may also describe a set of actions to accommodate variety. For the purposes of the SREAP, "Diversity" refers to the variety of demographics and their intersections within the city of Roseville as defined by the US Census bureau, such as race, ethnicity, age, gender, disability, income level, and other meaningful socio-economic differences.

Ethnicity: Describes a group of people who share a distinct culture, religion, language or place of origin. It is a category independent of Race. Therefore, in the U.S., people of the same ethnicity may be members of different races, such as Black Hispanics (such as people from Cuba, Brazil or Dominican Republic).



Equity: Freedom from systemic bias or favoritism. Parity across differences. Product and service access, opportunity, quality and outcomes that do not vary by race, gender, marital status, familial status, immigration status, sexual orientation, age, income, ability, or any other socio-economic differences.

Immigrant and refugee access to services: Government services and resources are easily available and understandable to all Roseville residents, including non-native English speakers. Full and active participation of immigrant and refugee communities exists in Roseville's civic, economic and cultural life.

Inclusion: Including many different types of people and treating them all fairly and equally.

Inclusive outreach and public engagement: Processes inclusive of people of diverse races, cultures, gender identities, sexual orientations and socio-economic status. Access to information, resources and civic processes so community members can effectively engage in the design and delivery of public services.

Individual racism: Pre-judgment, bias, stereotypes about an individual or group based on race. The impacts of racism on individuals including white people internalizing privilege and people of color internalizing oppression.

Institutional racism: Organizational programs, policies or procedures that work to the benefit of white people and to the detriment of people of color, usually unintentionally or inadvertently.

People of Color: The term used in this plan as shorthand, also referenced as BIPOC, to describe a person who identifies as a member of at least one of the following racial census categories: Black or African American, Asian, American Indian and Alaska Native, Native Hawaiian, other Pacific Islander, some other race, and Hispanic. We recognize the problems inherent in using such a broad term. However, we use it only to increase plan readability.

Race: In the U.S., race is a construct that established various categories of people and a hierarchy of their value to society. In that worldview, people have, according to their physical characteristics, innate qualities that define them as different.



Racial equity: When social, economic and political opportunities are not predicted based upon a person's race.

Racial inequity: When a person's race can predict their social, economic, and political opportunities and outcomes.

Residents: Individuals of all ages living within the geographic boundaries of the city of Roseville.

RET: Racial Equity Toolkit

SREAP: Strategic Racial Equity Action Plan

Staff: All people actively supervised by our organization and involved in accomplishing our work, including paid employees, and paid interns.

Stakeholders: Those impacted by proposed policy, program or budget issue who have potential concerns or issue expertise. Examples might include: specific racial/ethnic groups, other institutions like schools, community-based organizations, city employees, unions, etc.

Structural racism: The interplay of policies, practices and programs of multiple institutions which leads to adverse outcomes and conditions for communities of color compared to white communities that occurs within the context of racialized historical and cultural conditions.

Workforce: All people actively supervised by our organization as staff as well as contract employees and volunteers, as appropriate. Workforce also includes consultants, and independent contractors.

Workforce equity: Ensure the City's workforce diversity reflects the diversity of Roseville and can predict their social, economic and political opportunities and outcomes.



FUTURE MEETING AGENDA HIGHLIGHTS

July 17, 2023

July 24, 2023 City Council Meeting

- Kiwanis Peanut Day Proclamation
- Karen Martyrs Day Proclamation
- Accept Park Donation
- Consider Prince of Peace Interim Use Request
- Consider Preliminary Plat at 691-711 Shryer Ave.
- Cannabis Law Update
- Receive Grant Application Update

August 7, 2023 City Council Meeting

- Consider Reasonable Accommodation Ordinance
- Discuss Hotel Licensing
- Discuss Referendum on Local Option Sales Tax
- Receive 2nd Quarter Financial Report

August 21, 2023 City Council Meeting

- Hispanic Heritage Month Proclamation
- Receive League of Minnesota Cities Award of Excellence
- Receive City Manager's Preliminary Budget
- Discuss Sacred Settlement Zoning Code Changes

